





# Government in the dark

BY JOE ROGLAY

INFORMATION about what the Government is doing planning is the property of the people, not the Government. Until this fundamental principle is embraced by our politicians and civil servants there can be no satisfactory reform of the Official Secrets Act, no "open government" and, worst of all, no end to the belief that the Government is doing something in the dark.

The more enlightened members of the present Cabinet are reacting out of a sense of such a principle, but the Government as a whole has not begun to understand it.

The result is the curiously unsatisfactory statement made by the Home Secretary, Mr. Merlyn Rees, in the Commons on Monday. It will be welcomed by those who believe that when our Government or our public servants tell us something they are doing us an immense favour; others will receive the news with less than absolute delight. What Mr. Rees said seemed reasonable enough to those whose attitudes are still conditioned by 19th-century elitist traditions; in future there will be a carefully defined new category of secrets involving the security of the state or the privacy of the individual, and prosecutions under the criminal law will apply only to these.

## Illiberal

How sensible, some people are saying. After all, information about weapons, or the security services, or dealings with foreign governments, or who paid how much income-tax should be kept secret. Transgressors should be punished, as should those who trade in or use classified information for gain. What is more, in its best spirit of benevolent generosity Mr. Rees now proposes to exclude from the category of such secrets the economic information that the Franks committee would have included, while those Cabinet papers not dealing with secrets classified under the proposed new top-security clause will also be left out. Could anyone be more liberal than that?

The answer is in the affirmative. The first change that would be made by the new law would be the wholly illiberal: when brought before the courts, those who had breached its provisions would be convicted. At present the Official Secrets Act is in disrepute and it is believed that a conviction is impossible. In future there may

be fewer secrets — but, by golly, those who transgressed would be for it.

The blinkered liberal will say "why not? These are to be matters affecting the national interest, security and personal privacy; there should be an appropriate criminal sanction." The trouble is that we do not yet know who would decide what would be classified under the new definitions. If the decision is to be made by the Minister or officials, then it is certain that they would sweep as much as possible under the convenient new carpet: disclosing that too much was spent on an Ambassador's house might become punishable by a fine or imprisonment. Some outside body, possibly a special High Court, should be appointed arbitrator, with the option of secret hearings if the State requests them and the Chief Justice agrees. Case law might then define reasonably circumscribed boundaries that might keep Ministers and officials from succumbing to the temptation to over-classify — provided that enabling Act was carefully drafted to keep the boundaries down to a tight minimum in the first place.

With such measures, everything depends on the small print: for this reason a gesture towards open government might be to publish a draft Bill that could be debated and microscopically examined in public; the purpose would be to make absolutely certain that if there is to be an Armistice with the old blunderbuss it is pointed only at the heads of those who are by general consent equivalent to spies or traitors.

## Available

Such a safeguard would not in itself be sufficient. The proposed new law needs a second half: a "freedom of information" section that makes it obligatory for officials and politicians to open the 99 per cent of the books not classifiable as top security secrets or matters of privacy. If a Department produces a memorandum of policy, or a table of statistics, or a proposal, or a record of a meeting, or a copy of a letter, or a mental opinion poll's results, or a minute, or just about anything else of the kind, then that is the property of the taxpayers whose servants the officials in the Department profess to be — even if that Department is the Treasury itself. It should all be available, by law. Until it is, Government will be remote from the people, and for that reason unsuccessful.

## SALEROOM

BY ANTONY THORNCROFT

# Manuscript fetches £75,000

SOTHEBY'S is having a good week selling Middle Eastern (mainly Iranian) art. Yesterday, it completed an auction of Oriental miniatures, manuscripts and Persian lacquer, and brought in a further £559,076, with some quite exceptional prices.

The "Islamic week" ends tomorrow. No price was more staggering than the £75,000 (to which must be added the 10 per cent buyers' premium) paid by Atigetchi, a Tehran dealer, for a Persian manuscript produced in 1301. The manuscript provides a commentary on Persian poets with examples of their work plus 30 miniatures in the Qajar style. Sotheby's had been expecting bids between £10,000 and £15,000.

Atigetchi also paid £70,000 (forecast £10,000-£25,000) for a copy of Firdausi's *Shahnama*, with 44 miniatures, produced in 1565 but with a later Qajar binding. £15,000 for one leaf of an illustrated manuscript dated 1341, showing the murder of Siyavush; and £14,000 for a Qajar Qur'an manuscript.

Another high price was the £18,000 from Messaoudi, a private buyer, for a version of Nizami's *Khamseh*, illustrated and produced in 1597 with mid-17th century miniatures.

In the afternoon session, Habib gave £22,000, more than double the forecast, for a lacquer mirror case of around 1800 containing a portrait of the young Nasir-ud-Din, a Qajar ruler.

Christie's was occupied selling French paperweights, a specialist



A leaf from an early (18th) Persian manuscript which sold for £75,000 at Sotheby's.

market slowly recovering from an artificial boom. Judging by the prices, things are well on the way to recovery, with a St. Louis encased overlayer upright bouquet paperweight, three inches in diameter, selling to Spink for

£5,500 — almost double the forecast. In Holland, Christie's sold cars for £237,077. A 1938 Bugatti made £19,559, a 1939 Maybach £3,447, and a 1938 Bentley diamond, selling to Spink for

## RACING

BY DOMINIC WIGAN

# King Commander well treated

RICHARD HEAD, whose brilliant debut in the 10 furlong hurdle at Worcester yesterday, should present no problems for the well-treated King Commander, and proved just the stronger, could have better luck at Worcester than at the last time he was in the saddle.

I shall be disappointed if his extremely smart eight-year-old King Commander fails to win the Sportsman's Chase from which Master Upham and Mr. Savin are both absentees.

King Commander, who gained his only success from eight outings last term when an easy winner of a handicap hurdle at Chepstow, has made a bright start to the season, winning a 26-runner hurdle at Wincanton and Windsor's 14-runner Saxon House Chase over 2 miles and 5 furlongs.

This afternoon's three miles, hurdle in which the concession which he tackles for the first time since finishing a remote

seventh of eight in a hurdle at Worcester 10 months ago, should present no problems for the well-treated King Commander, and proved just the stronger, could have better luck at Worcester than at the last time he was in the saddle.

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WORCESTER	
1.00—King's Rhapsody**	
1.30—Readmaster	
2.00—Royal Rudolf	
2.30—King Commander***	
3.00—Dad's Army	
3.30—Lismouth VI	
PONTWELL	
12.45—Old Smokey	
1.45—Sweet Love*	
2.45—Gypsy Baron	

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## GARDENS TO-DAY

BY ROBIN LANE

# Useful hints from old wives' tales

THIS YEAR, I have no winter they remark, and presumably hibed by its neighbours, greens, as they all died in the no need for turnips, either. I be watered, therefore, drought. I am still planting the imagine that one tough root last of my spring bulbs, as it has vegetable somehow overcomes rained on the days which I set another. Your cabbages and asides for the task: my lawn, brussels sprouts have mildew? largely rescow with the grass. You should spray them with weeds and rough ryegrasses as a remedy which, seems to me, is to be rather artificial, as if you have to spray, you might as well spray with a recognised compound against mildew. May be the maths: fingers on to enliven the salad. Tea-leaves on camellias (or clematis) and banana-skins in rose-beds (they rot so quickly and richly) are two tips which do make sense; so, too, does the watering of kitchen window or by emptying the rinse of milk-bottles in their direction. Otherwise, the dryness of their site tends to be forgotten. But when we come to pests and diseases, the traditional lore takes on a new and remarkably confident note.

There is no longer any need, near the flower-bed, to say, "I am impressed against hungry beet" or "near woodlands know the of these handsome, which will ruin a young flower-bed and nibble new tree. If a rag of crocus is fixed on a stick placed at intervals in the bed or beside a flower, the crocus will be safe. The crocus will be safe, every month, to say, "I am impressed against hungry beet" or "near woodlands know the of these handsome, which will ruin a young flower-bed and nibble new tree. If a rag of crocus is fixed on a stick placed at intervals in the bed or beside a flower, the crocus will be safe. The crocus will be safe, every month, to say, "I am impressed against hungry beet" or "near woodlands know the of these handsome, which will ruin a young flower-bed and nibble new tree. If a rag of crocus is fixed on a stick placed at intervals in the bed or beside a flower, the crocus will be safe. 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## by ANDREW PORTER

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ANTONY THORNCROFT







## THE MIDDLE EAST

The \$250m. loan announced by Chase Manhattan on Monday will make scarcely a dent in Egypt's expected \$34bn. balance of payments deficit for 1976. Every year it borrows more, imports more and produces proportionately less. Hardly surprising then, reports Cairo correspondent Michael Tingay, that foreign investors are...

## Ignoring Egypt's open door

VERY HOUR Cairo's bakers is brought in would alone make out 1m. loaves to feed the 22.5m. for whom the flat has of Arab bread are their staple diet. This astonishingly put says a lot about Egypt's obsolescence.

Every year Egyptians eat progressively more than they grow, import fewer food crops than a year before, import more wheat and flour than they can repay. Every year they lieve things will improve next year.

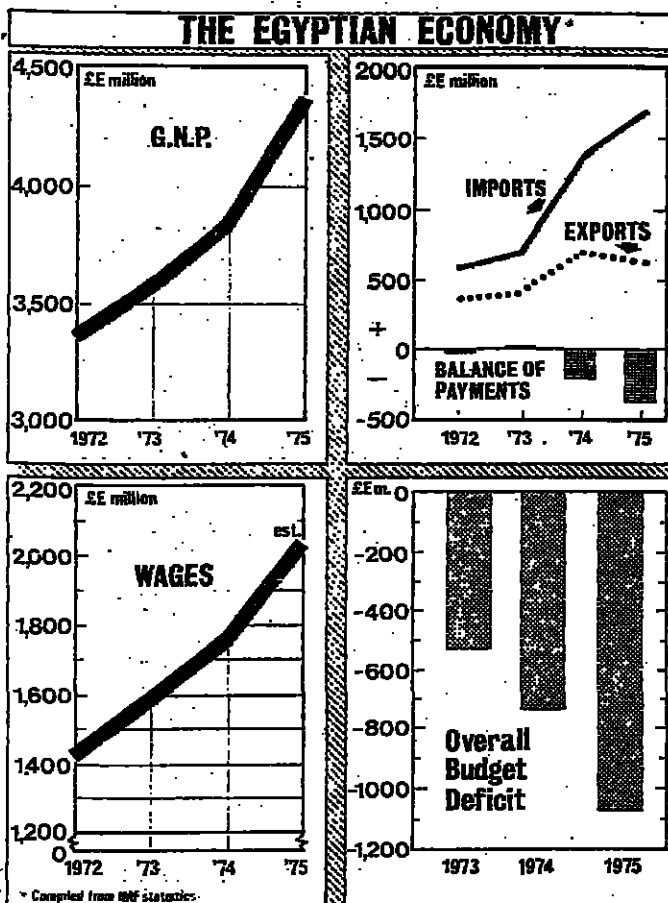
Three years ago, President Nasser el Sadat publicly formulated his ideas for change in Egypt's economy. He called it the "open door" policy. Seen in the light of the Soviet and American heritages, the policy seemed equally a top-level decision that Moscow, itself asking for funds in the West, should never provide the capital needed for industrialisation. It was industrial development which was seen as the way to modernisation and development.

Insofar as the open door moved the worst excesses of police state, freed the article from their fear of speaking their minds, encouraged long-repressed entrepreneurial skills, brought brighter, better-looking shop windows, the policy succeeded. Insofar as they set up a commercial market for the injection of foreign capital to encourage economic development, it has conspicuously failed.

Attention has been focused on the failure by a recent report of the U.S.-Egyptian Business Council which spelled out a witheringly frank appraisal of the investment position why let alone provide clothes and sign capital has not been living. Singling out one specific error from dozens, the report said that permitting foreign (al) to be taken out of Egypt the same exchange rate as it

more than \$5bn. including short-term bank borrowing for which the country pays almost \$4m. a week in interest. Deficit financing now appears out of control with the treasury deficit equivalent to \$2.5bn. (calculated at official exchange rate).

At the heart of IMF requirements is that Egypt cut down on borrowing (both foreign loans and internal deficit financing). External debt rose this year to



Compiled from IMF Statistics.

ments anyway, even if further debt rescheduling were to be granted. The outcome of the Paris meeting may be that Egypt is forced to have out-lookers dictate its economic policy.

Financial mismanagement has sorely tried the patience of Arab oil surplus countries who are no longer prepared to pour dollars into Egypt's open door and have not so far responded to Cairo's call for a "Marshall

Plan" for Egypt. To make matters worse Egypt, an agricultural country, is facing an unprecedented agricultural crisis. Every month a rising water table (possibly caused by equalisation of the hydrostatic pressure built up behind the Aswan High Dam) reduces the yield of crops. A World Bank scheme to fight this with the drainage is far behind schedule. But each year agriculture gets proportionately less current and capital expenditure than other sectors.

Three-quarters of Egypt's exports are paid for in non-convertible currency agreements (though these are being terminated rapidly with IMF encouragement). But three-quarters of imports come from convertible currency countries.

Another major problem is the shortage of skilled labour. The Government benches the bureaucracy but has just made way for more than 170,000 graduates to swell the 41m. civil servants and public employees, a large number of whom have nothing constructive to do. Fresh wage rises are due in the new year which are certain to be inflationary.

Inflation runs at about 15 per cent for the poorest people, who do little more than eat beans and bread. For salaried workers above the bread-line who are exposed to rising prices in non-essential goods, inflation is nearly 30 per cent. For the rich middle class and the foreigners it must be nearer 50 per cent a year.

But the fact of the matter is that the open door policy has so far been little more than a statement of intent. Foreign investment has not come to Egypt in any major way and is unlikely to do so until the Government works out a coherent economic policy with the necessary measures, however harsh—and is willing to face the political consequences of that policy.

## Tel Aviv warning to Syria over frontier

TEL AVIV, Nov. 23. ISRAELI tanks and artillery were standing by along the country's northern border today, as a warning to Syria not to mass forces in southern Lebanon.

Extra infantry and armour were moved north yesterday. Israel fears that Syrian forces in Lebanon—believed here to number 30,000 troops with at least 300 tanks—might move in strength into the region. The Syrians were concerned by two rocket and bazooka attacks across the frontier during the week-end after a full of nearly a year.

They said they would not tolerate the return of Arab guerrillas, nor a large influx of Syrian troops, to positions just north of the mountainous frontier. Mr. Yitzhak Rabin, the Israeli Prime Minister, was reported by the Israeli media to have warned Syria through the U.S. that Israel would not stand by if Syrian forces advanced beyond the Litani river, which runs roughly parallel to the border and a few miles from it.

Israel insists that the area south of the river—a springboard for numerous Arab guerrilla attacks in the past—should not revert to this status now that a ceasefire has come to Lebanon. But military sources stressed that the reinforcements were defensive in nature. The sources said the Syrians had taken control of the two main highways leading into Israel—the coastal road near Haifa and the road leading to Jerusalem, Israel's northernmost township, in the mountains to the east.

Israel would be willing to accept a limited influx of Syrian forces necessary to keep order in the border region and to prevent activities by Arab guerrilla bands, the sources said.

Reuters

## Name change for Libya

TRIPOLI, Nov. 23. LIBYAN HEAD OF STATE Muammar al-Khaddafi has changed his country's official name, and Libya's ruling body is discussing moves to make major constitutional changes, Libya's Arab news agency said today. Col. Khaddafi announced yesterday at a meeting of the General People's Congress here that the official name of the Libyan Arab Republic will now be the Libyan Arab People's Republic.

The Congress meeting will decide whether to accept a draft declaration which will radically change the constitution. Under the draft, submitted by the Ministry of Justice, the Prime Minister and other Ministers, previously appointed by the Revolutionary Command Council, would be appointed by the Congress. The aim was to establish popular democracy where the people would make decisions, legislate and rule, the agency said.

Reuters

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## Israel awaits an Arab reply to peace moves

BY L. DANIEL

TEL AVIV, Nov. 23.

THE POLITICAL ball is now in the Arab court, following Israeli Premier Mr. Yitzhak Rabin's late, but twice-repeated, offer to discuss Egyptian President Anwar Sadat's peace proposals "at any time, anywhere." It is considered by official circles in Jerusalem.

Mr. Rabin's offer has since been backed up by Israeli Foreign Minister, Mr. Yigal Allon, who, in interviews with Dutch and West German television during the past 48 hours, suggested that a meeting should take place between him and his Egyptian counterpart, Mr. Fahmy, next week, in Geneva or any other mutually agreeable place.

Similarly, the Israeli Government, in its note to the UN Secretary General, stating the Syrian agreement for the extension of the UN forces mandate on the Golan Heights for another six months, pointed out that it had submitted proposals to Damascus for negotiations to end the state of war months ago, but had received no reply.

These proposals were conveyed through Washington, which is also the channel for two recent Israeli warnings that a massive Syrian military presence in southern Lebanon will not be taken quiescently by Israel. The other warning was that, since Syrian forces now control the roads to southern Lebanon, Syria must be regarded as responsible for preventing terrorist incursions from Lebanon into Israel.

Clearly, if the Syrian forces are to control the Palestine Liberation Organisation forces in Southern Lebanon, there will be no settlement. The time is clear—events are moving much faster than had been expected. Those who held that there would be a full political activity for several months to come, but the Carter Administration's 1976, could have had to make their minds. The close contacts being maintained by the U.S. Press department with the State and the White House indicate that there will be no intervention in the U.S.-sponsored peace moves, what may well be a delayed settlement.

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## AMERICAN NEWS

## Venezuela pledges support for U.K.

BY HUGH O'SHAUGHNESSY

AS PRESIDENT Carlos Andres Perez of Venezuela expressed his faith in the strength of the British economy and pledged that that part of the Venezuelan monetary reserves that are kept in London would be left here, Britain and Venezuela initiated an economic and industrial co-operation agreement that could bring a big new order for British exporters.

"We are confident in the strength of Britain and its ability to get through the present temporary crisis. We are keeping part of our reserves in London and have no plans to move them," the President said at a Press conference yesterday on the third day of his official visit to Britain. Venezuela reserves held in London are understood to amount to several hundred million dollars.

Earlier Mr. Edmund Dell, the

Trade Secretary, Mr. Ted Rowlands, Minister of State at the Foreign Office and Dr. Ramon Escovar Salom, the Venezuelan Foreign Minister, initiated a co-operation deal covering energy, transport, iron and steel making, petrochemicals, agriculture and fisheries, health and social services, environment and ship building.

The two Governments, with help from the private sector, will promote the conclusion of contracts in these areas. At his news conference President Perez made specific reference to the fact that the British industry could become a partner in his country's steel expansion plans and also play an active role in the aviation, shipbuilding and railway sectors. Britain was already collaborating in the building of the Caracas Metro, he pointed out.

In the specifically financial field the Venezuelan leader said that British banks would play a major role with other European banks in the issue next year of Venezuelan bonds to the amount of \$500m. or \$600m.

In the face of sustained questioning about his ideas on the size of the oil price rise to be decided upon by the Opec countries at next month's meeting in Qatar, the President refused to be pinned down to specific figures. He indicated that much would depend on the degree of agreement reached between the developing and the developed world at the current Conference on International Economic Co-operation, the North-South dialogue, which is drawing to a close in Paris.

While he expressed cautious optimism about the prospects for some agreement he warned of the gravity of the situation if

the Third World's aspirations for a new international economic order were disappointed and the conference failed. He said that Opec might decree a temporary international price for oil which could be adjusted later in the light of the final result of the conference.

Venezuela, he said, did not want a confrontation with the developed world and would not press for an increase which would fully compensate for what it considered was the erosion of the purchasing power of its oil revenues. He did, however, say that he wanted greater agreement on measures which would safeguard the interests of the world's primary producers. He confessed that in his conversations with Mr. James Callaghan it had been impossible to reach full agreement on the question of the North-South dialogue.

## MEXICAN LAND EXPROPRIATION

## Controversial move

BY ALAN RIDING IN MEXICO CITY

BY CARRYING out the largest land expropriation of his six-year administration just days before leaving office, President Luis Echeverria has further complicated the economic and political situation that President-elect Jose Lopez Portillo will inherit on December 1. Seen in isolation, last Friday's confiscation and distribution to landless peasants of 220,000 acres of the lush Yaqui valley in north-west Mexico was merely the latest application of the agrarian reform to a handful of wealthy and influential families. But in the context of a depressed agricultural sector, a crisis-ridden economy, an outgoing President anxious to hold on to power and an incoming President opposed to the break-up of large farming units, the expropriation was one of the most radical and controversial measures of the Echeverria regime.

As far back as his election campaign in 1969, Sr. Echeverria gave special emphasis to the need to improve the plight of the country's 28m. rural inhabitants, most of whom are living as miserably as their grandfathers did before the much-vaunted peasant revolution of 1910. And throughout his administration, he bombarded them with rhetoric, promising to help them and urging them to fight for their rights.

Yet, even though Mexico is arid and mountainous and sorely lacks cultivable land, the thrust of Sr. Echeverria's agrarian policy remained one of trying to satisfy the demand for tiny individual plots by millions of landless peasants. In six years, according to official figures, he therefore distributed 60m. acres of land—much of it unusable—and poured hundreds of millions of pounds into the rural sector in credit and other assistance. But because this money made little impression on centuries of poverty and the number of landless peasants continued to grow despite the land distributions, Sr. Echeverria also chose to blame the rural crisis on the few highly-efficient large landowners who, through bribery and influence, had escaped the agrarian reform.

negative effect of encouraging many other peasants who have been waiting for land for 20 or 30 years to believe that their turn is near. And, after months in which Sr. Echeverria himself has been talking of the need for collective peasant farms and Sr. Lopez Portillo has emphasised production over ownership, there is now new pressure to distribute minute unproductive plots to millions more peasants.

Sr. Echeverria's motive for the expropriation would appear to be largely political. His desire to strike at the rich farmers of the north-west, who are themselves closely associated with conservative banking and business interests throughout the country, has long been apparent. But his decision to do so just 11 days before leaving office cannot be separated from his evident ambition to remain politically influential here after December 1.

Specifically, by carrying out the largest expropriation, Sr. Echeverria has ensured himself a permanent following—and therefore power base—among the peasantry similar to that enjoyed by the late President Lázaro Cárdenas for 10 years after the 1910-1911 Revolution. He has strengthened the position of the leaders of that movement who have been to his loyal allies in the agrarian sector.

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## New York to ask for more aid

BY JAY PALMER

NEW YORK, Nov. 23

A STRONG hint that New York City will shortly be asking for greatly increased financial help from both its municipal pension funds and its creditor banks was made late last night.

In a joint statement, both New York City Mayor Abraham Beame and New York State Governor Hugh Carey more or less ruled out the two other possible solutions to this city's revived financial crisis.

They both stressed that New York City would not be making any new appeal for direct Federal government aid "except as a last resort." At the same time the Governor emphasised that the state's own financial position is now too precarious for it to bail out the city yet again.

The immediate problem facing New York City is how to raise an estimated \$1.5bn. over the

next few months to pay off individual investors holding city debt. The debt moratorium imposed last year halting interest and capital repayments of this debt was declared "unconstitutional" by a court last week.

However, any new plea for help to the banks and pension funds is not likely to receive a warm reception. The banks and union funds already hold about \$1bn. worth of short term city debt and further amounts of indirect city debt in the form of municipal assistance corporation notes.

Although the city's leading creditor banks are this morning maintaining a discrete silence on the subject of additional note purchases, it is believed that most will resist strongly on the grounds that such additional

holdings would violate their lending limits and, given the city's financial condition, their fiduciary responsibilities to shareholders.

The spokesmen for the city's largest unions were equally gloomy. "We are utterly pessimistic about taking any additional pension burdens," one commented. "We cannot be expected to pay the price of this city's problems."

Given the likely strong resistance on this front, many believe that the city's hard line against additional requests for Federal help to be a ploy. A spokesman for the mayor's office admitted that the city administration remains worried about giving the appearance of rushing to Washington for help before publicly exploring other options.

## Carter charms Congress

By Jurek Martin

WASHINGTON, Nov. 23. MR. JIMMY CARTER, President-elect, turned his full charm on the Congress this morning and by all accounts captivated even some of the crustier members of the Foreign Relations Committee.

To-day Mr. Carter is meeting leaders of a Congress, both of whose Houses are overwhelmingly Democratic and which is expected to accord him something of a honeymoon when he takes office in January. Yesterday he conferred with the current administration.

Mr. Carter's great coup this morning was to give members of the Senate committee, his private, unlisted telephone number in Plains, Georgia, telling them that they could call him any time they felt like it. This was something he used in the earliest stages of his Presidential campaign when he used to tell his far more humble audiences to write to him.

Amid all the euphoria, Senator Charles Percy, the Republican, did disclose that some matters of substance had been discussed.

"He would view with very grave seriousness a precipitate increase in oil prices," Sen. Percy said. "The developing countries simply could not afford a major increase in prices."

## Soviet threat to U.S. satellites

BY DAVID BELL

WASHINGTON, Nov. 23.

THE PENTAGON to-day refused to comment on reports that the Soviet Union has tested two new devices designed to cripple or destroy enemy satellites in space. The reports—which have appeared in two American magazines—have excited considerable interest and officials concede privately that they are broadly accurate.

The reports suggest that the Soviet Union tested two separate devices: both of which have important implications for Western defence strategists because they raise the possibility that satellites on which the West

relies for early warning of Soviet actions could be neutralised rapidly in the event of a war.

The first device is a chemical laser which works by mixing gases such as hydrogen and fluorine and does not, like an earlier counterpart, need large amounts of electricity. According to a carefully-researched three-page article in Newsweek, at least one U.S. satellite was blinded for up to four hours on one occasion—by a laser of this kind.

The second weapon now re-

ported to be under development is what is known as a Hunter aircraft, which somewhat like a jet fighter, can be launched to "chase" an already orbiting satellite and destroy it.

There has been very little public American comment on Soviet attempts to perfect new devices for a war in space. But the Pentagon did concede last year that "we have recently been concerned about the survivability of our satellite systems and we are making an aggressive basic technology research effort to protect our satellites from this Soviet threat."

## Anniversary

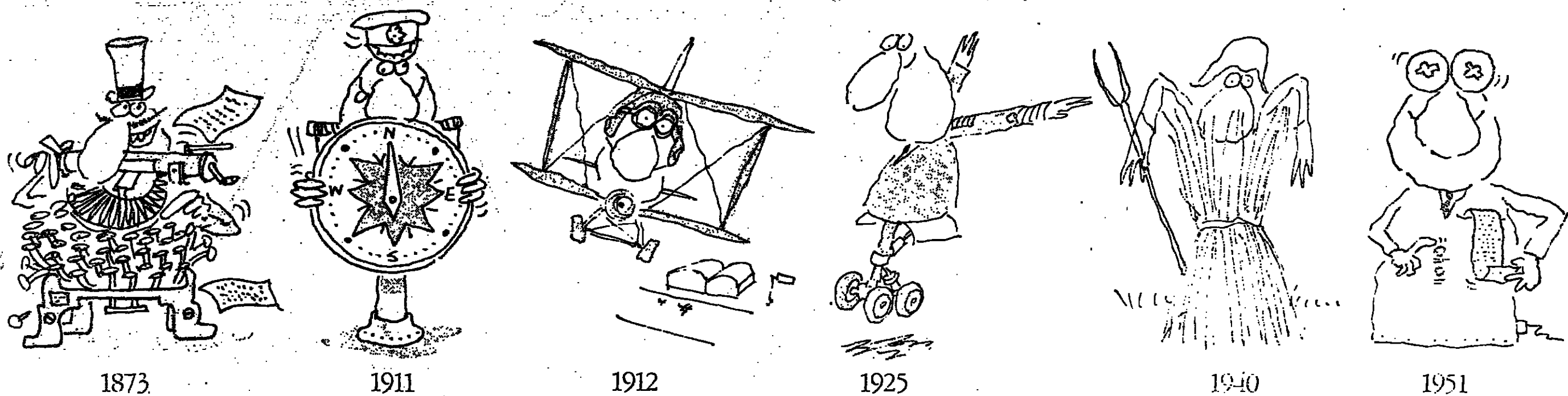
Last week, on the eve of the 66th anniversary of the start of the revolution, time finally caught up with the rich farmers of the Yaqui valley in southern Sonora state.

The President's move, however, had little to do with solving the peasant problem. In fact, while only about 10,000 peasants will benefit from the expropriation, it will have the

negative effect of encouraging many other peasants who have been waiting for land for 20 or 30 years to believe that their turn is near. And, after months in which Sr. Echeverria himself has been talking of the need for collective peasant farms and Sr. Lopez Portillo has emphasised production over ownership, there is now new pressure to distribute minute unproductive plots to millions more peasants.

Sr. Echeverria's motive for the expropriation would appear to be largely political. His desire to strike at the rich farmers of the north-west, who are themselves closely associated with conservative banking and business interests throughout the country, has long been apparent. But his decision to do so just 11 days before leaving office cannot be separated from his evident ambition to remain politically influential here after December 1.

President Carlos Andres Perez of Venezuela stands on attention under a statue of his country's nineteenth-century liberator, Simon Bolivar, in Belgrave Square yesterday. Mr. Perez laid a wreath at the foot of the statue.



## We've got this habit of being first.

Striving for 'First' produces an attitude of mind which manifests itself in thousands of everyday ways – innovations, adaptations, a way of thinking even about small things which can mean big things to you, the customer.

All this is not just hollow boasting. To give a few 'for instances' – we started being first in 1873 with the first commercial typewriter.

In 1911 Elmer Sperry demonstrated his new-fangled gyrocompass, in 1912 his first autopilot.

In 1925 Harry Vickers invented the first efficient low-cost high-pressure pump for hydraulic control systems.

And in 1940 Sperry New Holland (the largest manufacturer of specialized agricultural equipment in the world) revolutionized hay-making with the first automatic baler.

"So what have you done for us recently?" you might ask.

Would it be sufficient to say 'computers'? Sperry Univac has chalked up several firsts in computers (we produced the first viable commercial electronic computer as early as 1951), and is growing at a faster rate than the industry itself.

## In a nutshell - Sperry

Sperry is a Corporate Entity creating wealth, work and work opportunities with 17 factories and 23,000 employees in 15 European countries; six major plants and over 6,600 employees in the UK alone.

We consist of six successful divisions: Sperry, Sperry Flight Systems, Sperry Univac, Sperry Vickers, Sperry New Holland, and Sperry Remington.

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Making machines do more, so man can do more.









Photograph: Gus Wylie

## Vivien Gall's job is almost without precedent.

Vivien is a lawyer specializing in North Sea matters.

Doing North Sea law — the offshore aspects, at least — is very much a matter of learning as you go along. Most of the regulations concerning offshore work date only from the 1970s, and the law is growing and changing all the time to deal with the new developments in the North Sea. It's a demanding job for the lawyers — and for some problems there simply are no precedents.

Vivien is a native of Lincolnshire. She graduated from Sheffield University, was admitted to the Bar by the

Middle Temple in 1971, and worked at Bow Street magistrate's court before joining Mobil. Now she's on a small team at our company dealing with legal questions associated with our North Sea activities (we're one of the major North Sea operators).

For a young lawyer like Vivien Gall, North Sea work is exhilarating.

She's not alone. Every aspect of this job is fascinating. We've looked for oil all over the world for more than 100 years, and the North Sea job is certainly the most exciting we've come across.

The technical challenges out there are terrific. The investments are huge. The potential is staggering.

If everything works out the way we hope, this corporation will see its investments pay off and will make a profit too — and Britain will achieve oil self-sufficiency by the end of the 1970's. Already the North Sea is providing about 14 percent of the country's needs, and by the end of 1977 that figure should rise to 25 percent. We're on the way, clearly.

And pleased to have Vivien Gall's legal guidance as we go.

**Mobil®**





Directors: Geoff Cooper (left), and Richard Bailey.

# "Midland Bank does a fine job for us by complementing our craftsmanship and technology"

-Richard Bailey, Managing Director,  
Royal Doulton Tableware Limited



In the decorating shop, a craftsman working on a new range of wildlife sculptures.

Royal Doulton are Britain's biggest manufacturers of china—from everyday tableware to the most elaborate ornamental figurines.

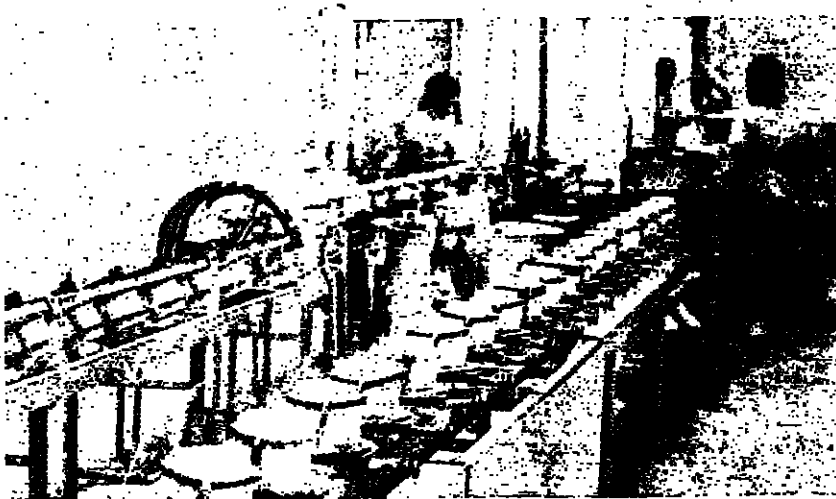
Besides Royal Doulton, their famous brand names include Minton, Royal Crown Derby, Royal Albert, and Beswick. You can buy a bone china cup-and-saucer for £1—or an elaborately crafted piece from the Figures Collection for £2,113.

Over 50% of the company's total production goes for export—for some product ranges that figure exceeds 80%. And they have received Queen's Awards, two for exports and one for technical innovation.

Says Managing Director, Richard Bailey: "Exports are vital to our success as a company and, indeed, to the survival of the country as a whole. Our greatest assets are the accumulated skills embodied in our 10,000 employees and the world-wide reputation of our brand names. The successful marketing and manufacture of fine china is very much a matter of good teamwork, and the Midland does a fine job for us by complementing our craftsmanship and technology."



"The plate decorator's meticulous artistry."



Flowline cup production.

## "A million dollars a month and no bother"

Geoff Cooper, Finance Director, takes up the story: "We've always had very good service from the local Midland branch at Hanley."

"That can be crucial in the export field, where the sheer quantity of documentation demands a high degree of expertise and organisation."

Royal Doulton's foreign currency needs are particularly complex. With the virtual disappearance of fixed exchange rates over the last three years, competing in fiercely contested overseas markets takes on added problems and perils.

Says Geoff Cooper: "What we've wanted from the Midland, we've got. For example, to protect us from fluctuations in exchange rates, Midland Bank's International Division helps us with forward currency dealings. This can involve a million dollars a month. With the Midland that's no bother. Everything happens as it should."

## "Midland Bank support helps us to increase our exports"

Royal Doulton people are expert craftsmen and women: even with automated processes a piece may be handled no less than 36 times. "We're potters," they say. "We make functional things, fit for their purpose, that are also artistically satisfying."

The plate decorator's meticulous artistry, the skill of the engineer, the intense professional

affection a figure painter brings to each owl: all illustrate the essential role of people in this craft-based yet highly sophisticated company.

Most of the company's production takes place in the famous pottery towns around Stoke-on-Trent, where Royal Doulton are continuously expanding and modernising their factories to boost production. Midland Bank finance is used for capital expenditure, including, for example, a £1¼-million medium-term loan for new plant.

Says Richard Bailey: "We find the Midland are personable people with whom it has been easy to establish a sound and profitable business relationship. They give us good financial support as a result of which we are able to develop our business and increase our exports."

## How does Midland Bank Group fit in?

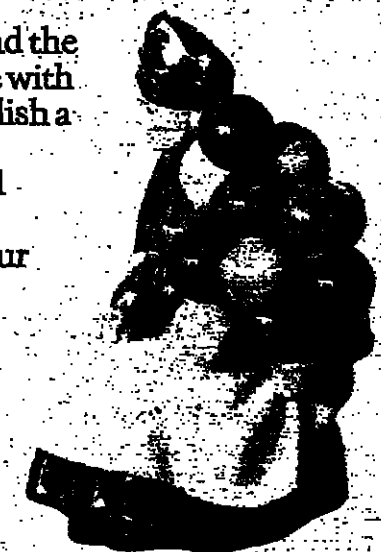
Whatever your company's size and style, or the kinds of banking service you need, you'll find the Midland people good and businesslike to deal with. Your Midland manager can also help you with access to services provided by all the powerful companies that make up Midland Bank Group.

Services that include facilities for term loans, leasing, hire-purchase, merchant banking, equity capital for growth companies, international insurance broking and advisory services, international and export finance, travel, factoring, investment management and trust services. Also, for very large companies, Midland's Corporate Finance Division has a select team that can work directly with the company to make the best possible use of the wide range of Group services.

Talk to your local Midland manager—he can put you in touch with all the right people.



A rare pâte-sur-pâte vase from the Minton Museum.



Old Balloon Seller from the Royal Doulton Figurine Collection.



# Midland Bank Group

**Principal trading companies:** Midland Bank Limited, Clydesdale Bank Limited, Clydesdale Bank Finance Corporation Limited, Clydesdale Bank Insurance Services Limited, Scottish Computer Services Limited, Northern Bank Limited, Northern Bank Development Corporation Limited, Northern Bank Executor and Trustee Company Limited, Northern Bank Finance Corporation Limited, Northern Bank Trust Corporation Limited, Midland Bank Trust Corporation Limited, Midland Bank Group Unit Trust Managers Limited, Midland Bank Finance Corporation Limited, Forward Trust Limited, Midland Montagu Leasing Limited, Griffin Factors Limited, Midland Bank Trust Corporation (Jersey) Limited, Midland Bank Trust Corporation (Guernsey) Limited, Midland Bank Insurance Services Limited, The Thomas Cook Group Limited, Thomas Cook Limited, Thomas Cook Overseas Limited, Thomas Cook Bankers Limited, Samuel Montagu & Co. Limited (Incorporating Drayton), Drayton Montagu Portfolio Management Limited, Guyerzeller Zummont Bank AG, Midland Montagu Industrial Finance Limited, Jersey International Bank of Commerce Limited, Bland Payne Holdings Limited, Bland Payne Limited, Bland Payne Reinsurance Brokers Limited, Bland Payne (UK) Limited, Southern Marine & Aviation Underwriters Inc., Bland Payne Australia Limited, London American Finance Corporation Limited, British Overseas Engineering & Credit Company Limited, Drake (UK) International Limited, Drake America Corporation, Export Credit Corporation.



## HOME NEWS

Nuclear plant order  
'vital for survival'

BY ROY HODSON

THE NUCLEAR power station industry, which has not had an order since 1970, has given the Government notice that an early order is essential for its survival. A memorandum about the industry's future, prepared by the Nuclear Industry Association, has been sent to Mr. Anthony Wedgwood, the Energy Secretary, and Mr. Eric Varley, the Industry Secretary.

There are still divisions of opinion in the nuclear industry about the type of reactor to be developed, but the memorandum to the Government lists a series of basic points about a power programme upon which all members of the forum are agreed.

It wants a decision on reactor type as soon as possible after the review now being made by the Nuclear Power Company, which will be completed within six months.

The forum promises the Government that "the industry as a whole will fall in behind whatever decision is made."

The need for Government action is stated simply by the forum: "To maintain a nuclear component for the generation of electricity an early order for a nuclear power station is essential."

The forum, while recognising financial difficulties, has emphasised to the Government that the building of a nuclear power station would be spread over at least seven years.

It says that whatever the choice of reactor system—three possibilities are the steam-generating, heavy-water reactor, the advanced gas-cooled reactor and the pressurised water reactor—the next order would be the "first of a kind" and would establish a pattern for a new and continuous nuclear programme.

To make the most effective use of investment in new plant and ensure retention of a skilled work force, it would be essential to have a steady on-going nuclear programme, the forum has told the Government.

A spread of orders over a period might not be more expensive than the "stop-go" of former programmes.

Courtaulds denies  
row over factory

BY RHYS DAVID, TEXTILES CORRESPONDENT

COURTAULDS may not decide next year on the opening of its new £10m. Belmont textile factory in Durham, but it is not true that the company postponed a decision until the end of last year, as it was not brought into operation because of depressed trading conditions.

It had been hoped to start the factory before the end of this year, but the company postponed a decision until the end of last year, as it was not brought into operation because of depressed trading conditions.

Mr. Arthur Knight, chairman of Courtaulds, yesterday firmly denied reports of disagreements between the company and the Government both over the plant and over the posed opening date.

The company has been asked to repay some £900,000 advanced towards the cost of buildings at Belmont, but will apparently be asked to apply again for a grant when it begins operations.

The company will also be able to apply for a grant towards the cost of capital equipment, but this will be about £18.5m. of the total £27.5m. under the Act 1972 in aid of projects at Courtaulds textile factories.

This includes £720,000 under the particular section of the Act towards the cost of the Belmont buildings.

Courtaulds yesterday confirmed that about 220 people could be affected by a proposed closure in France of a double jersey knitting unit at Colmar.

The company has also indicated short-term working at its U.K. hosiery factories.

that it would not be going ahead immediately.

Two weeks later on November 1, the Department said that it would not be possible to allow the payment of grants to remain outstanding.

As soon as the operations at Belmont started, and the premises became qualifying premises for the purpose of regional development grant, it would be open to the company to claim a grant for grant on all the assets eligible.

The Department confirmed yesterday that regional development grants were repayable where, as in the case of Belmont, an asset had not been brought into use within six months of the relevant date.

In a Parliamentary reply this week, Mr. Alan Williams, a Minister at the Department of Industry, disclosed that up to the end of October, 22 offers of regional selective assistance totalling £6.7m. had been made under Section 7 of the Industry Act 1972 in aid of projects at Courtaulds textile factories.

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Stockbrokers predict cut  
in borrowing requirement

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A WIDE range of projections in the public sector borrowing requirement in 1977-78, being used by the Treasury in a new estimate from the Institute of Economics and Statistics, suggests that the borrowing requirement will be cut by about £1.5bn. in 1977-78.

The Treasury forecast may have been assuming a higher average level of unemployment and lower economic growth next year and there may also have been a difference from the Treasury's assumptions of a 12 per cent. rise in consumer prices in 1977-78.

More than 55,000 people were out of work, a drop of 850 on last month's total, but 6,750 more than a year ago.

Mr. Harold Binks, chairman of the Northern Ireland committee of the House of Commons, said that if the reduction in the number of school-leavers out of work was ignored, the position was in effect a little worse than a month ago.

It would continue to deteriorate unless the Government was prepared to make Ulster a special case.

The worst areas of the province are Newry, with 31.6 per cent. unemployed, and Strabane with 26.4 per cent.

in real gross domestic product. A variation of 100,000 in the average jobless total would mean a variation of 1 per cent. growth in the borrowing requirement of about £400m. because of a different level of unemployment benefit and revenue.

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Slight fall  
in Ulster  
unemployed

By Our Own Correspondent

UNEMPLOYMENT IN Ulster has fallen slightly for the second successive month, but the figure of 10.4 per cent. of the working population is still the highest for any Northern Ireland county.

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Mervyn Davies (centre), the Welsh and British Lions rugby player whose career was ended by a brain haemorrhage last season, with Eric Morecambe (left) and Ernie Wise at Buckingham Palace yesterday after the three men received OBEs from the Queen.

Bristol's new dock  
18 months adrift

BY JOHN WYLES, SHIPPING CORRESPONDENT

BRISTOL'S NEW £37m. West Dock will be opened to shipping by the end of February—three months later than scheduled and more than 18 months behind the original plans.

Technical difficulties and delays in construction have progressively pushed the opening of the dock back and its cost steadily upwards.

When the scheme was first given Government approval in 1970 the projected cost, which is being met by the Bristol local authority, was £12m. By the beginning of this year it was £28m. and it is now £37m.

The Port of Bristol Authority, explaining the three-month slippage, blamed the collapse of a coffer dam and delay in the delivery of lock gates by Fairfield-Mabey, the Chesham-based construction company.

The coffer dam incident precluded the completion of the entrance pier to the dock, and a large dredger has had to be used to remove silt piling which collapsed beside the pier.

West Dock is generally regarded within the ports industry as an expensive gamble by Bristol in view of the country's moderate trading prospects, and the industry's poor profit margins.

However, after a tussle with the Government, Bristol has captured a £5m. Toyota project to import its cars and vans through the West Dock.

It is hoping to negotiate similar business with Nissan, which is seeking a port through which to bring its cars into the South of England.

The first customer for its forest products terminal is expected to be Gearbulk, a Norwegian shipping company.

Tourism 'needs 65,000  
more bedrooms in 1980s'

BY ARTHUR SANDLES

PRIVATE INVESTMENT would have to finance the 65,000 extra bedrooms needed by the mid-eighties to cope with the tourist boom, said Sir Ronald McIntosh, director-general of the National Economic Development Office, yesterday.

Sir Ronald told an English Tourist Board meeting in London that the Government had invested £43m. in hotel development in England in the 1970s.

"It is clear that large scale assistance from public funds will not be available for this sort of purpose in future," he added.

He added: "The public deficit has got to be reduced, and this means that funds for investment in hotels will have to come from private sources. This is not a bad thing, for here is an industry which is already doing well, and whose future prospects are bright."

Sir Ronald did not point out that at present prices the hotel rooms he described, equivalent to nearly 150 hotels the size of the London Hilton, would cost about £750m. and only as little as that if most were built out of the biggest owners.

It was to the foreign visitor that the industry "should look" for its future growth and prosperity.

By 1980 he number of overseas visitors might be 14m., bringing in £36n. at current prices.

## 'Hostility to jobless'

BRITAIN'S UNEMPLOYED were no better off than they have been over the last ten years, but the public was becoming more hostile to them, Professor David Donnison, chairman of the Supplementary Benefits Commission, said in Bristol yesterday.

Scarcely any of our claimants are getting an income anywhere near what they would get in work."

Only workers with large families, he said, were more entitled to that position.

Prof. Donnison said hostility to the jobless had grown because people were less confident of growth. In wartime people could be persuaded to "eat the enemy at the gate," but in peacetime they tended to turn on their most deprived fellow citizens.

Commission figures showed the new Social Security benefits were "no more generous in relation to wages than they have been over the last decade."

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## NEWS ANALYSIS—DAVY AND HEAD WRIGHTSON

## Aggressive togetherness

BY KENNETH GOODING

IT WAS 24 years ago that the idea that Davy International and Head Wrightson should get together was first raised within the companies themselves.

Seven years ago the Industrial Reorganisation Corporation revived the idea in the hope that a combined group would stand a better chance against international competition. But the scheme did not get far.

The companies have changed their minds now because, in the words of Mr. John Eccles, chairman of Head Wrightson, "the IRC suggested we should move towards a merger on defensive grounds."

"Now we have decided to merge because we want to take up an even more aggressive posture in world markets."

Since the IRC days, both companies certainly have had their bad moments, but Davy in particular has developed as a strong entity. In more recent years, Head Wrightson's results have recovered well.

Another important factor which has changed the companies' attitudes towards one another has been that their shapes have changed and, step by step over the years, they have

moved out of direct competition. Today, there is little overlap in their operations. In crude terms Davy is mainly involved in engineering contracting, that is, it designs and builds plants. Head Wrightson has a much higher percentage of its business in actually making the hardware for steel, coal, effluent and other process industries.

Roughly speaking, only a seventh of Davy's business is in the manufacture of hardware, while in Head Wrightson's case it is about 50 per cent.

The exploratory talks which led to yesterday's announcement that a friendly merger had been arranged started several months ago at a time when it looked as if world trade and investment were due for a revival.

Among other things, that meant testing the reaction of the Office of Fair Trading to the concept of a merger. Davy's bid for British Rollmakers two years ago was referred to the Monopolies Commission and the commission ruled it would be against the public interest.

Admittedly that was an aggressive bid by Davy, strongly resisted by Rollmakers' directors, and one with obvious monopoly implications. But Mr. John

Buckley, Davy's chairman, did not want to go through the time-consuming and totally unproductive (from the companies' point of view) Monopolies procedure all over again.

At the same time, engineering contracting is a strategic industry, and the Government's preliminary view—via approaches to the Department of Industry—had to be sought.

In this respect, the department is influenced by the special hardware which, in spite of recent industrial strategy, it exercises which concluded that the U.K. process plant fabricators seem to be large enough to achieve most of the possible economies of scale in production "there might be marketing economies and financial strength to be gained from larger groupings, possibly with more international groupings."

Mr. Buckley was emphasising the point about financial strength last night. A bigger point about the deal is that the two management teams have known each other for many years and have had almost continuous business contacts.

As Mr. Buckley said last night: "It should be a smooth merger because managements get on so well together."

is certainly one which seems to produce a good-looking balance sheet in that Davy has the earnings and Head Wrightson is rich in assets.

Mr. Buckley also says that the deal will not take Davy too far back into manufacturing—although from which he has carefully steered it over the past few years.

Davy should benefit from having assured supplies of the special hardware which, in spite of recent industrial strategy, it exercises which concluded that the U.K. process plant fabricators seem to be large enough to achieve most of the possible economies of scale in production "there might be marketing economies and financial strength to be gained from larger groupings, possibly with more international groupings."

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CBI backs  
campaign  
against  
devolution

By Ray Parnham, Scottish Correspondent

A CAMPAIGN backed by the Confederation of British Industry was launched yesterday against the Government's devolution proposals, due to be outlined in the Queen's Speech to-day.

The organisation, Scotland is British, sent a letter to all MPs saying that the proposed Scottish Assembly would be a launching pad to independence, in turn leading to "needless and injurious disruption of the Scottish as well as the British economy."

It accuses the Labour and Conservative parties of disaffection in Scotland by going with the Nationalists "out of fear."

The Scottish National Party is accused of being "basically anti-English."

The campaign claims to represent all sections of the community and has individual trade union members on its committee. But the overwhelming weight behind it seems to come from the management side of industry.

Supported both by the CBI and the Association of Scottish Chambers of Commerce, it has as a committee member Lord Weir, chairman of the Weir Group of engineering companies.

The campaign comes at a crucial time, with the Devolution Bill due to be published at the end of the month.

The main effect is likely to be felt in the Conservative Party, where an organisation with similar aims started by Mr. Iain Sproat, MP for Aberdeen South, has had considerable success.

The party is in favour of devolution in principle, but against the Government's plans, which it sees as too costly and bureaucratic.

The Shadow Cabinet has yet to decide whether or not it will impose a three-line whip on MPs. A free vote would allow the handful of pro-devolution Tories to side with the Government and could be enough to ensure a majority for the measure.

Separate divisions  
urged for posts,  
telecommunications

BY KEVIN DONE, INDUSTRIAL STAFF

A CLEAR division of the Post Office into two separate corporations, one for posts and one for telecommunications, was advocated last night by Mr. Alex Curral, the managing director of Posts.

Mr. Curral's personal support for the growing body of Post Office opinion in favour of a split is understood to have been a factor in the evidence submitted by the Post Office Board to the Carter Committee.

Sir William Ryland, chairman of the Post Office, has expressed his personal support for a division of the corporation on several occasions.

The Post Office unions, however, have come out on opposing sides in their evidence to the committee, and the Union of Post Office Workers, which includes most of the workers in the Posts division, favour the present unified structure.

The Board is giving oral evidence to the Post Office Review Committee, the inquiry body set up at the beginning of the year to investigate Post Office organisation. But it is not intended to publish its submissions. The Carter Committee's report is expected in the spring.

However, Mr. Curral told the annual dinner of the Telecommunications Managers' Division of the Institute of Administrative Management in Coventry that he was not in favour of more levels of control, represented in the NEDO proposals for two-tier Boards for the nationalised industries.

"There is very little need or scope for co-ordination of communications policy in the two businesses. Facsimile, electronic mail, electronic work processing and data transmission would multiply channels of information and create competition for Posts. But it should not be supposed that that represented a major threat to the future of the postal business."

"For as far ahead as anyone can see there will be a need for a postal service on a very substantial scale."

Mr. Curral attacked suggestions that there should be cross-subsidisation between the two businesses.

Telecommunications—which is expected to boost its profits this year by more than 15 per cent. to some £270m.—that to earn profits "on a scale that will be huge by comparison with other industries" to finance its investment programme efficiently.

"Struggle"

These profits had nothing to do with "the gallantly struggling labour intensive postal business" which had to balance its books without outside aid.

Christopher Lorenz writes: Other speakers at the conference disclosed that two new services had been abandoned because of disappointing demand from users over a trial period.

They are Postlax, which offered a fast facsimile document service between 21 post offices, and the international Confaxion (TV conference) service, which had linked the U.K. with Sweden and Holland. The domestic Confaxion service is being continued.

Replying to Mr. Curral's speech, Mr. O. N. F. Case, chairman of the Telecommunications Managers' Division, called on the Post Office to take the lead in liberalising restrictions on the supply and maintenance of telephone terminals and other types of subscribers' apparatus which are attached to the public network.

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U.K. interest rates 'not likely  
to fall until spring'

BY MICHAEL BLANDEN

INTEREST RATES in the U.K. are likely to stay high for the rest of this year, according to the latest review published by Williams and Glyn's Bank.

Given the need to keep the money supply in line with the 12 per cent target, the bank suggests that there will not be any substantial decline in the level of rates until the spring.

This view is held in spite of last week's small drop of 4 per cent. the minimum lending rate from its peak of 15 per cent. the falls in the U.S. and the recent measures to bring money supply under control through the re-imposition of the Bank of England's "corset" restraints on bank resources.

Williams and Glyn's claims that the "corset" controls will "distort the patterns of lending and interest rates, preventing competition among the banks for additional funds in the inter-company market."

The strict terms of the new controls would mean that the growth of bank lending will be "severely limited."

Generally, Williams and Glyn's says that relative stability returned to interest rates last month.

The easier situation in the foreign exchange markets after the realignment of the European snake knot floating arrangement enabled a small fall in some rates to take place in Belgium. There was a gradual decline in rates in the Netherlands, helped by the strength of the guilder, and there was also a small fall in rates in Germany, in spite of earlier speculation about a possible rise to control the growth of the money supply.

In general, however, Europe continued to present a "mixed picture" and rates were higher in a number of countries, including Denmark and Ireland.

## Short Term Interest Rates as at November 15, 1976

Country	Bank Rate %	Overdrafts %	Loans %	Commercial and Finance Paper %
France	10.50 (24.76)	11.05 plus commission of 1/20th per month on highest debit balance in month. 10.60 minimum rate "Credit mobilisable"	10.60 min. for corp. borrowers.	Commercial Bills 90 days 10.60 Finance 10.60
Italy	15 (41.76)	21	—	Commercial Bills to 180 days 20.50
Netherlands	7 (20.876)	10.50-11 minimum including surcharge of 1%	—	—
Switzerland	2 (8.676)	7.50-8 unsecured 7.50 secured	6	Commercial Bills to 90 days 4.50
U.K.	15 (M.L.R.) (71.376)	15-20	15-20	Commercial Bills 3 months 14.13-14.22 Trade up to 180 days 15
W. Germany	7.25 (12.975)	7.25-8 Sometimes reduced for first-class borrowers	6.75-7.50 Securities reduced for first-class borrowers.	Commercial Bills 6.75-7.50

Car sponsored  
by Swiss  
watch company

THE new Stanley-BRM formula one Grand Prix car is to be supported in next season's world championship by the Swiss company Rotary Watch of La Chaux-de-Fonds, and the U.K. Rotary watch distributor Morse Dreyfuss.

This marks the return of the former championship winner BIRM to the formula one scene.

The car will race under the name Rotary Watches Stanley BRM.

The Swiss company said that the link-to-mark which new watches are to be introduced to the Rotary range—would provide a strong worldwide publicity platform for its promotion activities.

The move would be featured prominently in Rotary's new advertising and merchandising campaign in major European and overseas markets.

## Flood work

RIVER DEFENCE works linked with the Thames flood barrier project at Woolwich are expected to cost £223m, compared with the £143m. originally estimated four years ago, the Greater London Council said yesterday.

The cost of building the barrier across the Thames is expected to be £158m. £70m more than the original 1973 estimate.

MIDDLE WITWATERSRAND  
(WESTERN AREAS) LIMITED

(Incorporated in the Republic of South Africa)

Notice to Holders of 8 per cent. 'A' Preference Shares and 8 per cent. 'B' Preference Shares

Holders of the Company's 8 per cent. 'A' and 8 per cent. 'B' preference shares are reminded that the conditions of issue whereby a dividend of 8 per cent. on the nominal value of the shares will be payable on or before 31 January 1977, provided that the shares have been designated 8 per cent. redeemable cumulative preference shares.

Application for the Listing of these re-designated shares will be made to be effective from 3 January 1977 and the present Listing of the 8 per cent. 'A' and 'B' preference shares will be withdrawn at the close of business on 31 December 1976.

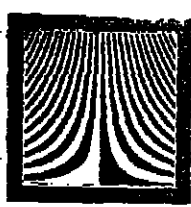
Accordingly, only new or endorsed certificates will be good for delivery from Monday 3 January 1977 and holders of both the 8 per cent. 'A' and 'B' preference shares are requested to surrender their certificates to the registered office or the office of the London Secretaries of the Company for endorsement during the week ending December 27, 1976. Certificates so lodged for endorsement will be patched duly endorsed by Friday 7 January 1977.

By order of the Board,  
Anglo-Transvaal Consolidated Investment Company Limited  
Secretaries  
per: W. S. CRICHTON

Registered Office:  
Anglo-Transvaal House,  
56 Main Street,  
Johannesburg  
Postal address:  
P.O. Box 62379  
Marshalltown, 2107

London Secretaries:  
Anglo-Transvaal Trustees Ltd.,  
1 Regent Street,  
London, W1R 8ST





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOUTERS

## RESEARCH

### Energy storage project

MANY COMPANIES, including the giant Philips group, have been seeking to simplify methods of storing energy in one form or another in reversible chemical reactions or high temperature molten salts.

From Salford University comes an idea which has been given the backing of the Wolfson Foundation, and £75,000 of development funding.

The operating basis of the system, invented by Dr. J. E. Randall of the Department of Civil Engineering, depends on pressure/temperature differentials which occur during the dissociation or reaction of volatile and non-volatile compounds. This "chemical battery" is charged by the input of heat and can be designed to provide heat on demand by pumping in controlled amounts of the volatile chemical—water, for instance—to set off the exothermic reaction.

The method of operation has already been demonstrated using water and calcium oxide. This runs at too high a temperature for general use, so the first objective of the project is to study extensively what will be lithium bromide and water.

The major advantage is that the chemical battery built up from these constituents will run at lower than 100 degrees C so that there could be extensive applications in providing energy for prime mover in areas where there might be an explosion hazard.

Initial work at the Salford Industrial Centre will be to develop the mechanical system controlling the heat absorber/source. Charging could be either by work input—operating a vacuum pump to draw off water vapour—or by heat input. In the first instance the system operates as a close analogue in chemical terms of the electric battery. In the second, the unit is a delayed output heat engine.

Other chemicals will be evaluated and systems designed around them.

Apart from the non-hazardous energy source idea, the storage units are being thought of in connection with such units as wind power generators, avoiding the somewhat wasteful phase of conversion to electrical energy, and with incinerators and solar panels.

Advantages compared with batteries include the possibility of releasing large amounts of heat on demand, low capital costs, flexibility in the way energy is put in and extremely long life.

Possibly the most important aspect of the project is that the chemical batteries will be able to stand for very long periods without energy losses.

Further from Mr. J. Hall, Industrial Centre, Salford University, Salford M5 4WT, 061 738 5543.

### Efficient AC machine design

DEVELOPED AT Southampton University by Mr. K. J. Binn, with assistance from NRDC is a new form of permanent magnet machine in which, for example, efficiencies of up to 90 per cent can be achieved in motors rated at several kilowatts.

As an alternator the machine,

which uses an imbricated (scale-like) rotor with a stabilising element, gives a high output for the frame size using a standard stator. No slip rings, brushes or DC excitation are needed. The speed range is claimed to be very wide with smooth running obtainable down to speeds of five rev/min.

The machine uses a conventional stator with a new design of rotor based on disc magnets that produces a very high air-gap field. The magnets, arranged along the rotor axis with like poles facing one another, are separated by steel discs which are recessed to hold the magnets and are themselves shaped to form pole pieces. Very high torque is produced over a wide speed range.

The use of axially magnetised magnets permits the use of high coercivity materials such as barium and strontium ferrite, which is not possible with radially magnetised magnets without loss of air-gap flux. If rare earth materials are used an extremely high air-gap field is possible. The steel parts could be conveniently cast or forged.

Companies interested in building motors of this type are invited to contact Mr. P. Thompson, Electrical Engineering and Electronics Group, National Research and Development Corporation, 68, Victoria Street, London, SW1 6SL (01 835 3500).

## DATA PROCESSING

### Advice for small user

IN A MOVE of far greater significance than appears at first reading, a British Computer Society specialist group is calling a series of educational meetings. The importance of the series is that they are addressed to first-time or would-be users—largely of small machines, a class of citizen which has suffered from unhealthy neglect for the past several years, despite the enormous sales pressures which have built up in this particular sector of the market where growth has been riotous.

First meeting will be in Birmingham University at Staff House on December 14. Speaker will be A. C. Hughes of Hodge Finance. Points to be discussed will include whether to rent, lease or

hire purchase; taxation; inclusion of software and supplies; grants and development areas; and the definition of "computer" for grant and tax purposes.

Most important at this meeting will be the opportunity to afford for private discussion with BSC Group members on particular problems.

Further meetings are planned and information on the programme is available from A. H. Steele, National Computing Centre, Oxford Road, Manchester M1 7ED. 061 228 6333.

### Two tape drives

RECENTLY introduced to the U.K. market are two cassette tape units from the U.S. The Economy Company Phi-Deck distributed by Tekdata

(Trading) of Stoke on Trent (0752 81171) is a variable speed model (0.4 to 10 in/sec) employing four drive motors and circuits to provide compatibility with TTL, DTL and CMOS. The capstan motor has no other tasks so that wow, flutter and jitter are minimal. Remote control facilities can be provided and the power consumption is 600 mA at 7 V DC.

BFI Electronics, The Avenue, West Ealing W13 8NU (01 995 2113) is launching units made by Cipher Data Products Inc. including the C-200 basic cassette drive and some associated system. This has dual capstan drive in two directions (four motors) with a read-after-write head layout. A larger recorder, the MiniCite-2000 is expandable up to four cassette drives and can be interfaced to any computer. It can read up to 2400 ch/sec.

### Help for selective mailing

OF INTEREST to advertising and public relations agencies, other companies using selective mailing and those that maintain lists for distribution of catalogues and reports, is a computerised system called Varimail offered by CMG (West End).

Specifically designed to cut the cost of selective mailing, it is constructed as a series of program units and provides an open-ended method of retrieving information from any part of the mailing file.

Information is put into the computer using a simple form sent by the client to the company's computer centre at Croydon. From the total held on file it then becomes possible to produce selectively labels and lists for specific groups, divisions and other categories such as by age, by nationality or location—in fact by almost any parameter. The user simply phones or writes his request to the computer centre. More from Sunley House, Bedford Park, Croydon, CR0 2AP (01-886 8251).

### More power to a mini

BOLD CLAIMS by Olivetti for its new P6800 against competitors (the IBM 5100, the HP 9630 and the Wang 2200) are higher computing power, lower cost and more compact size.

The claims are not confined.

to machinery, since Olivetti says that less of the capital money is occupied by the operating system—which is many times larger, more powerful and more flexible than those of its rivals.

The additional power provides the user with a number of facilities: management of disc files, BASIC compiler and assembler, simultaneous handling of internal input/output units and plotting on the integral printer, among others.

The company will continue to work with practising engineers with this particularly suitable machine in mind, for further expansion of the existing program library.

Dr. R. E. Yeardon of Civil and Structural Computing (Northern) is collaborating on a package for the design of multi-bay plastic portal frames; Dr. A. V. Beeby and L. P. J. Taylor on a suite of programs for reinforced concrete design; and Donald Alcock of Alcock Shearing and Partners on bar reinforcement schedules and analysis of retaining walls and laterally loaded piles.

Other application programs being developed include a suite for the structural analysis of frames, trusses and grids, etc., and a connection program between analysis and design software.

British Olivetti, 30 Berkeley Square, London W1X 6AA. 01-629 8807.

### Mark reader advances

THREE Regional Health Authorities who between them provide payroll services for nearly 1m staff have chosen optical mark reading (OMR) to capture data.

South West and North East Thames regional authorities are to use Dataterm 250 machines to capture data from the many thousands of payroll sheets, converting handwritten bar marks at the rate of about 5000 forms/hour into computer compatible magnetic tape.

A scheme at North-West Thames RHA is already commissioned and uses a pair of Dataterm 3 machines to capture data from 110,000 sheets in a single day. The resulting tape is processed by an ICL 1904S.

It has also been announced that Rediffon Computers has enhanced its Seecheck key-to-disc system so that it will support one or two Dataterm 3 devices, allowing simultaneous work with standard keying operations. The optical mark readers are made by Data Recognition, Lovelock Road, Reading, Berks (0734 586111).

## HANDLING

### Three-stage masts for site trucks

A RANGE of three-stage masts, giving the benefits of high maximum lift heights, full free lift and a low closed height on a rough terrain fork lift truck, has been introduced by Bonser Engineering, Giltbrook, Nottingham, NG16 2GX (060743 3621).

Available with the company's two and four wheel drive trucks, and the rough terrain trucks, the masts come in four sizes, the largest giving a maximum lift of 25 feet.

The advantage of low closed height, says the maker, is the reduced likelihood of problems with overhead obstructions during road transportation between sites. The biggest machine does not exceed 11 feet 10 inches.

## MATERIALS

### A board to match asbestos

AFTER FOUR years' research and development and some alteration to production equipment, costing together over £1m, Cape Boards and Panels has launched an asbestos-free, non-combustible, general purpose building board, which has all the performance characteristics of asbestos equivalents.

Although the new board costs about 20 per cent more than asbestos-based board, the company regards this development as a major breakthrough of significance in the building industry.

Supalux will provide fire protection for up to four hours, meets the requirements of BS476: Part 1, 1959, and is capable of meeting the more stringent requirements of BS476: Part 8, 1972.

The company says the board can be used as replacement for its Asbestolux board for all fire-resisting applications, such as casing for structural steelwork, suspended ceilings, ceiling linings and soffits, fire breaks, and fire-resisting partitions.

Supalux is chemically inert, unaffected by humidity, and will not warp, swell, rot or corrode. Normal hand and power wood-working tools may be used to cut, shape it, and it can be painted without using special primers, and may be plastered over the surface has been sealed.

No special precautions need to be taken when working with the board, other than those normally observed in dusty conditions. There are no health hazard fibres contained in the board, says the maker.

The board is made on the same machinery (slightly modified) as is used for producing Asbestolux.

## Heavy duty tubing

POLYVINYLIDENE fluoride, in the material used for the extrusion of tubing for use in the food industries and offered by Fiat International to compete with PTFE, or polytetrafluoroethylene.

The manufacturer says the material has no reaction with foods and is completely non-toxic. Specific weight is high at 1.78 and manufacture demands expert knowledge of extrusion technology since in most instances the equipment has to be used in extreme conditions.

PVDF is impervious to ultraviolet radiation and to gamma rays and can withstand working pressures as high as 800 psi at temperatures up to 150 deg C.

Forty per cent cheaper than PTFE, it has high mechanical and dielectric strength which does not alter with age. The makers claim they know no way of making it burn.

An interesting product from this group is called Supalux, a thermoplastic polyurethane elastomer, which "cannot be permanently deformed" and will take very sharp radii without suffering restrictions.

Applications include conveying hydraulic, pneumatic and other fluids in the machine-tool and comparable industries. Food manufacture and pharmaceuticals are other areas and wherever it is applied it will stand up to higher pressures than polyethylene.

Sist International, Empire Buildings, St. Paul's Road, Smethwick, West Midlands, B21 5BB 0402.

## AUTOMATION

### Interface improved

AN ADVANCED CRT-based operator display for use with the SPEC 200 electronic process control system has been introduced by the Foxboro Company. It provides simplicity of operation, also extended capabilities.

The new operator display, which is rack-mounted, provides a complete operator station, which can be used to new or existing SPEC 200 rack-mounted control electronics. It has the standard Foxboro layer spec analogue/digital communications link. Primary operator interface with the process occurs through a variable function keyboard. The unmarked keys are assigned various functions: purge time, weld pool formation, STA (01-876 5796).

## BCRA

### SOLVES YOUR FOUNDRY PROBLEMS

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Telephone: 051-464 14  
Telex: 2073 25

time, welding speed, arc swing off, post weld gas purge time, welding pause, return of heat, and slope in and out.

The machines are available in single or four mode versions. Latter allows pre-setting different parameters for up to four welding phases, for example preheating, autogenous weld, tungsten/inert gas with filler, a stress relieving.

## CALCULATORS

### Powerful but easy to use

BASIC ARITHMETIC to complicated higher mathematics can be dealt with by the SR-40, a hand-held calculator, introduced by Texas Instruments.

Alimed at college students, engineers and other professionals it has a suggested retail price of £24.95 (which includes right up to 1000 of parentheses and four pending operations make for straightforward problem solving).

Besides scientific notation the calculator has trigonometric, logarithmic and universal functions. A particularly versatile memory is incorporated including store, recall, sum to memory and a key which exchanges the content of the memory with the display value. A double-shot keyboard accommodates the large number of functions. The eight-digit display turns off after 25 to 50 seconds, leaving only a moving reminder point. Munton Lane, Bedford, MK41 7PU (0594 87460).

## METALWORKING

### Dutch orbital pipe welders

FOUR ORBITAL welding machines covering pipe diameters from 20 to 120 mm, have been developed by Welco, Holland.

Programmer controlled, reproducibility of all welding parameters and filler wire delivery is stated to be better than  $\pm 1$  per cent. A range of parameters can be preset on the programmer, including: welding current, gas flow, purge time, weld pool formation, STA (01-876 5796).

## la id

time, welding speed, arc swing off, post weld gas purge time, welding pause, return of heat, and slope in and out.

The machines are available in single or four mode versions. Latter allows pre-setting different parameters for up to four welding phases, for example preheating, autogenous weld, tungsten/inert gas with filler, a stress relieving.

For welding difficult metals, orbital programmer is available which allows the pre-set parameters to be varied by  $\pm 100$  per cent in each of six degrees of any angle.

The torch can be set to oscillate (weave) across the weld, and there is facility in the pipe electro-mechanical device for the torch-to-work distance.

This makes the torch heads can be placed on the work at any angle. Access required is as low as 40 mm between pipes and only 75 mm of strain pipe is required for location.

## Cutting and threading pipes

FROM JAPAN comes a pipe ring and threading machine sizes 1 to three inches o.d.—Piset Panda 90. Weighing 57 lb it can be used as a bench machine or free-standing on optional tubular base.

The machine can handle common pipe materials including stainless steel, and is suited for semi-automated operation. Workpiece is inserted into machine's hollow spindle, gripped by two non-slip ham grips.

The pipe is rotated at 25 r.p.m. and the three tools—die, pipe cutter, and a reamer for burring—are fed manually at the pipe end.

A rack-mounted carriage, ratchet tools. Any length thread may be applied, an preset stop controls the depth. Lubrication is automatic. There are special attachments for threading alloys.

Details from the U.K. agents, Neville, Seales and Co., Priests Bridge, London SE1 (01-876 5796).

**You'd think that, in a job which involves moving about among 10,000 employees of a company with umpteen factories spread all over several square miles, you might occasionally get the Boss off your back for a minute or two. But no.**

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Telephone: Cambridge (0223) 61222.  
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We believe that your G & L or G & L-F horizontal borer is the finest machine of its kind in the world. We should know. We supplied it. But this is no frivolous claim. We're backing our words with hard cash. Because we're offering exactly what you paid for your present machine in part exchange for a new one. And we're so confident of its value that we don't even want to see it first.

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## SAFIC

Directors: S. Borsook (British) (Chairman and Managing Director); K. Gross; J. Mincer; L. Mincer; D. H. Shapiro; N. Werksman.

## Saker's Finance and Investment Corporation Limited

### Interim report

The results of the Group's trading activities for the six months ended 30 September 1976, reflect the continuing downturn in the South African economy and, in particular, the dramatic change in conditions in the motor industry compared with the same period last year, when the Group reported record profits. Under highly competitive trading conditions, turnover has been maintained at a satisfactory level, but this has been attained at the expense of lower margins at a time when inflationary pressures were forcing up costs, and has resulted in the disappointing results for the six months under review.

The general outlook for the second six months of the financial year shows no signs of improvement. In fact, it is expected that the economic climate will deteriorate further. However, the effect of this on the Group will be countered to some extent by the positive steps already taken to reduce costs, wherever possible, to bring them more in line with current trading conditions.

Changed conditions and the continued high level of inflation require a sharper focus on the long-term financial requirements of the Group. As a result, the need to maintain and improve the Group's equity base to ensure its future well-being has become more important. Therefore, your Directors are of the opinion that a realistic level of retained profits should be reached before consideration can be given to dividends.

In the light of the above, your board has decided to defer any decision regarding dividends until the end of the financial year and, consequently, no interim dividend has been declared.

### Unaudited consolidated group profit

	6 months ended 30 September			Year ended
	1976	1975	% Change	31 March 1976
	R'000	R'000		R'000
Turnover	62 466	66 310	-4.4	122 279
Profit before tax	496	2 010	-75.8	3 522
Less: Taxation	224	854	-73.8	1 469
Profit after tax	262	1 156	-77.3	2 053
Less: Interest of outside shareholders and preference dividends	128	464	-72.4	827
	134	692	-80.6	1 228
Net attributable earnings	80	67	+19.4	165
	224	759	-70.5	1 391
Non-recurring items	—	71	—	71
Earnings for ordinary shareholders	R224	R830	-73.0	R1 462
Number of ordinary shares in issue	4 787 030	4 787 030	—	4 787 030
Per ordinary share				
Earnings (cents)	4.70	15.88	-70.5	29.08
Paid (cents)	—	3.78	—	14.25

\*Excluding non-recurring profits

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12 November 1976



## HOME NEWS

# Plan as if North Sea oil did not exist—report

BY RAY DAFTER, ENERGY CORRESPONDENT

CARELESS MANAGEMENT of the economy may erode the benefits of North Sea oil, says a study by the Trade Policy Research Centre published today.

It concludes that gains from North Sea oil will not be great enough to guarantee a balance-of-payments benefit to the U.K. "If the potential gains are to be in the absence of North Sea oil, the Government will have to be as good as it would need to be in the absence of North Sea oil."

The report, prepared by Prof. Colin Robinson and Dr. Jon Morgan, of Surrey University, says that the potential balance-of-payments gains could be between £4.8bn. and £6.6bn. in 1980, and £4.1bn. and £18.2bn. in 1985. The figures are converted from the researcher's dollar calculations at £1 = \$1.55.

The estimates appear similar to those by the Treasury a few months ago, but Prof. Robinson and Dr. Morgan emphasise the considerable uncertainties that could upset the forecasts. Potential balance-of-payments gains are very sensitive to price and output assumptions, for instance.

"The greatest uncertainties about the economic impact of North Sea oil on the British economy relate not so much to the volume of oil that will be produced, and at what price it will be sold, but to how efficiently the British economy will be managed as its new-found riches begin to flow in large volume."

Although the potential gains seemed very big, "they are not so large that the U.K. can afford to dissipate them by careless management of the economy."

**Estimates stay**

The forecasts and warnings come when the replacement of oil imports by home production is presented to the International Monetary Fund team as one of the brightest spots on Britain's economic horizon.

Latest Government estimates of recoverable oil in the designated areas of the U.K. Continental Shelf are in the range of 3bn. to 4bn. tonnes.

The figures indicate that, despite exploration and appraisal drilling this year, the Government has had no cause to upgrade estimates made last year and published this April in the Department of Energy's "Brown Book" of offshore resources.

Government estimates show that proved economically and technically recoverable reserves of coal are about 6bn. tons, nearly 5bn. tons in existing and committed pits.

The Department of Energy says that it is not practicable to assess how much more of the estimated 45bn. tons of coal reckoned technically recoverable will prove economically workable.

Its figures show that exports of North Sea crude oil to the end of September were about 1.5m. tonnes, 20 per cent of production to that date.

"Effects of North Sea Oil on the U.K. Balance of Payments," Trade Policy Research Centre, £1.

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# Rates and the cash ceiling

BY COLIN JONES

THE RATE support grant which is announced at about this time each year can be looked at from many viewpoints. The more interesting aspects of this week's settlement—for the year 1977-78—are, first, its contribution to the Government's attempts to control public spending and, secondly, its implications for the rates demands we shall receive in April.

On the public expenditure aspect, one needs to consider the grant settlement in its wider setting. Local government is responsible for about 30 per cent of all public expenditure. Yet the Government has no power to instruct local councils how much they may spend or how much they may raise in local rates. It has to rely upon Ministers' powers of persuasion, together with such leverage as the rate support grant affords.

Attempts have been made to improve both instruments in the past couple of years. Ministers and local council leaders, together with their advisors, now meet regularly once a month. The old practice of wiping the slate clean at each grant settlement, irrespective of the extent to which local authorities have spent beyond the guidelines established at the previous settlement, has been abolished. The grant has been made subject to a cash ceiling in an attempt to restore its effectiveness as an instrument of control during a period of high inflation.

The present Government-TUC pay policy has made it relatively easy to launch a system of cash ceilings. Wage costs account for about 70 per cent of total local spending and the main pay settlements—the teachers' and the manual workers'—are usually negotiated towards the end of each financial year. Cash limits will become much more tricky to operate successfully when the present pay policy

gives way to a more open wage bargaining system. At local government level, cash ceilings have to be set up to 15 months ahead. Wage settlements for local government workers tend to reflect the trend of settlements generally and, as we have seen this year, it takes time to adjust the size of the total labour force.

Nevertheless, this year's cash ceiling has contributed to the financial squeeze Whitehall is now imposing on local authorities. The objective has been to extract rather more than £400m. (equivalent to about 3 per cent of total local current spending) from councils' working cash balances so as to reduce these balances to the equivalent of about 5 per cent of their current account turnover.

## Non-wage costs

The squeeze has been spread over this year and next year. By invoking the cash ceiling on this year's grant (non-wage costs have substantially exceeded the original estimate), by docking a further £50m. as a "penalty" for overspending, and by adjusting the "resources element" of the rate support grant, Mr. Peter Shore has effectively reduced this year's grant from 65½ per cent of "net relevant expenditure," the figure announced by his predecessor, Mr. Anthony Crosland, a year ago, to about 63 per cent. This is about the level Mr. Crosland should have announced last November if he had not been so determined to extract a more generous settlement from his Cabinet colleagues.

For 1977-78, the grant percentage will be lower still at 61 per cent, a figure which is neither too generous nor too harsh, but probably about right. There is no surprise in the fact that the grant percentage is lower. Because of the year to year

growth in aggregate rateable values, reductions are inevitable at a time of nil or negative growth in real terms in local spending. Once Ministers have decided that real spending next year should be 1.6 per cent below this year's probable output, that an average rates increase of about 13 per cent, for householders would be acceptable, and that local authority costs might increase by up to 10 per cent, between this year and next year, the grant percentage becomes as much a matter of calculation as one of political judgement.

If local spending does decline in real terms next year, it will be the first occasion since the war. Nevertheless, the chances of avoiding a significant measure of overspending are relatively good. The great majority of councils are now well aware that the era of rapid expansion—which has lasted for the past two decades—is over and that they face several years of no growth at all. There is a growing fear of the long-term consequences for the independence of local government if the Government's guidelines are again widely flouted. And by slightly adjusting next year's spending targets so as to preclude the need for massive redundancies, the Government has probably set a more realistic set of guidelines.

## To the bone

However, that does not mean that every householder can expect his rates to increase by no more than 13 per cent. In April (or that every business ratepayer should count on an extra 11-12 per cent.). Councils facing above-average demographic changes and those who give greater priority to local desires than to national needs may not cut their real spending

at all. Some local treasurers will take a more cautious view of inflation prospects, particularly after this year's experience of cash ceilings. Both underspenders and overspenders may have already run their working balances to the bone. Above all, the formula governing the distribution of the government grant is once again being changed, albeit somewhat less sharply than in some recent years.

## Unfairness

Even so, this week's grant settlement was more generous to the metropolitan areas than had been expected, and rather less generous to London. As a result, the average domestic rates to be raised next year is likely to be about 13-13 per cent. in the English metropolitan counties, about 15 per cent. in London (and Scotland) and rather more than 15 per cent. in the shires. In each sector, the increases authority-by-authority could range anywhere from nil to 25 per cent. or more.

The pattern will inevitably contain an element of unfairness. The Department of the Environment has however been working on a new form of grant which would distinguish more clearly between the spendthrift and the prudent. There has also been a good deal of discussion about ways of ensuring better value for money in local authority services, perhaps by developing the external audit system, evolving comparative studies of performance, or even by instituting a system of capital asset accounting within each council. If the growth of local spending has indeed been brought to a halt, it is perhaps to these matters—and a more robust system of cash ceilings—that attention should now be turned.

## Freeson defends building plans

Financial Times Reporter

A STRONG defence of the Government's plans to rationalise local authorities' direct labour organisations was made by Mr. Les Freeson, Minister for Housing, yesterday.

The proposals had been subject to "blatant misrepresentation and exaggeration," he told the Institute of Building's annual conference in London.

Claims had been made that they formed part of a move to rationalise the building industry, "when in fact what is proposed is rationalisation of DLOs."

Others asserted that export efforts would be undermined because of the effect on the building industry at home.

"I do not accept that for one moment. In fact, in 1975, DLOs undertook only 2 per cent. of all new building work and less than 1 per cent. of all new civil engineering work."

The aim was to give the organisations more flexibility and, through changes in charging, accounting and tendering, and improvements in the legal framework through which they operated, to put them on a more comparable basis with private sector companies.

In essence, the proposals were those made last year by the Chartered Institute of Public Finance and Accountancy, whose report the industry had been urging the Government to implement.

"I had thought that this would please the industry," Mr. Freeson said. On the contrary, he had seen told that the proposals would be strongly opposed.

"What one would be adopting a doctrinaire approach?"

If the organisations were efficient, and could do work more economically than private contractors, it was right that they should be allowed to expand. We need to maximise the contribution which can be provided by all parts of the industry."

**Jobless warning**

Another 100,000 construction workers could find themselves out of a job because of the Government's spending cuts, bringing the industry's total lay-offs to 600,000, Mr. Bob Willan, president of the National Federation of Building Trades Employers, said yesterday.

In an Aims for Freedom and Enterprise report, he claimed that the industry has been singled out as the sacrificial lamb to pay for the sins of decades of economic foolishness.

Unemployment within the industry could soon reach nearly 10 per cent, more than five times the national average.

In the report, Mr. Willan urges once-for-all subsidy of £1,000 each for the estimated 500,000 people wanting to buy their own homes, a Government guarantee of building societies to cover 100 per cent. mortgages, and an extension of tax allowances for industrial building to cover houses, and business and commercial buildings.

The subsidy would double the housing market, countering the unemployment threatened by the pending cuts, while the mortgage guarantees would involve little or no cost to public funds.

As for tax allowances, it made sense to give them to those who put up industrial buildings while denying them to those building homes, or business and commercial buildings.

A Policy for Building, by Bob Willan, Aims for Freedom and Enterprise, 5, Plough Place, Peter Lane, London, EC4P 4LS, 5p.

## Lloyd's to take part in 'terrifying case'

WE HAVE been asked to clarify the report which appeared on November 9 under the above heading by pointing out that:

1. Sun Alliance and London Assurance has paid no money into court, and no statement to that effect was made in court. In fact, as was stated, Sun Alliance said a sum under its policy to Messrs. Donnan, Milneham and Haddock to cover both the plaintiff's claim and costs.

2. Mr. Robert Derek Hansen ceased to be a partner in the firm of Donnan, Milneham and Haddock in February, 1972.



Mr. Jim Slater leaving Bow Street Court.

## Slater extradition case on January 5

BY MARGARET REID

ELEVEN DAYS have been set aside for the full hearing of the extradition proceedings brought by Singapore against Mr. Jim Slater and Mr. Richard Tarling, the financiers, to begin on January 5.

Mr. Slater, former chairman of Slater Walker Securities, and his one-time colleague Mr. Tarling were again remanded at Bow Street yesterday on £45,000 bail each until that date.

Mr. Slater faces six charges in Singapore of conspiracy, furnishing false statements and breach of trust in matters connected with the Singapore company Haw Par Brothers International, in which Slater Walker previously had a large stake. There are 19 charges against Mr. Tarling.

Neither Mr. Slater nor Mr. Tarling, once chairman of Haw Par, spoke at yesterday's brief hearing.

**1967 Act rule**

Mr. Michael Burton, for Mr. Tarling, said it was "very much on the cards" that section four of the Fugitive Offenders Act 1967 would be raised at the full hearing.

The section says that a person shall not be extradited to a designated Commonwealth country, or kept in custody for extradition, if it appears that the offence is of a political, racial, or religious character.

The full hearing will be at Horseferry Road court because of the space needed for exhibits and counsel. It will be held under Mr. Kenneth Barraclough, Chief Metropolitan Magistrate, who normally sits at Bow Street.

The 11 days set aside at Horseferry Road are January 5-7 inclusive, January 10-13 inclusive and January 17-20 inclusive.

Efforts are still being made to trace three other former executives of Haw Par Brothers International for whom extradition warrants are held by Scotland Yard.

They are all believed to be outside Britain and keeping in touch with developments through their legal advisers.

**Yard men wait**

Mr. Patrick Goodbody, at one time living in the Channel Islands, is reported to be "somewhere in Europe." So is Mr. Donald Ogilvy Watson, former managing director of Haw Par. Mr. Ian Tamblin, its former deputy managing director, is thought to have been visiting North Africa.

If they return to the U.K., Scotland Yard officers are ready to arrest them and take them to Bow Street for extradition proceedings.

Mr. Goodbody said recently that extradition proceedings were likely to be long and expensive and that his financial position did not justify incurring the "very heavy legal costs" which would be involved in resisting the application for extradition.

"If Mr. Slater and Mr. Tarling are sent for trial in Singapore, I shall consider whether to submit voluntarily to the jurisdiction of the Singapore court."

## Air passenger traffic up by 8% in October

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PASSENGER TRAFFIC through the U.K. main airports continued to rise in October, stimulated by a large number of late-season foreign tourists taking advantage of the depreciation of sterling.

The British Airports Authority said yesterday that at its seven airports (Heathrow, Gatwick, Stansted, Prestwick, Glasgow, Aberdeen and Edinburgh) total passenger traffic rose by 8 per cent on the same month a year ago, to reach just over 3m. passengers.

For the three south-east airports the growth rose by 9 per cent. to over 2.6m. passengers, with Stansted in particular showing a big rise of 25.6 per cent. to over 23,000 passengers, mainly because of increased charter flights to that airport.

Once again, the growth in passenger traffic was accompanied by a much smaller increase in the number of aircraft movements, reflecting the growing use of bigger jumbos and other wide-bodied jets.

The steady growth of air traffic in and from U.K. airports is now interpreted by planners as confirming that the recession in

## MP criticises State sackings

STATE-OWNED industries could fall into the control of "nunnities and economic and political neuters" if the Government continued its "spiteful and vindictive policy" of sacking heads of State Boards who questioned Government policy, warned a Tory MP yesterday.

Mr. Teddy Taylor, MP for Catherham, said at Southampton: "If the Government is really genuine in wishing to have efficient State corporations run by men of ability and independence they will have to abandon the policy of sacking critics."

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## FINANCIAL TIMES REPORT

Wednesday November 24 1976

## Non-Ferrous Stockholding

## Metals in the front line

By Peter Cartwright

INFLATION SEEMS bound to influence the role of the non-ferrous stockholder more strongly than perhaps any other factor in the past 20 years. Customers whose profit margins are tightly squeezed and who run into liquidity problems will almost inevitably be compelled to seek to operate on minimum stock levels and to rely increasingly on the stockist to supply him with what he wants when he wants it. So the stockist will not only have to solve his own cash flow problems but also keep a much finer balance of stocks. To do this requires a high degree of sophistication and a substantial amount of back-up equipment which the trade in general tends to lack.

If the stockholder has come to play a major role in the industry, it requires no great stretch of the imagination to see this role will increase. Certainly it goes almost with-

out saying that he will become a significantly more important element in the market, however modest a place he has in it.

Five or six years ago a 15 per cent. return on capital was regarded as a reasonable objective. Inflation and a record high minimum lending rate have altered all that. The financing of stocks, which may total £2m. or more, is such that when borrowing at 18 per cent. or more has been taken into account, a return on capital of 23/25 per cent. seems not only justifiable but necessary. Traditionally, stockholding has been closely linked to the mill—it is dominated by companies like Alcan, Alcoa, British Aluminium and, particularly in copper, brass and other yellow metals, by the IMI subsidiary Henry Righton—who formed or bought out stockholders to provide outlets for the mills and to provide a service to customers.

It is still predominantly looked upon as a service. Most customers in the general engineering, construction and other industries tend to hold as wide a range of coil, tube, angles and so on as is thought necessary to cover their products. Some of it moves slowly, and if it does it becomes an increasing drag on profitability. In future the stockholder is going to be relied on to a much greater extent to provide more of the customers' requirements on demand, and to a much lesser extent as a mere top-up or supplier of metal for special or unusual orders.

In the past stockholding operations have relied on per-

sonal experience and expertise, and while these qualities will always be necessary, they need to be supplemented both by modern handling equipment and by computerised programs, visual display units and other modern aids to achieve optimum results. And here it may be remarked that some aspects of stockholding seem to have received insufficient attention from the mechanical handling industry—or else they have got tired of trying. At any rate the physical facilities do not seem to have altered as much as one would have thought desirable in the past ten years or so. But even more crucial to successful operation is equipment to identify and monitor perhaps 3,000 tons or more of a wide range of stocks in copper, brass, phosphor bronze, aluminium and stainless steel—which most non-ferrous stockholders now deal in.

## Close links

In the early 1950s only about 5 per cent. of aluminium was supplied through merchants. To-day it is in the order of 30 per cent., a pattern not dissimilar from other metals which stockholders now trade in. In France, too, the trade is fairly tightly controlled by the mills, and there are close links with customers in Germany, but in general far more business passes through stockholders than it does in this country—up to 80 per cent. in Italy, for instance. Such discrepancies may not last for much longer, for it seems that the trend in the U.K. will quicken in the next

two or three years. One of the factors likely to provide the momentum is the extension of non-ferrous stockholders into stainless steel to provide a multi-metal service. While it seems that customers for aluminium expect, or are prepared to do their own finishing in respect of cutting to length and shaping, customers for steel are much more apt to order in the precise measurements they require for production purposes. So where multi-metals are being handled in the same warehouse one would expect installation of plant and equipment which would almost certainly be necessary in any case to achieve satisfactory productivity levels.

The speed at which such structural changes take place is anyone's guess. The future is full of uncertainty, and is likely to be until foreigners believe, and can see that we are achieving economic stability.

Business confidence in a continuing improvement in demand has been sapped, and statistics for the U.K., Europe and the world generally make it clear that a plateau has been reached. Having been projected from boom to slump in quick time the non-ferrous trade is in no mood to express an undue amount of confidence. From the buoyant levels of 1974 the trade plunged to around 60 per cent. of capacity, and mills are still only working at one or occasionally two shifts. The upturn experienced during the first quarter of the year began to disappear at the end of summer, and for most people the second half of the year is not expected to be quite so good as the first half. This is perhaps more important in the aluminium section, which has suffered through the downturn in building and construction, and a movement into painted steel in the hollowware industry. Leading yellow metal stockists, on the other hand, appear to be doing better, with reports of a gently rising demand from the general engineering industries as their export programmes gather pace. Nor do they seem to have lost as much ground in the building industry, partly due to the continuing demands of central heating systems and home renovations. The next year's prospects are clouded by doubts, not only about the effects of the package the Chancellor of the Exchequer is putting together—even though it is supposed to provide a stimulus to industry—but equally by the as yet unknown quantity of the new American President.

One needs to make some distinction, however, between

the immediate prospects for the aluminium and the yellow metals. The aluminium mills are naturally loath to introduce an extra shift until demand is seen fully to justify it, and this is making some stockholders uneasy. They point out that with the pound bobbing about like a yo-yo it is impracticable to enter into long term commitments with continental mills, which customarily supply a significant proportion of the needs; nor do those mills, some of which have establishments in the U.K., find it an attractive market. In some instances deliveries from the mills are already tending to go out from weeks into months, with consequent delays to contracts for home and export markets, and there seems to be real anxiety that if 1977 does show an early upturn the mills will find difficulty in coping with it. This may be an exaggerated view. The copper and brass stockists have no such worries—just different ones, particularly about prices.

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## Midlands the main centre

THE MIDLANDS has always been an anxious barometer for the non-ferrous industry, partly because it has its roots in the region. It is no coincidence that the Non-Ferrous Metals Federation, the Aluminium Federation down the road, other organisations associated with light alloys, and other metal using industries have their association headquarters in and around Birmingham. Consumption there accounts for about one third of the national total,

so what the companies are doing has a message for all those engaged in stockholding. It is perhaps fortunate that so many in the automotive and other components industries are not export minded but have become an integral link in the assembly lines of vehicle producers. To take two examples alone, Volvo and Fiat together purchase around £120m. worth of components from this country. The U.K. has become a world supplier of vehicle components for those making cars, trucks, tractors, bulldozers and a range of other off-highway equipment. While flexible plastic piping, for instance, has taken over from metal piping, the value of light alloy casting and other components, from radiators to rear trim, wheels to body panels is steadily increasing. About 27kgs of aluminium is used in the average car.

But there is an air of uncertainty hanging over the future. The big question is the extent to which the Government will—or can—give a much needed fillip to industrial investment while reducing inflation. The cautious optimism that things were changing for the better sparked by the upturn in activity earlier in the year largely evaporated after the summer holidays. Since then most stockholders have found their orders flattening out.

## Holding up

While experience over most of Europe tells the same story for aluminium, those dealing in copper, brass and the yellow metals generally appeared to be faring a little better in the second half of the year. Demand from the general engineering industries, which are pursuing export business with commendable vigour, is being well maintained. But for all sections of the stockholding community, 1977 is expected to open more quietly than had been anticipated. Clearly the rate of recovery is going to be slower and some are predicting that it will not arrive until 1978.

This will put a premium on good office management, and expose to costly and perhaps irretrievable mistakes those without a finely attuned sense of market perception or the kind of sophisticated equipment that can provide instant answers. Not everyone in the industry is alive to the risks that inflation and fluctuating market prices can bring. It is still a not uncommon practice to make "profits" out of metal bought

on a rising market and sold at good margins. Nor is it unknown on a falling market for stockholders to quote "competitive" prices that may undercut the opposition but fail to reflect fully either the purchase price or the replacement price should there be an upturn. And predictions of upturns and downturns are notoriously risky.

Those dealing in copper-based products live with this every day with the daily swings in the London Metal Exchange quotations. After breaking through £800 a tonne copper rose to almost £1,000 a tonne in July partly because metals were increasingly being used as a hedge against inflation by people buying very small volumes. This flurry of activity has subsided, as has confidence in the future economic growth of America, Germany and Japan which were going to tow the U.K. along with them. It is now presumed that recovery is going to be a good deal slower.

## Succinct

Mr. John Methven, Director-General of the CBI who was introducing himself to the Midlands members, put the matter even more succinctly. "We had," he said, "created 1m. jobs in administration and lost 750,000 jobs in industry." He called for £3,000bn. cuts in public expenditure in the next three years (at to-day's prices) by reducing government intervention in private industry and cancelling nationalisation plans, and by commercial pricing of such things as housing, transport, health and education. This is part of the CBI's constructive programme for recovery stretching out over the next three to five years which, it is considered, would not add to unemployment.

Whatever is done (or not done) in the coming months, everyone in industry is concerned to see a return to stability in prices, stability in wages, stability in the pound. Unless such goals begin to be attained, the non-ferrous stockholding industry is likely to have a hard battle to remain healthy and competitive, for in general it is heavily tied to the home market. Exports are fractional in most instances. It is perhaps a sign of the times and a hopeful one for the future that one or two leading groups are tackling overseas business more actively than ever before.

P.C.



## NON-FERROUS STOCKHOLDING II

## Aluminium's future seems assured

A METAL that can have a found effect on energy saving aluminium seems assured of term future growth, even though it will still have to compete with alternative materials. It is more costly than other competitive metals, its use in transport a biggest single market for types of aluminium — can nately save energy by using fuel consumption. The ications of this for stockers, and the prospective off into other engineering rs are considerable.

## Cost

The high cost of stocking metal has become a major problem, however, with standard sheet doubling over the last two years from around £450 per tonne to £900. The increases have caused cash flow problems for a number of companies with some of the smaller concerns started up in more buoyant conditions a few years ago being forced to close.

Customers too are finding it costly to hold stocks, however, and for this reason, according to Mr. Mulvey, the role of the efficiently organised stockists is likely to become even more important. The stockists observe that in aluminium's early days mills used to have a price list down to 28 lbs and below. Now the minimum is 20 tonnes — a much larger quantity than some customers want to take at a time. To a large extent aluminium stockholding is dominated by producers like Alcan, Alcoa and British Aluminium, which

recently there have been worry- ing signs that the second half of the year will not quite match up to original expectations, and further prospects are distinctly clouded.

Nevertheless as Mr. E. F. Mulvey, president of the Aluminium Stockholders Association, points out, the industry has now developed a responsible attitude in relation to prices. Whereas mills and distributors used to cut prices during a downturn only to push them up again in times of shortage, the shortsightedness of this sort of approach has been realised.

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bought up independent groups and companies which they use as distribution outlets for their mills. While there are a few aluminium specialists, most of the 300 or so stockholders also trade in copper, brass and associated yellow metals, and an increasing number also in stainless steel, an activity in which they seem to have forestalled the ferrous stockholders. Sprinkled among the big groups are representatives of Continental mills like Aluminium Pechiney, of France, Sidal of Belgium and Alustock of Switzerland. By far the biggest yellow metal operation is carried out by Henry Righton, an offshoot of Imperial Metal Industries.

In general the non-ferrous stockholders seem to have been less ready than their ferrous colleagues to organise on quite such a sophisticated scale, partly because mills have traditionally dealt direct with customer requirements and partly because of differences in demand patterns. Quite often basic equipment consists of not much more than guillotines and saws, although an increasing number of slitting and cut-to-length lines are being installed. Not all companies see the future, however, in terms of very heavy capital investment by stockists in processing machinery. The Amari subsidiary, Alcoa, one of the leading independents, has tried to avoid this, preferring to make use of specialist local metal processing facilities. Instead the company has chosen to invest in a dispersed network of outlets and in stock. The company has joined the trend towards being able to offer complete kits for certain specialist users — for example, lorry body builders —

and has also introduced into a number of its centres shops for the do-it-yourself enthusiast. The trend towards sophistication in support services continues. From handling perhaps only 5 per cent of aluminium in the early 1950s through original merchants like Blackburn and Aston Stoddard, stockholders currently handle around 40 per cent of aluminium sales in the areas in which they are represented. (Some aluminium products such as foil do not pass through stockholders.) Many companies now operate with computerised systems including visual display units and all the associated technical support, and there is a trend towards offering package deals so that a customer need not go elsewhere for items not stocked by the principal stockist.

The possibilities for further reorganisation or rationalisation certainly exist if the trade is going to be able to cope with inflation, rising prices and increasing competition from European rivals. Their experience has not been all that different from what it has been in the U.K. over the past two or three years.

The non-ferrous stockholders have traded almost exclusively in the home market. While the fallen pound has opened up export opportunities, only a relatively few companies are tackling them energetically, and this certainly seems an area where many operators would need more expertise and equipment support to engage in overseas trading on any considerable scale. And the Government would need to bring inflation under control to ease cash flow problems.

Peter Cartwright

## LME stocks at high levels

THE GREATEST stocks of non-ferrous metals are at present languishing in the London Metal Exchange warehouses on the Continent and in Britain. Copper stocks held in the LME warehouses have risen to the spectacular total of over 580,000 tonnes and seem set to reach 600,000 tonnes by the end of the year. This is by far the biggest amount held in the LME warehouses — the previous peak before the present build-up was just over 190,000 tonnes held in December, 1972, which was considered to be a huge amount at the time, although it now pales into insignificance. In contrast, during 1974 copper stocks held by the LME fell to below 11,000 tonnes at one stage.

"LME stocks of lead and zinc are also very high at present. Holdings of zinc have nearly doubled in the past year

to reach an all-time record level of nearly 113,000 tonnes, while lead stocks are still a sizeable 65,000 tonnes, after having reached a peak of over 89,000 tonnes earlier this year. But tin stocks held in LME warehouses have remained at a lowly total of below 7,000 tonnes.

The size of the stocks total held in the LME warehouses reflects to a large extent the state of the market. Normally the trend in stocks closely mirrors the trend in prices — as stocks rise prices fall and vice versa. This year, in fact, saw something of an exception to that rule, with copper prices going up at the same time as stocks were increasing, but this was a phenomenon created by unusual market conditions and the much more active role played by speculators and financial institutions in carrying the stocks for long-term investment purposes.

At the moment the stocks are so massive that they no longer exert a weekly influence on prices. However, the existence of such large surplus holdings, not only in the LME warehouses but throughout the world, has been the main depressing influence keeping copper prices below the cost of production for at least 50 per cent of the Western world producers. The setback to the economic and industrial recovery, in the U.S. particularly, which was expected to bring a surge in demand for metals generally in the second half of the year, has been a particularly severe blow. Copper prices, for example, buoyed up by better demand in the first half of the year, fell by £200 a tonne to £750 a tonne when it became apparent the resurgence in demand was delayed, and it is now sterling that remains the main prop to prices on the London Metal Exchange.

## Zinc

If anything the zinc market is even more gloomy. Demand has been badly hit by substitution in the die-casting market, partly because of the price competitiveness of rivals such as aluminium and plastics, and partly because of changes in car design; for example in an attempt to reduce the weight so as to give better engine performance while fitting all the extra safety gadgets now required. Threats are also posed against zinc's main outlet, galvanising steel, which is suffering from the general setback in the steel and metal industries. LME zinc prices have fallen so sharply that U.S. zinc producers have been forced to rescind an earlier price rise, and European producers are faced with the choice of either making further production cutbacks or cutting

the European producer quotation, which is now at an alarmingly high premium to the LME price.

The fall in lead stocks in recent months reflects the improvement in demand for this metal, which is less affected by changes in industrial activity. The main outlet is car batteries which are still used even if the production of new cars slows down. Reported trouble with a big Soviet Union lead smelter, necessitating sustained purchases from the Western world, and a slower than expected phasing out of anti-knock compounds because of the oil crisis, have combined to keep lead prices from falling too low. So has the development of new lead-calcium "sealed" batteries, and the industrial recession which has hit recovery of secondary lead.

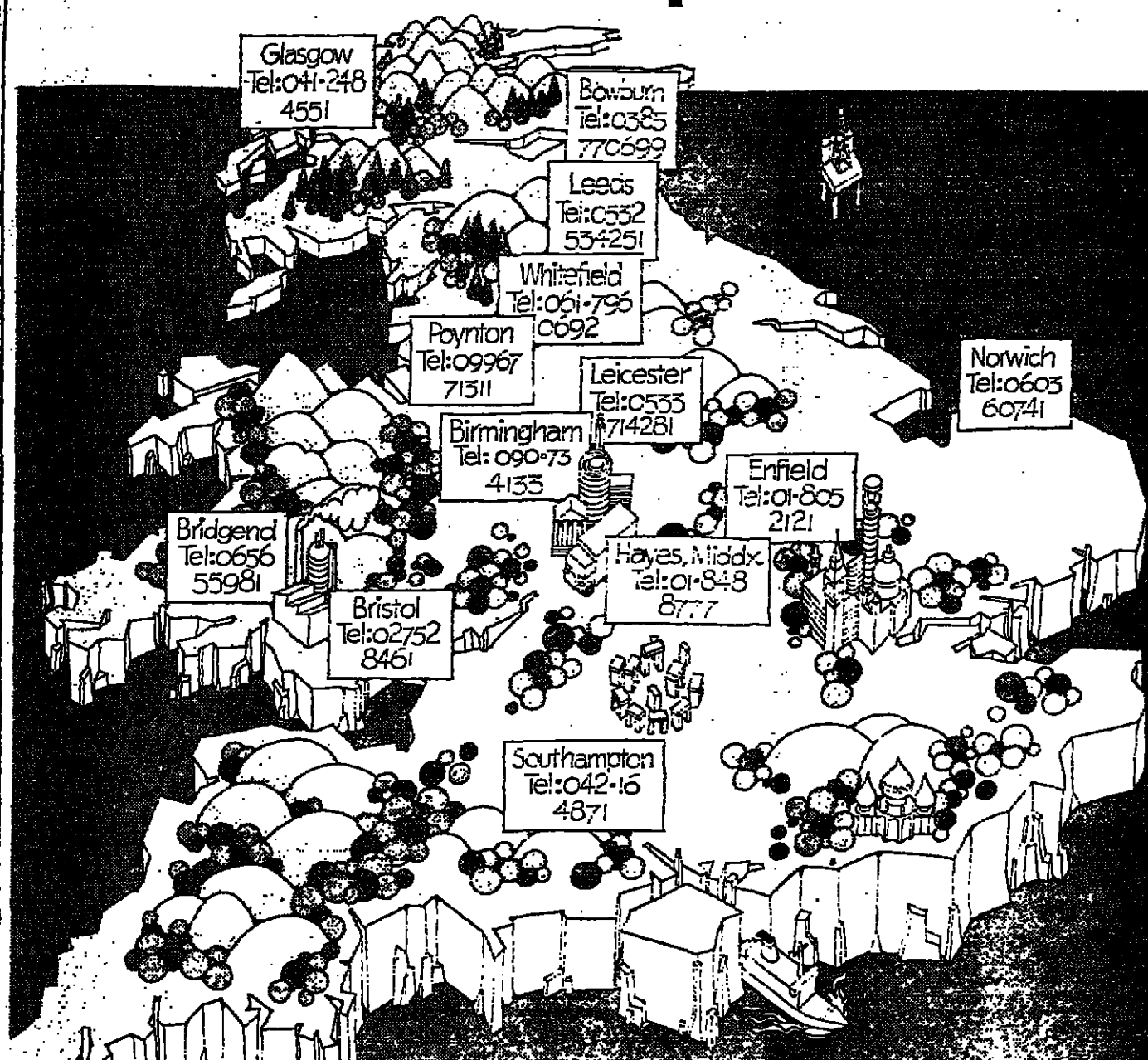
Tin has also moved against the general downward trend in metals, with prices rocketing to all-time peaks on the London Metal Exchange as a result of surplus stocks being mopped up by consumers, or speculators, and the decline in sterling pushing up London quotations still further. Production prospects for tin are far from bright, while demand still appears to be strong, and producing countries are pressing for a rise in the International Tin Agreement price ranges.

Of the host of metals not traded on the Metal Exchange, aluminium prices are hardening again after a sudden drop. The prolonged strike at the Alcan smelters in Canada is tightening the supply situation considerably, and prices would have been much higher but for the sudden setback in the U.S. industrial recovery.

Nickel supplies still remain plentiful, with substantial stocks held, which may make the price increases for regular customers due to be introduced from January somewhat difficult to impose. Other so-called "minor" metals, too, are generally feeling the draft of reduced demand as the industrial recovery falters.

John Edwards

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## LABOUR NEWS

# Ten sacked men at Halewood reinstated

BY ARTHUR SMITH AND ALAN PIKE

FORD MOTORS, which yesterday reinstated ten men dismissed for breaches of discipline, is optimistic that output will rise quickly at its Halewood plant in Merseyside.

But a fresh trouble spot emerged for Leyland when engine tuners at Cowley voted by a 5-1 majority to strike after the company rejected a demand that men transferred to the department be withdrawn.

The management said after the strike decision that the company would keep work going as long as possible and this would depend on the co-operation of other workers and availability of supplies.

The tuners, who recently achieved staff status after a long campaign which included a strike last year, claim that the new men recently transferred to the department are unskilled and unqualified.

In addition to the Cowley problem, Leyland's troubles are likely to increase by the end of the week because of the continuing strike by engineers at Rothery Owen, a crucial component supplier.

At Ford's Halewood plant initial indication of the company's decision to crack down on discipline came when the men dismissed for breaches of discipline signed statements that they would work normally in line with company requirements.

The Halewood body plant, with 4,500 workers, has been plagued by lost production and strikes since the company decided last week to take a strong line on enforcing work practices.

Controversy has centred on the lead discers, men who rub down lead finish on car bodies, who were sacked for taking extended lunch breaks. They have now accepted management's case that they should take their hour for clean-up and preparation outside normal working time.

Two welders have been reinstated after agreeing that the method of operation laid down by the company is both safe and feasible.

Suspensions were lifted on three other disciplined workers yesterday, and five more cases will be reviewed today.

Ford maintains that output, now running 20 per cent below the scheduled 1,000 cars a day, is depressed mainly because some employees are not doing their jobs properly.

The management argues that work-sharing and unofficial rest periods had grown to "unacceptable levels."

Last night the company was optimistic that industrial peace had been restored at the plant. "As soon as we can get a quick and significant lift in production, we shall be able to restore overtime," it said.

## Two long strikes called off

By David Churchill, Labour Staff

TWO long-running strikes were called off yesterday after strikers agreed to accept agreements.

About 400 dustmen at Canterbury, Kent, on strike for seven weeks over bonus payments, agreed to return to work to-day pending further talks with management.

About 440 aeromarine workers at the Rolls-Royce (1971) factory in Blandy, Scotland, are to return to work to-night after a 30-week strike over transfer to a nearby factory.

The dustmen's dispute started when the local council withdrew bonuses of about £15 a week. The strikers, mainly members of the National Union of Public Employees, were supported in their action by other union members at local rubbish tips who refused to allow privately collected rubbish to be disposed there.

The end of the Rolls-Royce dispute came after the strikers accepted company plans to close the Blandy plant because of over-capacity in its Scottish factories and transfer the workforce to Hillington, near Glasgow.

## Civil servants' pay plea

UNION leaders representing more than 500,000 civil servants appealed to the Government yesterday to re-instate research into civil service pay conditions to pave the way for a return to free collective bargaining next year.



Mr. Joe Gormley, president of the National Union of Mineworkers, greeted by Yorkshire members as he arrived for talks on early retirement at the National Coal Board in London yesterday.

## Ron Smith to leave BSC Board

BY JOHN ELLIOTT, MANAGEMENT EDITOR

THE LONGEST serving member of the British Steel Corporation's Board has decided to leave the steel industry next spring. He is Mr. Ron Smith, who has had various responsibilities for the corporation's social and personnel policies since steel was nationalised in 1967.

Aged 61, he is the only surviving member of the original BSC Board and will have served on it for ten years when he leaves. He was also a member of the small not to ask to have his £22,000 a year contract renewed when it expires next April.

Before starting this work, he was widely known as the general secretary of the Union of Post Office Workers and was thought to have been chosen personally by Sir Harold Wilson, then Prime Minister, to head the corporation's labour relations staff.

In recent years however he has not been concerned with industrial relations and has now decided to devote his time to a creation and development of its worker-director scheme.

Although not thought to be directly connected, his decision comes only a short time after Sir Charles Villiers, the corporation's new chairman, announced a series of changes in a shake-up of the industry's top management earlier this month.

In the early years of nationalisation he was BSC's managing director in charge of formulating policies on personnel, regional and social affairs including the creation and development of its worker-director scheme.

## Speculative State rig order sought to save Marathon

BY OUR OWN CORRESPONDENT

A LAST PLEA for Government that if Marathon is allowed to build for stock all the other U.K. shipyards with thin order-books yard at Clydebank with 1,400 will make similar requests.

The unions have agreed to await the Government's final response but are not over-enthusiastic.

Officials of the Scottish TUC and the Confederation of Shipbuilding and Engineering Unions asked the Scottish Office representatives to consider placing a speculative order worth £14m. for a jack-up rig to give the yard work until possible orders being negotiated can be turned into firm contracts.

The unions' idea is that a nationalised corporation like the British National Oil Corporation could order a rig now and would be able to find a use for it when it was delivered towards the end of next year. The Confederation pointed out that the Marathon yard will otherwise close in two weeks when a rig for Abu Dhabi is completed.

It stressed the importance of Arbitration Service recommendation of the National Union of Journalists by John B. Hirs and Co. of Glasgow, West of Scotland, in a report yesterday.

ACAS conducted an inquiry under Section 12 of the Employment Protection Act after the company, which publishes three newspapers, and the union failed to agree on recognition. The union's report, related to selection and training of reporters.

The Government has already heard similar requests from the unions, and is treating them as a matter of industrial relations rather than one of selection and training of reporters.

## Newspaper told 'Recognise NUJ'

THE ADVISORY Conciliation and Arbitration Service recommended recognition of the National Union of Journalists by John B. Hirs and Co. of Glasgow, West of Scotland, in a report yesterday.

ACAS conducted an inquiry under Section 12 of the Employment Protection Act after the company, which publishes three newspapers, and the union failed to agree on recognition. The union's report, related to selection and training of reporters.

## British Steel Corporation increases pensions

BY ERIC SHORT

BRITISH STEEL Corporation increased the pensions paid by the two pension schemes it operates by 23.4 per cent from last April in line with the movement of the Retail Price Index. This is disclosed in the latest reports on the two funds, the Staff Pension Scheme and the Manual Grades Superannuation Scheme.

But the actuary's valuation shows that the joint contribution increase from 16 per cent to 24 per cent of pensionable salaries sufficed to meet the increased pension liabilities.

On April 1, 1975, the BSC made pensions automatically inflation-proofed by an annual uprating every April 1, to allow for the movement in the RPI while at the same time increasing its contribution rate, of which members pay one-third.

This has not, however, led to any substantial deficiency in funds, unlike most schemes where inflation-proofing has resulted in financial problems.

During the year to March 3, 1976, the staff scheme increased in value by £63m. to £179m. in the manual scheme by £70m. to £156m. Benefits paid out by the funds during the year totalled £31m. The combined funds at the end of the year were valued at £21m. a year in pensions to about 13,000 staff pensioners and 42,000 former manual employees.

The report of the common investment fund over the year showed that there was £110m. of money to be invested. About 40 per cent of this—£44.4m. was put into gilt-edged, £23m. equities and £33.3m. in freehold property.

Investment in gilts was maintained throughout the year because of the high yields. At the end of the year, the fund held £108m. in property of which £28m. was in industrial, £56m. in office and £10m. in retail property. The equity portfolio was valued at £38m.

Mr. J. H. Macdonald at present group controller has been appointed group treasurer of the ROYAL DUTCH/SHELL GROUP OF COMPANIES from February 1. He succeeds Mr. A. J. W. S. Leonard who is retiring on January 31, after 20 years with the group. Mr. I. C. McCutcheon succeeds Mr. Macdonald as group controller.

Mr. Brian Ancsell has been appointed controller of management services for the RANK ORGANISATION. He had previously held a similar position with Rank Radio International, a subsidiary company.

Mr. David J. Needle has been appointed technical director of W. F. SMALLMAN AND SON and Mr. Denis Miller has become sales director.

Miss Marian Coss, Mrs. Christina Darley-Jones, and Mrs. Pamela Hargreaves have been appointed directors of FEMALE FINANCIAL ADVISORS, a subsidiary of Sedgwick Forbes.

Two appointments have been made to the Board of KEDA CONSTRUCTION. They are Mr. E. P. Ryance, small works contracts director and Mr. E. G. Hagan, acquisition and marketing director.

Mr. Roger Pincham is retiring from the partnership of PHILLIPS AND DREW, stockbrokers, from December 1, but will remain a consultant.

Mr. M. E. Lewis has been appointed managing director of GIBST INDUSTRIES. Mr. Lewis has joined the organisation but retired.

Professor Harold C. Stewart has been appointed director-general of the Association Branch of 5 JOINT AMBULANCE in succession to Mr. Nevill Marsh, who has retired.

Mr. W. Jabb has resigned from the Board of BRUNTON (MUSSELBURGH).

Mr. Geoffrey Hook has become managing director of Brid Graphics and Engravers (Hull) subsidiaries of WATMOUGH (HOLDINGS).

Mr. R. E. Radford has been appointed principal finance officer of the DEPARTMENT OF HEALTH AND SOCIAL SECURITY, where he succeeds Mr. R. E. Radford.

Dr. A. B. Harrington has been appointed head of the CIVIL ADVISORY SERVICE succession to the late Sir Dan Thomson.

Mr. F. E. Frame, a director at secretary of the WEIR GROUP is leaving the company at the end of this year to take up appointment as group adviser to the HONG KONG AND SHANGHAI BANKING CORPORATION. He will be succeeded by Mr. William Harries.

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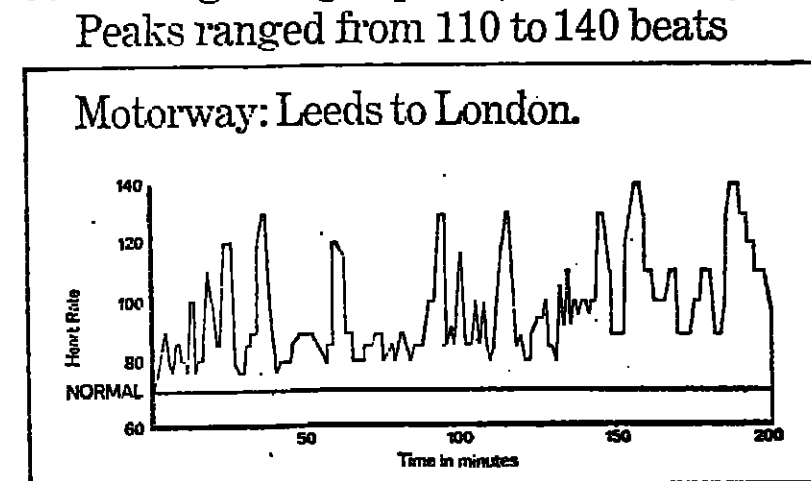
Have you considered the effect a long car journey can have on your heart?

Over the last three years, a medical research team at Leeds University has carried out a series of scientific tests\* in which they examined the comparative stresses and strains on the heart of travelling by train and by car.

The heartbeats of a number of businessmen were carefully monitored. Half of them had a history of heart trouble, half were in normal health.

Each was given two tests.

Test one took place in a car travelling on the motorway between Leeds and London. The hearts of all travellers were sent racing by unexpected fog and rain, being overtaken without warning, overtaking at high speeds, even traffic jams. Peaks ranged from 110 to 140 beats



per minute, averaging a surprising 93 beats per minute. For those with heart trouble, the figures were more disturbing, with peaks of 100 to 150.

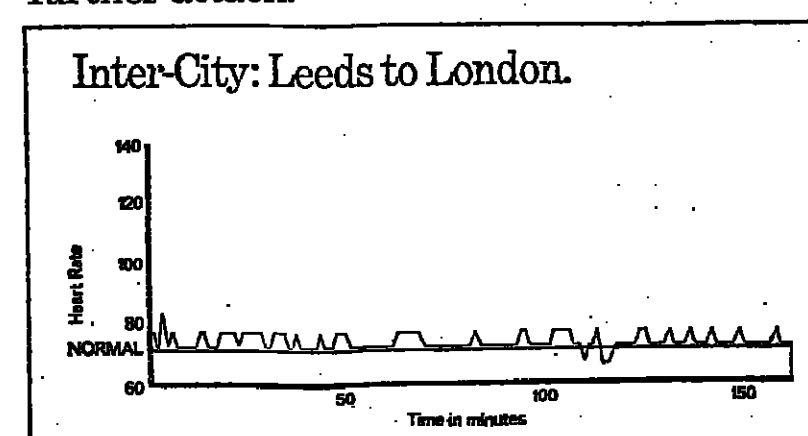
Test two was conducted on the Leeds to London Inter-City service. Maximum heartbeat during the fast two hundred mile journey was a mere 80 beats a minute while most of the time it stayed at around 70. The average during the whole journey was just 72 beats a minute.

So what were the conclusions of the research team?

First, many people in middle age, even if they have no history of coronary disease, are at risk from the effects of stress.

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Second, in some who have coronary disease, a racing heart can bring on a further attack.



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## The Management Page

WORK EXPERIENCE

BY SUE CAMERON

## How to keep the unemployed busy

ONE OF THE main objects of the work experience scheme set up for young people by the Manpower Services Commission is to keep unemployed school leavers off the streets and out of the dole queues so that they do not become totally demoralised by their failure to find jobs.

But the scheme is also intended to have a cosmetic effect on the unemployment figures and to enable TUC leaders to show their members that the Government is honouring its side of the social contract. The Manpower Services Commission under the chairman, Mr. Richard O'Brien, hopes that work experience will help young people to make wiser career choices once they are back in the job market as well as boosting their morale in the short term.

It is also thought that they could find it easier to obtain work if they can show they have already spent a few months in employment.

Young employers who take part in the scheme are forbidden to give the youngsters regular work or to provide them with specific ad hoc training. At first sight therefore the project looks rather like the stonebreaking and oakum-picking exercises that were enshrined in the Elizabethan poor laws. On paper it seems that school leavers who participate have little to do but help out with the occasional task and stand around watching others work.

In practice however the system is far more flexible and worth while. Young people have to join the scheme for a minimum of six months and must be between the ages of 16 and 18. The MSC pays them £16 a week, free of tax and national insurance contributions through the employing companies, which also have to bear the full cost of supervision.

## Atmosphere

The idea is that the boys and girls should spend about six weeks in a different department of the same business. They should learn the routine, absorb the atmosphere of the factory or office, and be given the opportunity to try their hand at various jobs. But the company that takes them on must make

sure that there is always someone on the spot to take responsibility for their welfare.

Companies which want to take part in the work experience project have to draw up their own individual schemes and submit them to the MSC for approval.

They must also obtain the

does nothing to maintain its image during the lean years, is likely to find it hard to recruit good people once jobs become more plentiful. Yet some of the staff at ICI had reservations about the work experience project. Their chief worry was that the young people who applied would prove to be the worst of

at ICI has prevented them from developing "lazy" attitudes towards job hunting. After only a month they also have a much clearer idea of what various jobs are likely to involve. One girl admitted that before she joined the scheme she had answered a number of job advertisements without

are all given some training by the various ICI departments, although not to the same standard enjoyed by the company's regular trainees. When they leave a department at the end of six weeks the manager fills in personal reports on them.

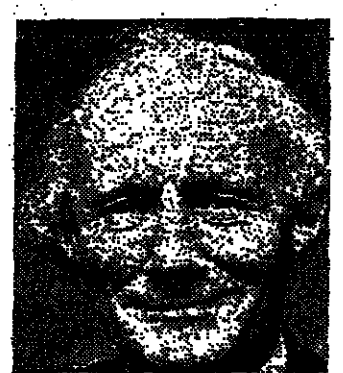
Although the youngsters are confident about their ability to obtain employment after they leave ICI, the scheme has been criticised on the grounds that if those who participate fail to find jobs at the end of it, they will be even more demoralised than when they started. Some careers counsellors also claim that the project fails to give people sufficient variety of job experience. They say work experience should make teenagers aware of the options open to them in a whole range of industries—not just in one.

## Final year

The present scheme is scheduled to end next September but suggestions are already being made for ways of extending it, possibly in a slightly different form. One idea is that the work experience project should be integrated with the final year at school which could be one way of meeting the criticisms.

ICI is also involved with the MSC's job creation scheme but the company's personnel officers say that work experience is probably more useful for young people because it includes a training element. The acquisition of a few skills—however basic—can make it easier to find regular work. But in the eyes of the school leavers themselves short-term job creation has one advantage over work experience. Marcia Royle, who holds the title of Miss Runcorn 1976, has been doing reception work with ICI under the work experience scheme but she is now joining a job creation plan being run by the Cheshire police. For Miss Runcorn, who has been unable to find regular employment despite her training as a hairdresser and beauty therapist, has discovered that gross pay for job creation is twice that for work experience.

The £19.5m. work experience scheme for jobless school leavers is one of a series of measures designed to reassure trade unionists of the Government's good intentions towards the unemployed. On paper it has little to recommend it but seems in practice to be proving its worth. One firm running it successfully is ICI at Runcorn.



Mr. Richard O'Brien

prior agreement of their own employees, some of whom will probably be supervising the school leavers once they arrive. It is also thought that trade unionists and other employees will ensure that the young people are neither used as cheap labour nor allowed to take away someone else's job.

Since the project was started in September, the MSC has accepted schemes from 309 companies across a wide spread of industries and these will provide places for 3,351 youngsters. A further 81 schemes giving another 1,000 places are in the pipeline.

One of the first companies to join the work experience project was the Mond division of ICI at Runcorn in Cheshire. It now has 55 school leavers on its books and another dozen will probably be taken on during the next month or so. Most of the 16 and 17 year olds have been there just over a month.

When ICI decided to take part in the scheme it acted partly out of a sense of social responsibility and partly because it wanted to keep its good reputation as an employer of various jobs. But the company that takes them on must make

## Vicious circle

The young people themselves say the best thing about the scheme is that it will help them to find regular work after they leave ICI. They have found that nearly all the jobs they see advertised require applicants to have had experience and as they have only just left school this puts them at the centre of a vicious circle. But they reckon their chances will be much improved once they can say that they have spent six months in various departments of ICI. They also feel that the experience of being

really knowing what she was applying for.

Comments like this show that many young people do not receive sufficient careers guidance in schools. A number of the 16- and 17-year-olds at ICI said the most their teachers had done was to hand out job leads. Personnel staff at ICI are also less than fastidious about the academic qualifications with which the schools turned out their pupils. One training officer says that while plenty of the people on the work experience scheme had passed examinations in government citizenship, human biology, and environmental studies, there was a noticeable shortage of O-levels in chemistry, physics and maths.

At the same time the scheme has shown the company that academic qualifications are often a poor guide to job performance. Some of the young people in ICI's research and development branch at Runcorn have shown considerable aptitude for the work; yet if they had applied to ICI for a permanent post they would have been turned down without interview because they looked so unsuitable on paper. They

## Big U.S. influence on north-west jobs

ONE IN every 14 workers in private enterprise manufacturing in the U.K. is employed by an American-owned company. In some areas of the north-west, however, the concentration of American ownership is such that every other worker has an American employer.

This emerges from a study by the University of Manchester which shows that the U.K. as a whole is second only to Canada as the individual country with the largest share of U.S. foreign direct investment. In 1973 14.9 per cent of the value of all U.S.

foreign direct investment in manufacturing was in the U.K. In North-west England over 80,000 workers find their employment in U.S. firms. This is 7.5 per cent of the total manufacturing workforce in the region and most of it is attributable to a small number of firms with headquarters in New York or Detroit.

In particular areas of the North-west, the share of the workforce attributable to U.S. controlled companies rises to 50 per cent of all manufacturing employment and much of this is often associated with a large company in a single industry.

Ellesmere Port, Garston, and the Wigan area, for example, have somewhere between 45 and 49 per cent of their workforce employed in such large U.S. companies as Ford, General Motors and Heinz. More than one-third of Kirkby's workers are employed in U.S.-owned factories.

The study, published in the current issue of the journal Environment and Planning, is especially critical of the serious deficiency of published, up-to-date information on topics such as the geographical concentration of foreign investments.

## BUSINESS PROBLEMS BY OUR LEGAL STAFF

## Tax deductible expense

I am considering the installation of an electric door entry speaker system in an investment property. The choice is between outright purchase of the system, or renting by contract. Would either method of payment qualify as a tax deductible expense for "furnished lettings"? The rent should be allowable as a deduction in the schedule D case VI computations, but it is unlikely that you would be given any tax allowance for the cost of outright purchase.

Inspectors vary in their attitude to matters like this, on which there is no clear-cut legislation, and only you can judge from past experience how your own Inspector is likely to react.

## Removal of covenants

I am planning the development of a fairly large site in which there is an old restrictive covenant. If the covenant were to be invoked at some late stage I understand it is possible to insure against the possibility of having to remove the buildings, but this is not very satisfactory. Can one commence proceedings for the removal of the covenants and thus safeguard the development until such time as the case could be heard? What sort of awards are likely to be made of the costs of an action?

It is correct that you might be able to obtain a policy of assurance, but normally such policies are not issued unless the risk of there being someone who is entitled to enforce the restrictive covenants is very slight. If a policy is not obtainable, or if you

prefer not to adopt that means of protection, your choice lies between making an application in the Chancery Division of the High Court for a declaration that the restrictive covenant is no longer binding (under Section 84 (2) of the Law of Property Act 1925) or applying to the Lands Tribunal for the modification or discharge of the covenants (under Section 84 (1) of the Law of Property Act 1925). The latter is the more usual course to adopt, but it does enable neighbouring landowners to raise objections. In any case you should consult a solicitor to ascertain which is the appropriate course in the circumstances of your case. You are not likely to be ordered to pay the costs of an unsuccessful opponent, although in the Lands Tribunal he would not normally be required to pay yours.

## Discontinuance orders

We have been served with discontinuance orders under T and C Act 1971 Section 51 on three premises which we occupy. It is our intention not to contest the order on one of these premises. The council have offered us a figure on the three premises but will not commit themselves on individual valuations. Shall we prejudice our position as to compensation if we do not contest the order?

We do not think that your position would be adversely affected by your failing to contest the discontinuance orders.

No legal responsibility can be accepted by the Financial Times for the answers given to these columns. All enquiries will be answered by post as soon as possible.

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## Fears allayed on dumping

BY DAVID BUCHAN

NEVER HAS the temptation for British manufacturers to cry wolf or "dumper" at any foreigner who puts low price goods on the U.K. market been stronger. Nor, given the economic outlook, is it likely to get any weaker in the short term. The anti-dumping division in the Department of Trade, whose 20 investigators were virtually twiddling their thumbs two years ago, now have 15 official inquiries in train and many more in preparation.

But on July 1 next year responsibility for anti-dumping switches from London's Victoria Street to Brussels. This timetable has been long laid down in Britain's Treaty of Accession, and it neatly dovetails with the removal of all remaining tariffs between the U.K. and other EEC member States on that date. Yet the imminence of the switch has raised fears among the British business community that the tiny anti-dumping unit (at present numbering five) in the EEC Commission will be unable or unwilling to cope with the flow of British complaints, that different criteria will lead the Commission to ignore import problems special to Britain, and that in general, any action by the EEC will be both too little and too late.

## Unknown

These fears were originally shared by the Department of Trade and the CBI. But the Secretary of State for Trade, Mr. Edmund Dell, this summer gained reassurances from Sir Christopher Soames, the EEC Commissioner under whose general purview dumping policy falls. For its part, the CBI has been much heartened by detailed explanations it was given in London last month by the head of the EEC anti-dumping unit, Hans Beseler, who is a vigorous German with an excellent command of English. British business fears, officials in London and Brussels now both agree, boil down to "fear of the unknown" and reassurances are now offered on the following grounds.

First (and least important) on the question of numbers, Herr Beseler says that though the U.K. dumping portfolio may double his case load, he also plans to double his staff next year, perhaps poaching a few DoT officials. His DoT equivalent, Mr. George Barry, says that for his part he has no intention of "pulling down the shutters" on his operation in London.

British complainants will not be left unaided to treat with a remote Brussels bureaucracy. Of course, after July, direct approaches to Brussels will be possible, though more likely through the medium of European industry or trade federa-

tions. But the DoT will still advise British business how to present their complaints through a lengthy Brussels dumping questionnaire and how to bring evidence up to the "prima facie" stage.

Decisions in Brussels as to whether to act on, or reject, a complaint are only taken after the Commission has consulted an advisory committee on which a British official sits. Thereafter, if a complaint is acted upon, the spadework of preparing a full case will fall on national Governments who are usually only too eager to help. "Dumping is one of the rare fields in the Community," Herr Beseler comments, "where the Commission has no problem in getting co-operation from the member states."

Some delays are probable. But Herr Beseler defends the Commission procedure—where

two slight differences in practice, though. The Commission tends to move very slowly, if at all, on cases where any hint is dropped by its Competition Department that it is a European cartel asking for protection. U.K. legislation defines an industry for dumping injury purposes more narrowly than the Commission generally does. But the Commission roundly affirms that it has the flexibility to bring cases on behalf of one country or even one region.

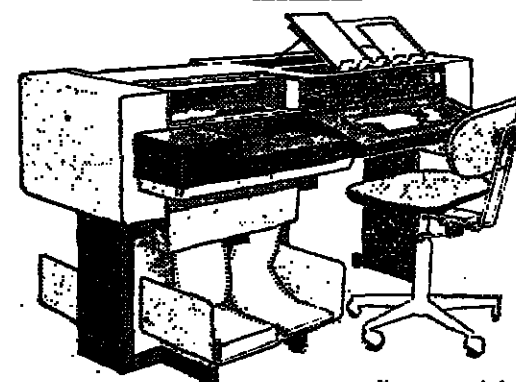
## Customs or tax

There were, by contrast with the U.K., no great crus de coeur from the original EEC Six when their anti-dumping prerogative was subsumed into the Commission in 1969. According to some British officials, the reason is that the European anti-dumping duty is an Anglo-Saxon one. Countries like Italy and France have long used other means—such as administrative obstacles at customs or tax harassment of importers—to keep out low-priced imports, while at the other end of the spectrum the free traders, Germans have been traditionally unsympathetic to anti-dumping duties. Commission officials dismiss the thesis that Britain is the primary target for dumping because it is the most free trader in the Community. They point rather to facts such as that for all the low-cost producers in the Far East, an English-speaking market is more accessible.

Regardless of any past differences of philosophy, all EEC countries are now converging towards a tougher policy, though Italy, with its residual quotas and import deposit schemes this year is out in front. The Germans are more alive to the dangers of dumping, while in the U.K. the surveillance licensing system for many imports amounts to a kind of administrative harassment. This is mirrored in the Commission which has opened nine official investigations this year and has another six in the pipeline. This month it followed up the launching of its biggest inquiry, on Japanese ball bearings, with the imposition of its first-ever duty, on Taiwanese bicycle chains.

One further safeguard for the U.K. expires at the end of next year. This is the Treaty of Accession provision that allows the Commission to take action on Britain's behalf against dumping from the other eight member States. Current complaints chiefly concern Italian exports to the U.K.—the lira has fallen almost in tandem with the pound. But no intra-community duties (except for the extra-legal French tariffs on Italian wine) have ever been imposed. And in any case dumping cannot logically exist inside a unified, tariff-free

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WEDNESDAY, NOVEMBER 24, 1976

## Bending the GATT rules

ONE of the principles of free trade is that countries with a comparative advantage in a certain product should be free to export it throughout the world. It follows that an apparently labour-intensive industry like textiles or clothing will tend to shift to developing countries where labour is cheap; the developed countries have to offset the loss of jobs by fostering more advanced, capital-intensive industries. The speed of the migration can be regulated by international agreement and that was the purpose of the GATT Multi-Fibre Arrangement (MFA) of 1973. However, the European textile industry is arguing that many of the assumptions underlying MFA are invalid, that the principle of comparative advantage on which the GATT rules are based are not applicable to the bulk of world trade in textiles, and that the agreement must be drastically revised next year.

## Slower growth

The dimensions of the problem are set out in a document issued yesterday by the European synthetic fibre manufacturers. The MFA provides for a minimum growth rate in imports of 6 per cent a year, which implies an actual rate of 8.9 per cent, as new suppliers come into the market and new sectors of the business are attacked. In view of the current recession and the slower economic growth which is now in prospect, an 8 per cent annual increase in imports will have the effect of reducing employment in the European textile and clothing industries (including man-made fibres) from 4.5m. to 2.9m. by 1985.

The manufacturers argue that the textile industry has now become capital-intensive, with adequate investment in new machinery and efficient use of labour, it is possible for a high-wage country to be highly competitive in textiles, as the U.S. has shown. The clothing industry, though changing, is still labour-intensive and hence more vulnerable. But the textile production process, starting with petrochemicals and embracing the manufacture of synthetic fibres, yarn and fabric, depends on a steady demand from an indigenous clothing industry. If the last stage in the chain is removed or greatly reduced in size, the viability of the rest is put in jeopardy.

The industry claims that the pricing policies of the developing countries and the state-trading countries (which are an important factor in textiles) have no relation to GATT rules and are virtually impossible to police. The prices charged may be the result of outright dumping (always difficult to prove), subsidies to production, subsidies to exports, multiple exchange rates or some form of price discrimination.

How should governments respond to these arguments? Part of the trouble has been the failure of the EEC to use the Multi-Fibre Arrangement effectively. Unlike the U.S., the Europeans were slow to negotiate bilateral agreements with the principal exporters: these countries were thereby able to build up a higher base from which to calculate quotas. But the 6 per cent growth rate for imports which seemed appropriate in 1973 is now almost certainly too high.

**Fairer balance**  
The industry is suggesting that Western Europe should move towards a contractual relationship with textile exporters, so that the volume of imports could be more closely related to the state of demand in each major sector. The danger is that this approach will spill over into other industries. But European governments, faced with the possibility of persistently high unemployment, can hardly ignore the continued decline of the textile sector. What is at issue is not free trade versus protection, but the speed at which imports of textiles and clothing increase their share of the European market. The task for the EEC is to devise arrangements which provide a fairer balance between the interests of exporters, importers and consumers than the present agreement.

**Investment**  
The case they put may be summarised as follows: the German economy is still growing, but the 6 per cent growth rate is being achieved by the rapid expansion in the first half. Next year, on the basis of unchanged policies, the growth rate will probably be around 4.5 per cent. This may look adequate and even impressive to some countries, but would not be enough to absorb Germany's unused capacity. The Government should therefore inject sufficient stimulus to raise the growth rate to around 5.5 per cent.

It is a case which in the German circumstances is beginning to be compelling. It has been clear for some time that Germany has an unemployment problem that has become structural. The country has gone through successive winters with the number out of work around the one million level; even when the economic recovery was at its height the fall was not significant and now the number is again rising. There are certain regions and certain industrial sectors where unemployment scarcely seems to come down even if the economy overall is booming.

Not is the slack confined to the labour market. The use of capacity in industry is running at around 81 per cent, only five points up from a year ago. In the steel industry production is not yet back to 80 per cent of the level reached in 1974. The margin of unused resources has in turn affected investment. Not so long ago Dr.

Uncertainties after the delay in nationalisation are described by Michael Dome and John Wyles

## The doubts and difficulties of ship and plane makers

**THE BATTLE** over aerospace and shipbuilding nationalisation, which is expected to be resumed in the new session of Parliament, will take place against a background of unprecedentedly difficult conditions in world markets for both industries.

A shortage of orders for merchant ships and many types of civil aircraft (warship and military aircraft construction continues at a high level) has been developing for some time. Also the uncertainties over future ownership of the two industries, while not directly linked with world market conditions, must aggravate the difficulties under which both industries are trying to work.

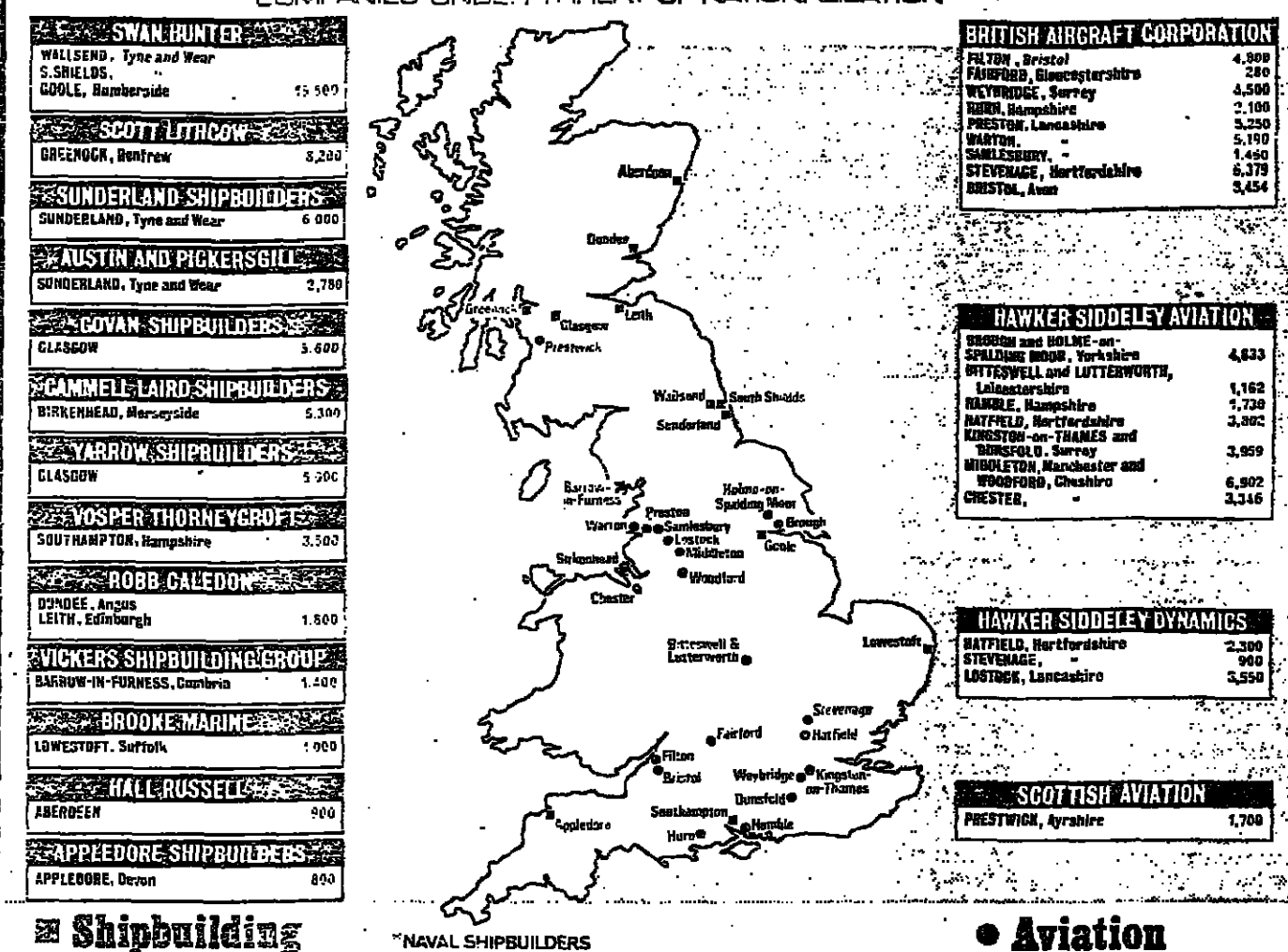
These uncertainties seem likely to last for at least another few months. Even if the nationalisation Bill is reintroduced immediately, with the Government invoking the Parliament Act of 1911 to help its passage, it is not likely to become law much before Easter, and could be even later.

Reaching for the appropriate metaphor, the managing director of one of Britain's leading merchant shipbuilding companies yesterday described the state of his industry as "a ship without a rudder drifting further into darkness." There is no jubilation within the companies that the Government's Bill has suffered such a serious setback: over the past year nationalisation has seemed inevitable and opinion has ranged from lukewarm support to lukewarm opposition. But the protracted wrangle over the Bill has had a tangible effect on attitudes of middle and senior managers and more than one company was talking yesterday in terms of "a collapse of morale."

Nationalisation has now been on the political agenda for more than three years and its looming presence has inevitably created inertia in the policy formation of several major companies. This has proved too frustrating for some managers who have simply left the industry. Increasingly in the words of one chief executive, "you are left with many of the people you don't want" and the prospect of another six or nine months of uncertainty will almost undoubtedly make this hemorrhage of talent worse, leaving the industry in a weak managerial position to cope with one of the worst market crises in its history.

This in itself should have been enough to make the Government pause and balance the industrial interest against the apparently overriding political requirement of besting the Lords over such a peripheral issue as the nationalisation of shipbuilding. But the Government's actions may also cost it the services of most of the people it has nominated to run

## THE SPREAD OF THE TWO INDUSTRIES AND THEIR WORKFORCES



Shipbuilding

NAVAL SHIPBUILDERS

Aviation

the industry after nationalisation. More than half of the seven full-time members of the British Shipbuilders' organising committee have been contemplating resignation over the past week-end because, as one of them put it, "we can't go on sitting around indefinitely without any real authority."

The position of Mr. J. Graham Day, chief executive designate, and his team should become clear over the next day or two but if there were any significant departures, there would be few candidates of any real calibre willing to replace them.

Contemplating nationalisation, merchant shipbuilders believed that it offered the one positive means of wringing a policy out of the Labour Government which would both help the industry to survive and offer some prospect of an orderly contraction. Ideally, this should be based on some logical criteria determining which yards ought to be saved because of their profitability and prospects. Most companies have order books running into 1978, but all will be running short of design and steelwork next year and the organising committee planned to devote maximum marketing priority to shoring up the order books of those companies most in need. Delaying the Bill is as good

as leaving the industry to its own marketing devices for at least three-quarters of next year, without any guiding strategy to mitigate the inevitable, potentially destructive competition. It is difficult to see all the private companies surviving until, say, next September unless aid is made available.

However, with nationalisation still on the agenda but not on the Statute Book, a national policy for the expenditure of public money, on shipbuilding seems unlikely. This increases the probability that British yards will fail to find any shelter from the international crisis—which stems from an over-capacity in world shipbuilding of around 80 per cent, because demand for new ships for at least the next four years will only be 37 per cent of 1973-74 levels.

The outlook can now be predicted with some precision. The British companies have been producing around 1m. gross tons a year. In a world market of 13m. gross tons which looks probable next year and the year after, the companies could on the basis of traditional market share expect a drop in output of more than 80 per cent. This would mean a loss of between 20,000 and 23,000 of the 41,000

jobs in these companies and 2-3 times as many in supporting industries. Without a co-ordinated policy directed at increasing Britain's market share a cutback of such proportions looks increasingly likely.

The first instalment will be apparent over the next three months. Scott Lithgow, Robb Caledon, Govan Shipbuilders, and Hall Russell will all be forced to make men idle unless orders materialise. By the end of next year, virtually every major company except Austin and Pickersgill is likely to have fewer men on its books. Sweden, West Germany, the Netherlands and Japan are all producing policies aimed at a planned reduction of their shipbuilding industries. The question the Government must face is: can Britain afford to wait?

As for the aerospace industry this now faces two major necessities. The first is to ensure that overseas confidence in the industry's long-term ability to participate in future international civil and military programmes is not jeopardised by the delay and perhaps the failure of the State take-over bid.

The second is to press on with these international discussions, in the hope that a U.K. share of some of the new ventures

now being mooted can be arranged in time to prevent a significant run-down of the civil side of the industry. Prevention of a run-down is not now, and never was, dependent on any State take-over. It is governed by international events over which the U.K. itself has little control—such as the still largely unclarified needs of the world's airlines. With or without nationalisation, there has always been the possibility of a major run-down on the civil side as existing programmes such as Concorde, One-Eleven and Tridents were worked through and new ventures were slow to replace them.

Thus, claims by Lord Melchett, the Government spokesman in the Lords, that there will be a "catastrophic" result from the thwarting of the Government's take-over plans are greeted with scepticism in the industry. It is pointed out that the Government itself has been leading the international discussions on new programmes on behalf of the entire industry of 200,000 workers—and all those in the ancillary equipment, electronics and component industries, collectively representing probably closer to 500,000 workers—and not just

on behalf of the 70,000 who would be directly involved in the take-over of British Aircraft Corporation, Hawker Siddeley Aviation, Hawker Siddeley Dynamics and Scottish Aviation. It is pointed out that there need be no "catastrophic" results if the Government is prepared to back the industry in the interim period while new programmes are sought. This could be done, for example, by giving more support to existing ventures. Concorde is cited as one that would benefit significantly by Government approval.

Nevertheless, settling future civil programmes remains the most important single task facing the major aerospace companies today. Order books for military aircraft, guide weapons and space equipment are full—for example, with the promise of big new orders from the U.S. for Harrier jump-jet fighters. But on the civil side they are running down fast.

The scale of investment required in even the smallest type of new civil aircraft precludes the possibility of the U.K. undertaking any project by itself; international collaboration is essential. At the same time overseas manufacturers are strongly interested in having the support of the U.K. industry and part of any cash available.

So far, however, none of these international discussions—which have ranged from 100-120 seaters, through 160-180 seaters up to bigger 220-seaters—have got anywhere near the stage where formal, final designs can be offered to the airlines, and international conventions formed to build them. Decisions are not expected until the world's airlines themselves have decided what they want to buy, and this is not likely until some time in 1977 or perhaps even early 1978.

Thus, the whole future of the civil side of the world aerospace industry cannot really be settled for perhaps another year, and with it the future of the U.K.'s own civil aerospace activities.

Two other factors could influence the immediate levels of the industry's work-force. One would be if the international aerospace industry, because of uncertainties over State control, were to disregard the U.K. and settle new ventures without reference to this country. This might happen—Boeing, for example, is big enough to move ahead alone—but it is not likely to occur, when a few months' waiting could revolutionise the situation.

The other factor would be if the U.K. Government itself decided to reject launching aid for new ventures for the entire industry, merely because its immediate plans for State control have been rejected.

## MEN AND MATTERS

## Union relativities

The how-much-do-you-earn debate shows signs of reviving again in the midst of severe pay restraint. Early this month, directors of State-owned Cable and Wireless protested about their pay (the managing director being on £12,830 and four colleagues on £10,330) and the way it had increased only 8 per cent, in four years, and several Press articles have taken up the old irresistible theme of examining relative earnings.

Whatever other abuse is heaped upon trade union leaders, they cannot be accused en masse of paying themselves high salaries in comparison to industry. Playing the relativities game among the unions, however, generally leaves the National Association of Local Government Officers among the best-off.

Geoffrey Drain, the general secretary, earns about £12,000, which must put him at or near the top of the league in the country. This week, applications close for the rewarding (in union terms) post of NALGO assistant general secretary, the salary scale being between £9,498 and £10,428. The union has two officers at assistant general secretary level, the other being in charge of "service conditions."

Unions with civil service and local government memberships tend to link their salary levels to those of senior civil service and local government officers. (Drain's pay would correspond, for instance, to a treasurer in an authority covering a population of around 1m.)

A few years ago, Drain was unchallenged as the highest-paid union official. Among those who probably rival him nowadays is Clive Jenkins, the leader of the Association of Scientific, Technical and Managerial Staffs. Jenkins's union is one of those

that declines to discuss its top salaries in contrast to the publicity attaching to the higher reaches of public companies and the civil service. Certainly there are many union officials who envy NALGO. The Transport and General Workers' Union does not say what Jack Jones is paid, but it is probably about the same as Hugh Scanlon.

His Amalgamated Union of Engineering Workers is brisk and frank about salaries. President Scanlon and the general secretary receive £6,312; members of the executive council £5,512; and assistant general secretaries, divisional organisers and such like £4,712. Scanlon's rate is definitely below average.

## Book news

The shameless plugging by entertainers of their records and other shows when interviewed on TV and radio has been growing, and it seems to be the vogue now for political leaders to go to extraordinary lengths to advertise their books. Edward Heath not only undertook the ritual signing session this week for his work on music but also had the London Symphony Orchestra under his baton to "celebrate" the book's appearance. Harold Wilson's plugs for his tome on governing Britain have been coming thick and fast.

So I will devote space to someone lacking such influence. One intriguing offering is Stephen and Jean Lance's *The Showman's Directory 1977*, stiff with information for those who organise shows, fairs or fests.

Here are found the suppliers of stuffed potatoes, flagpoles, the Wombles, the King's Troop Royal Horse Artillery, and mobile lavatories. There are fewer than five doubtful concessionaires listed, against only four barbeque and steak bar concessionaires. Nice to know

where you can contact a glass-blower, or the author of Maureen's home-made fudge.

There is a quartet of available commentators, including John Sier (Your man with the Mike), and some daredevil entertainers from the motorcyclist who hops over buses ("Please ask for quotation on either Coach or Double Decker Jump") to the Unlustrable Stunt Drivers, the last accompanied by a picture of a car on its nose with a caption proudly announcing that the driver broke his nose at the time.

It is the ninth edition of the booklet compiled from the contacts Stephen Lance has made as secretary of the Surrey Agricultural Show. He is probably too modest to reveal when he intends to make the film.

## Mrs Barber's deal

The Iron Curtain countries, as Mary Barber said last night, have long accepted with equanimity having women in senior commercial posts. She is the Eastern Europe area sales manager for Molins, and as such played a key role in winning a contract to supply £7m-worth of filter cigarette producing machinery to Russia.

Mrs Barber was surprised, therefore, when she found over the last year that the negotiating team from Russia's Technopromimport included two women: the chief lawyer and the chief finance officer. Mrs. Barber, though British, has a cosmopolitan background, being born in China and coming here first at the age of three. She undertook Soviet studies at Cambridge and Essex universities before joining Molins in 1969.

Slight pity that Molins' deal (one of the relatively few which have flowed from the trade promotion efforts of Mr. Wilson when he visited Russia in 1975) culminated yesterday with a contract signing celebration at

the group's Deptford office, featuring a Soviet contingent of... two mere males.

## Acid break

There has been plenty of cut and thrust in the Parliamentary struggles over the now temporarily defeated Aircraft and Shipbuilding Industries Bill. A close study of the proceedings of the Commons' standing committee examining the proposals is rewarding for one acid exchange.

Teddy Taylor, Conservative MP for Glasgow Cathcart and just elevated to the shadow front bench as spokesman for Trade, at one stage embarked on a long address. After some 1,500 words (by my quick reckoning) he chided a couple of other Scots, Labourites David Lambie and William Small, for visual opposition; in the case of Lambie he took him to task for laughing.

At which point, Lambie, MP for Ayrshire Central, chipped in with a memorable line: "Watch the time. It is nearly drink time."

To which Taylor offered the dour riposte: "I shall go ahead with this even though the honourable member may be thirsty—not just because I am a teetotaler but because I am thirsty for justice." He plunged on.

## Bananaed

For the "how others see us" scrap book. This statement was put out by the Swedish Employers' Federation at the start of its national wage bargaining season: "A continued increase in wage and employers' dues at the rate which was introduced in 1974 will force us quite quickly into a situation comparable to that in England or the South American countries, with incessant and recurring devaluation and an ever lower standard of living."

Observer

## Are you controlling Director of your Company?

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Design flair has kept Sinclair Radionics up with its huge rivals, but now there are cash problems. Christopher Lorenz reports.

# Why an innovator turned to the NEB

YESTERDAY'S announcement that Sinclair Radionics has had to go to the National Enterprise Board for aid will revive debate about whether private sector financial institutions are giving enough support to Britain's small-scale entrepreneurs and innovators.

In the four short years since it entered the public eye at the age of 31 with the launch of its notebook-sized "Executive" electronic calculator, Mr. Clive Sinclair has, for many people, come to epitomise the venturesome small businessman. His entry—albeit only partial—into the public sector will carry considerable symbolic significance for other hard-headed innovators who may be faced with similar financial problems.

From the point of view of an entrepreneur, the NEB has not yet justified its own existence. For long, it will be important to show that Sinclair's renowned technical and marketing skills are not dulled by the bureaucracy. There was, in fact, no hint of this yesterday, on the contrary, Mr. Sinclair pointed out that the NEB injection was far more than the company needed just to survive, and that it will enable him to go ahead as planned with the launch of his semi-pocket television by next year. He also pointed out that the NEB had encouraged him to continue his efforts to exploit the growing market for digital watches—though his ill-fated efforts to do so over the last 16 months were a major factor behind this year's cash crisis, according to his own account.

Many people will be surprised by his twist in the fortunes of a company at the centre of such notable businesses as calculators and digital watches, whose



Mr. Clive Sinclair: a David among hungry Goliaths.

## Irregular

Rather than taking place steadily, this decline has occurred in irregular stages often triggered by American or Japanese companies perhaps 50 times his size (therefore better able to carry losses), as well as sharp fluctuations in consumer demand. The U.S. industry giants, such as Texas Instruments, National Semiconductor, Rockwell and Hewlett Packard, have all made heavy losses on calculators at some stage in the past two years—and some of them are still.

The fact that Mr. Sinclair has managed to stay in the business for so long in these circumstances, with a small capital base, an overdraft limit of only £250,000 and a relatively narrow

product line, is testimony to his ingenuity and flair. Periodic cash crises, with the launch of a new product, or a sudden build-up of stock when demand fell away, were always overcome. At least until last year, when this was often thanks to the fact that he and his youthful team—based in a converted water-side mill at St. Ives, Cambridgeshire—stole a march on the opposition giants with a new design. This image has shown signs of a revival in recent weeks, with both the new gold-

one of the world's leading integrated circuit makers are based. Clive Sinclair has always insisted that he was not at a disadvantage through not having a vertically-integrated operation like some of his leading competitors, who make the "chips," displays and even sometimes the cases for their calculators. Again against the trend, he did not have these components to assemble into finished products on his own premises but sub-supply by last Christmas. Again, he chose to do his own circuit design, and go to an outside manufacturer for supplies. Early last year, when the company would improve quality and cut overheads.

The troubles which finally led to Mr. Sinclair's approach to the NEB in July started, it could be argued, about a year earlier, when Mr. Sinclair found he was becoming unable to compete given the slump in prices at the bottom end of the market. His mid-range calculators continued to be competitive, however, and his position was improved when the EEC quota on Far East imports was re-activated, and when, this summer, the Government was able to remove import duties on displays, one of the major components in calculator assembly. This enabled him to cut the price of the simplest Cambridge model below £5, which he claims was profitable—as was his entire calculator operation once more, he insists.

## Tougher

It was partly because he had realised that calculator competition was becoming even tougher, and that the U.S. Christmas on some watches with red displays (called light-emitting diodes), since the U.S. industry is faced with over-capacity.

Not only are the U.S. majors National Enterprise Board, starting a price war, but one Charterhouse was an unlikely source for a company of his severe technical troubles with its own watch circuitry, as well as its policy to invest only in profitable companies which have consistently successful histories and first quarter profits of this profit records.

Mr. Sinclair felt the situation was too pressing to allow time for TDC to conduct the necessary investigation, and GEC rejected the idea of taking a stake after looking at the company. In any case, he says, he was attracted by the NEB, both on the grounds of capital availability and speed (though it took longer than he expected for the deal to be concluded). It must also be questionable whether GEC would have allowed him to retain as much independence, or to continue in the watch business.

## Faith

The question is whether the private sector could have been expected to step in to support a small company in such a risky business, and which had just turned in a loss for the financial year (to April 30, 1976) of £355,000, more than matching its previous record profit level. Mr. Sinclair says he was prepared to postpone next year's launch of the two-inch TV—though he and the company have worked on it for years, believing it to be a potential money-spinner; the National Research Development Council has also shown faith in the next stage of his TV development, in the form of substantial financing.

To have postponed the TV, he claims, would have cut his cash requirements to an extra £100,000, but the company's bank was not prepared to extend the existing overdraft limit. Independently, he approached Charterhouse and Technical Development Capital (part of the ICFG group), and through Rothschilds he was put in touch with GEC and the

## Letters to the Editor

### A question of conscience

Mr. K. Nash.

With great respect to David Webster (November 1) I prefer the General's resolution about the shop to his suggested narrative.

I should bear in mind that the grounds of religious discrimination are to be accepted in an ex-communicating individual joining the union. I am sure whether one may fairly regard Mr. Webster's remarks as satisfactory. Is not his stance on the "unfettered" to join a trade union revealing? Is not the shop argument more covered with the right, if any, to join the union? But seems clear that the General had more than this point in mind when it said the closed shop raises issues of social policy and individual conscience.

I suggest a possible exception? No doubt the majority of people in this country would agree with the Synod about the essential role played by the trade union in collective bargaining; employers; but probably a many of them also strongly believe that the unions ought to define themselves to this and keep out of politics. Closed shop may well raise an important issue of principle for such people because they are not prepared to join a trade union which has political aims or objectives. And they may well believe that in the present context, this is a valid position of individual conscience as any other.

Nash.

West Avenue, Exeter.

### Freedom of choice

Mr. J. Cooper.

The system by which employers are blackmailed into hiring to a union, by its disruption of their work and fere with their employer's, has now spread to the rising agencies. Your reference (November 18) that agencies had better be off singly, should inspire me also.

It hardly seems credible that we cannot deal with black-employment of this kind, but if it can be done, it can be done. While there are always groups willing to do the enforced closed shop, it is up to us to have a common advantage—they also wish to protect their objects which are not generally acceptable to everyone involved. This is why I think to start a campaign with simple objectives—like every employee should be free to choose whether or not to join a union or not to join a union. I believe it is known to be favored by a majority of the workpopulation; it is also in their interests; it is the unions' duty, although some unions are unable to understand.

A detailed campaign by a widely-based pressure group would make attacks on employers' sure. Surely everyone who is concerned with the ability of union outside their own work to force them into a union membership should be fighting against it.

Now. Otherwise they could find themselves in a union they don't like and in the degrading position of carrying out "black" action against their colleagues.

John Cooper.

24, Tenison Close, Woodbridge, Suffolk.

### Japanese economy

From Mr. J. Kinsley.

Sir—I have no intention of contesting the statistics regarding the Japanese economy contained in the letter by Mr. Giffen (November 22) which was in reply to my letter of November 17, but I am sure that he has missed the point.

He states that Japanese exports are only 15 per cent of GNP, and even if that is correct it is of no interest to countries that are on the receiving end of the export thrust in particular sectors. Judging by the last few weeks the main interest is in the exports of the Japanese motor, manufacturing, steel making, ship building and electronics industries, and in these I am sure, exports are a lot more than 15 per cent of production. Restricted exports, due to the actions of other countries on any or all of the industries I have mentioned, would have a snowballing effect right through the Japanese economy as orders to suppliers to those industries are cut.

The fashion that started in America and spread to this country of judging the share price prospects of companies on their P/E ratios seems to be on the increase, and investors are again taking dividend yields more into account. I see that the Dow Jones Industrial dividend yield average is 4.35 per cent, and my calculation of the average yield on the shares given in your Tokyo table is 2.58 per cent. Are the prospects for Japanese share prices almost twice as bright as for American share prices?

J. Kinsley.

4, Martins Plain, Park Road, Stoke Poges, Slough.

### A great day?

From Mrs. S. Liddall.

Sir,—In the last paragraph of his Commentary (November 20), Mr. Watt writes that John Davies is "not so high-powered" that he cannot be "ditched" by Mr. Heath "when the great day dawns."

What is this "great day?" Edward Heath was the most disastrous Prime Minister this country has had since the war. His policies are indistinguishable from "moderate" Socialism. If moderate Socialism is what Mr. Watt is advocating, then surely the present Prime Minister is likely to do the job better than a pseudo Socialist.

S. M. Liddall.

41, Sunfield Road, Sevenoaks, Kent.

### Personnel and unions

From Messrs. J. Allen and R. Moores.

Sir,—It is with dismay we note that the Association of Scientific, Technical and Managerial Staffs have found it necessary to lodge a Section 11 claim (Employment Protection Act, 1975) for recognition on behalf of the head-

quarters staff of the Institute of Personnel Management.

The November edition of the Institute's "Digest" reports that nearly 50 per cent of the head- quarters staff are already members of the ASTMS. Is this action by ASTMS verification of what we have long suspected, namely that the institute is anti-trade union and anti-labour in its dealings with trade unions?

The present economic climate surely demands a coming to grips of those who manage and those who are managed. If the institute stance is not to recognise a bona-fide trade union, and this is the approach it advocates for its members, then it is of even less importance than the proverbial dog in the street to the country to surmount its problems.

Frank Allen, Roger Moores, Management and Training Advisers, Management-Union Relations Department, The Industrial Society, Peter Range House, 3, Carlton House Terrace, S.W.1.

### More State, less heed

From Mr. R. Kisch.

Sir,—The haste with which important legislation is being rushed through the Parliamentary process provokes thought.

In the beginning of commerce there was a buyer and a seller. If the seller couldn't sell, then he reduced his prices, increased the quality of his offer or tempted the buyer to buy by making his offer better value. When a seller started to inevitably another seller tried to grab part of the business, thus creating competition.

The most successful sellers became very large and powerful, and being companies, were controlled by a small number of people representing shareholders, who financed development and received dividends on their investment as return on capital.

Socialist Governments, considering this unfair, compulsorily acquire controlling interests in such successful private enterprises by devious means, quite apart from straight takeover. In an endeavour to achieve a more equitable distribution of wealth, choice is limited, customer requirements are largely ignored, and the monopoly situation means that the customer has no choice but to accept what is offered.

Hence the saying "More State, less heed."

R. Kisch.

"Villa Martinique," Chemin du Moulin, St. Owen, Jersey, Channel Islands.

### Tell the whole story

From Lord Brown.

Sir,—At last we seem to be waking up to a truth long ignored: that our main source of wealth lies in industry. At last the country is beginning to realise that we need far more of the best minds of the country managing industry. But industry will not get them as long as the mass media continues to create the false image of non-creative, conflict-ridden, fat-

Compare, for example, the BBC's police or hospital drama with its attempts at industrial drama. Compare the spurious interviews given to actors, singers, writers and the like to the debunking approach used on the rare occasions when managers appear on the screen. Hundreds of exciting new fac-

ories are opened every year but all we read of is the latest strike (who would believe that last year 98 per cent of industrial companies had no strike). Technical advances and new products emerge every week but they are not sought out as are every crime and every piece of new fiction. Could there not be a "Master Mind" of industry and technology?

I find growing agreement to the view that the Press has for years biased the facts against industry. How many bright young minds decide not to enter industry because of mass-media cynicism? How many millions of pounds worth of exports are lost because of what overseas firms learn of our industry through the Press.

Industry is in bad shape, but this situation is largely due to a century of disdainful treatment by those who lack experience of it and who have closed their eyes to their own ultimate dependence on its success.

Cannot the mass media, at this crucial time, examine its conscience over this matter. I am not suggesting that they desert objectivity in their reporting but rather that they gain it. Fairer comment could really help to raise the spirit of industry and now is the time for that.

House of Lords.

### Labour Party politics

From the General Secretary, The Labour Party.

Sir,—In reporting upon the re-election of chairman of two of our committees (November 9) you say: "Mr. Chalmers, a respected trade unionist and defender of the Government's present economic policies, overcame a Left-wing threat to unseat him as chairman of the Organisation Committee." This is untrue. Mr. Chalmers was nominated for re-election as chairman and re-elected unanimously. If there was any threat to unseat him, it was certainly not evident at the meeting.

Ron Hayward, Transport House, Smith Square, S.W.1.

Richard Evans writes: I accept there was no overt attempt at the Organisation Committee meeting to oust Mr. Chalmers from the chairmanship. The comment was based on information received before the meeting that a proposal to put up an alternative candidate was being considered.

### Haigh's law

From Mr. M. Baggott.

Sir,—I was interested to read Mr. Haigh's observations (November 22) relating to the preponderance of financial controllers to the lack of finance.

As a financial controller I am deeply disturbed that we have at last been found out, but it is surprising that this relationship has not been spotted before as it holds true for most professions, namely sales managers to lack of sales, production managers to lack of production, personnel managers to lack of personnel, civil servants to lack of service, Government Ministers to lack of government, et seq.

The "discovery" of this law could obviously have a most profound effect on our whole way of life.

M. A. W. Baggott.

Newlyn Cottage, The Rectory, Chalfont St. Peter, Bucks.

## To-day's Events

House of Fraser (third quarter). Johnson Matthey and Company (half-year). Tesco Stores (Holdings) (half-year). Tunnel Holdings (half-year).

COMPANY MEETINGS

Barratt Developments, Edin-burgh, 12. BP, Birmingham, 12.30. Bogod-Peleph, 52-54, High Holborn, W.C2, Halstead (James), Whitefield, Manchester, 4.30. Pressat Sandiacre, Nottingham, 3.

OPERA

Royal Opera production of Troilus and Cressida, Covent Garden, W.C2, 7.30 p.m.

English National Opera perform

Der Rosenkavalier, Coliseum Theatre, W.C2, 7 p.m.

MUSIC

BBC Symphony Orchestra. Singers and Choral Society, conductor Pierre Boulez, with John Shirley-Quirk (baritone), in programme of Boulez (Ravel: In memoriam Maeterlinck; Debussy (Trio ballades de Francois Villon); and Ravel (Don Quichotte a Dulcinee; Ballet, Daphnis and Chloe), Royal Festival Hall, S.E.1, 8 p.m.

SPORT

Soccer: UEFA Cup, third round, first leg. QPR v FC Cologne. Anglo-Scottish Cup, semi-final, second leg. Orient v Partick Thistle. Vernon Solas v Arnold Taylor (South Africa), Anglo-American Sporting Club.

## Can you name the 12<sup>th</sup> largest bank in the U.S.?

1. BANK OF AMERICA
2. CITIBANK
3. CHASE MANHATTAN
4. MANUFACTURERS HANOVER
5. CHEMICAL
6. MORGAN GUARANTY
7. CONTINENTAL ILLINOIS
8. BANKERS TRUST
9. FIRST NATIONAL, CHICAGO
10. SECURITY PACIFIC
11. WELLS FARGO
- 12.
13. CROCKER NATIONAL
14. UNITED CALIFORNIA
15. IRVING TRUST
16. MELLON
17. FIRST NATIONAL, BOSTON
18. NATIONAL BANK OF DETROIT
19. FIRST PENNSYLVANIA
20. BANK OF NEW YORK

Were a worldwide banking system with \$9.2 billion in deposits, which includes \$2 billion in personal savings.

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We have 316 branches throughout New York State and 29 offices throughout the world. Have you guessed our name yet?

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with key people in the world's major money centers. We have extensive experience in foreign exchange and in foreign currency management. Do you need another clue?

We do business with half of the leading U.S. national and multinational companies on the "Fortune 500" list. And over 750 banks in more than 130 countries.

Now do you know who we are?

We're the Marine Midland Bank.







# Davy Intl. ahead by £4m. after six months

**PROMISE** of continued progress by Davy International has been fulfilled. In the six months ended September 30, 1976, profits jumped from £2.33m. to £3.33m. The directors say that in an engineering contracting business, short-term results can never be fully indicative of the year as a whole, even so there are good grounds for feeling confident about the future.

The overall order intake has been satisfactory although trading conditions remain difficult in certain sections of the business. The strong liquid position shown in last year's accounts has been well maintained, they add.

The interim dividend is 3.25p, a 25% increase on the 2.60p paid in 1975. Shareholders of Davy International will be entitled to the interim dividend.

**Thomas Locker expands**

**SALLES** of Thomas Locker (Colony) screening and filtration engineers, for the six months to September 30, 1976, expanded from £3.95m. to £7.27m. and pre-tax profit increased from £687,000 to £1,000,000.

The directors state that order books are standing at a reasonable level and it is anticipated that the profit for the second half should show an improvement over the first.

The interim dividend is stepped up from 0.75p to 0.2p net per share. The total last year was 0.75p from profits of £1.52m.

**Kwik-Fit 70% ahead at halfway**

**AN INCREASE** in pre-tax profit of 70 per cent, from £13,000 to £22,000, is reported by Kwik-Fit Tyres and Exhausts Holdings. In the six months to August 31, 1976, turnover was up from £6.7m. to £11.3m.

Stated earnings are 2.41p per share against 1.68p, or 2.73p for last year's extraordinary tax credit. The interim dividend is fixed from 0.5p to 0.625p net per share, on capital increased by 10p. The dividend absorbs £121,210 against £19,975. Last year's dividend was 1.25p from profits of £39,715.

**Rotaprint ahead at halftime**

**SALLES** of Rotaprint advanced from £3.9m. to £4.3m. in the half year to October 3, 1976, and after interest of £97,000 against £283,000, profits increased from £37,000 to £84,000 subject to tax of £33,000 (£29,000).

The directors state that prospects for export sales indicate that the upward trend should be maintained, but there are signs of a pause in the recovery of demand in the U.K. market which commenced at the beginning of 1976.

**Edgar Allen Balfour looks to second half**

**EXTERNAL** sales little changed at £26.09m. group pre-tax profit of £1.58m. and £1.58m. in the half year to October 2, 1976, including currency gains of £1.1m. (£0.12m.). For the year to March 27, 1976 sales were £52.5m. and profit was £3.34m. including currency gains of £0.3m.

The poor trading results for the half year are a temporary setback, the directors state.

The disappointing results arise from a decrease in cutting tool sales in the U.K. and more particularly because of major cutbacks in the magnets and engineering tools operations group, which has incurred a loss of £0.62m. in the half year.

The directors believe that corrective action taken in the loss making areas and an increase in the U.K. order book during the six months will result in significantly higher profits in the second half, provided there are no serious industrial relations problems arising from the closure of Capital Tool works.

Orders on hand in the U.K. subsidiaries at October 30, 1976, totalled £20.5m., compared with £18.5m. six months ago, comprising engineering, including tooling £10.7m. (£9.91m.) and steel, foundry and forging £9.6m. (£8.59m.).

# Sketchley tops £1m. at midway

**ON SALES** 19 per cent higher at £13.88m., Sketchley lifted pre-tax profits from £0.94m. to £1.07m. for the half year to September 30, 1976 and the directors expect an improved result for the full year provided there is no further deterioration in the U.K. economy.

Profits for the year to March 1976 were a record £1.96m.

First half earnings are shown at 3.7p (3.4p) per 25p share. To reduce disparity the interim dividend is raised from 1.1p to 1.35p net. Last year's final payment was 2.71718p.

**Braby Leslie growth**

**TURNOVER** OF mechanical and civil engineers, Braby Leslie, increased from £10.54m. to £10.78m. in the half year to September 30, 1976, and pre-tax profit advanced from £876,000 to £888,000. The figures for the year to March 31, 1976, was £15m.

Inc. current conditions it would not be prudent to forecast the future, the directors state, but given reasonable stability they remain confident in the continuing prosperity of the group.

The interim dividend on capital increased by the July rights issue, is lifted from 1.25p to 1.75p net, compared with a forecast of 1.3p. However, the directors are keeping to their forecast of a total of 4.5p (3.0886p) for the year.

Inc. diluted earnings per 10p share for the six months were 5p (3.05p). Net tangible assets per share, fully diluted increased from 55.5p to 68.3p.

**House of Fraser**

**Mr. Edward Carter**, chairman of U.S. retailing group Carter Hawley Hale, said yesterday that in the long term he hoped it would be possible to increase, rather than decrease, his company's third quarter results.

House of Fraser, Mr. Carter, a director of House of Fraser, is in London to attend to day's Board meeting called to approve that company's third quarter results.

Mr. Carter has recently gone on record in New York as saying that he regretted the investment in House of Fraser. However, he qualified this yesterday by saying that this was only in relation to what had subsequently happened in the U.K. as regards the economy and the level of sterling. He made it clear that his association with House of Fraser, whose chairman is Sir Hugh Fraser, had been good and that he was satisfied with the management of House of Fraser under Sir Hugh. He further stated that Sir Hugh had also proved "very satisfactory" as a director of Carter Hawley.

**comment**

Sketchley's interim profit, showing an 11 per cent increase at the trading level, is as expected. A protracted hot spell, like that of last summer, is always bad news for dry cleaners but despite a drop in volume, profits advanced partly due to the first-time inclusion of Quality Cleaners. The workwear rental division put up the most encouraging performance, with an increase in volume of a tenth, but the textile side turned down into a loss following the 58 per cent profits drop to £27,000 in 1975-76. A cutback here has put the drying and finishing division (operating for the Jersey knit industry) on a profitable basis and the second half is expected to make good the first half setback. So, providing very

**comment**

Williams Hudson Limited reported turnover of £74.71m. (£10.15m.) for the year and profits of £1,856,956 (£3,362,563) before tax of £964,275 (£770,763).

The profit after minorities came to £1,616,953 (£2,619,558). After surplus on revaluation of £219,125 (£1,376,953) the distributable profit was £1,335,758 (£2,995,494) and £271,613 (£2,672,119) was retained.

Unrealised movement in net book value gave a credit of £88,225 (debit £1,200,383) bringing the total income in net book worth to reserves to £633,238 (£2,381,901).

The group's interests include transport and warehousing, fuel distribution, shipping, and land and property development, etc.

# Comet Radiovision dips £0.8m. but sees recovery

There was a sharp fall in the profit, before tax, of Comet Radiovision Services from £2,250,000 to £1,474,000 for the year ended August 28, 1976. Taxation and heavy extraordinary debits left the group showing a loss of £199,000 against a profit of £1,295,000.

But Mr. M. J. Hollingbery, the chairman, comments that the company's expected improvement in trade has taken place. Unit sales per outlet are at a substantially increased level and this increase, coupled to a rise in margins, has resulted in improved profitability. In the absence of unforeseen circumstances he expects to announce half year profits in excess of the whole of the previous record year of 1975 when profit was £260,000.

**Lighting and Leisure well placed**

**THE INHERENT** strength of Lighting and Leisure Industries, with its two separate and distinct divisions, ensures that when economic conditions improve it will be well placed to benefit, Mr. Norman H. Davis, the chairman, says in his annual statement.

Although the lighting division, where demand is increasing, will continue to be a growth industry, the group is now more leisure orientated than ever before, he adds.

**Policy at Berry Trust**

**The directors** of Berry Trust Company are continuing the policy of investing a high proportion of the company's assets abroad, says Mr. Raymond Berry, the chairman.

As reported on November 18, pre-tax profits fell from £172,901 to £131,999 for the year to August 31, 1976. The dividend is held at 0.625p net.

Steps have been taken to mitigate the gearing effect of the company's currency loans. One loan to the value of £1.1m. has been paid off, but due to the decline in the pound the sterling value of the remaining loans has sharply increased. By committing a greater amount to the ill-edged market as a counterbalance to the loans, however, a more conservative position has been achieved, and will be maintained.

Meeting, 16, Finsbury Circus, E.C., on December 17 at noon.

**comment**

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**comment**

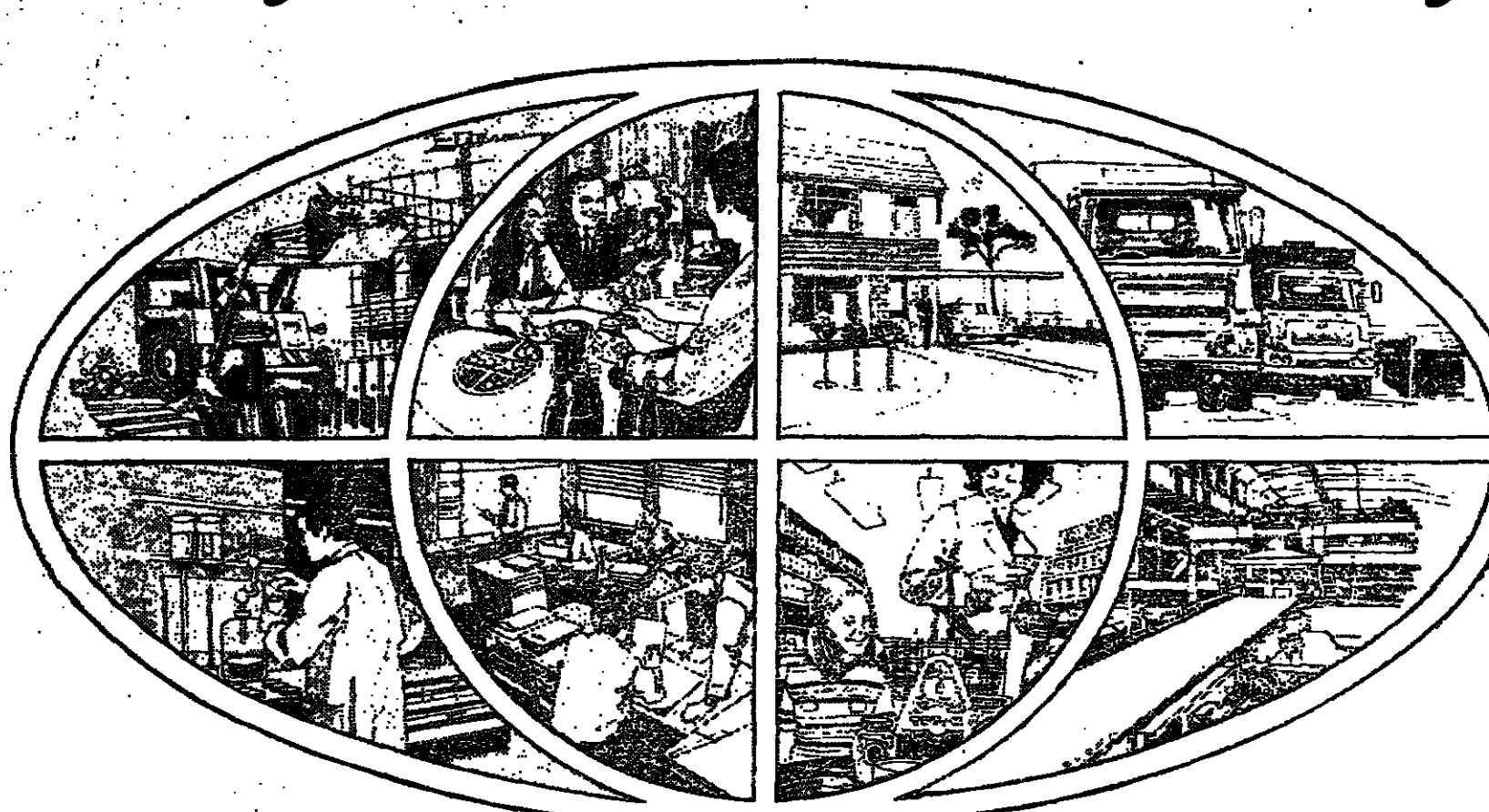
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FT3

# RECENT ISSUES

## EQUITIES

Code	Company	1976		Stock		Change Price	YTD %	Div. Payout	Time to Maturity	Yield	Risk	Vol.
		High	Low	High	Low							
100	Aluminium	100	100	100	100	100	100	100	100	100	100	100
101	British Steel	101	101	101	101	101	101	101	101	101	101	101
102	British Petroleum	102	102	102	102	102	102	102	102	102	102	102
103	British Airways	103	103	103	103	103	103	103	103	103	103	103
104	British Airways	104	104	104	104	104	104	104	104	104	104	104
105	British Airways	105	105	105	105	105	105	105	105	105	105	105
106	British Airways	106	106	106	106	106	106	106	106	106	106	106
107	British Airways	107	107	107	107	107	107	107	107	107	107	107
108	British Airways	108	108	108	108	108	108	108	108	108	108	108
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112	British Airways	112	112	112	112	112	112	112	112	112	112	112
113	British Airways	113	113	113	113	113	113	113	113	113	113	113
114	British Airways	114	114	114	114	114	114	114	114	114	114	114
115	British Airways	115	115	115	115	115	115	115	115	115	115	115
116	British Airways	116	116	116	116	116	116	116	116	116	116	116
117	British Airways	117	117	117	117	117	117	117	117	117	117	117
118	British Airways	118	118	118	118	118	118	118	118	118	118	118
119	British Airways	119	119	119	119	119	119	119	119	119	119	119
120	British Airways	120	120	120	120	120	120	120	120	120	120	120
121	British Airways	121	121	121	121	121	121	121	121	121	121	121
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138	British Airways	138	138	138	138	138	138	138	138	138	138	138
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157	British Airways	157	157	157	157	157	157	157	157	157	157	157
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187	British Airways	187	187	187	187	187	187	187	187	187	187	187
188	British Airways	188	188	188	188	188	188	188	188	188	188	188
189	British Airways	189	189	189	189	189	189	189	189	189	189	189
190	British Airways	190	190	190	190	190	190	190	190	190	190	190
191	British Airways	191	191	191	191	191	191	191	191	191	191	191
192	British Airways	192	192	192	192	192	192	192	192	192	192	192
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195	British Airways	195	195	195	195	195	195	195	195	195	195	195
196	British Airways	196	196	196	196	196	196	196	196	196	196	196
197	British Airways	197	197	197	197	197	197	197	197	197	197	197
198	British Airways	198	198	198	198	198	198	198	198	198	198	198
199	British Airways	199	199	199	199	199	199	199	199	199	199	199
200	British Airways	200	200	200	200	200	200	200	200	200	200	200

## FIXED INTEREST STOCKS

Code	Company	1976		Stock		Change Price	YTD %	Div. Payout	Time to Maturity	Yield	Risk	Vol.
		High	Low	High	Low							
200	Aluminium	200	200	200	200	200	200	200	200	200	200	200
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207	British Airways	207	207	207	207	207	207	207	207	207	207	207
208	British Airways	208	208	208	208	208	208	208	208	208	208	208
209	British Airways	209	209	209	209	209	209	209	209	209	209	209
210	British Airways	210	210	210	210	210	210	210	210	210	210	210
211	British Airways	211	211	211	211	211						



# Midterm rise £12.54m. by Bank of Ireland

FOR THE six months to September 30, 1976, operating profit of The Bank of Ireland increased from £12m. to £14.04m. and pre-tax profits advanced from £11m. to £12.54m. after an additional provision against advances of £1.5m. (£1.7m.).

Basic earnings are shown at 26.2p (26.4p) per £1 share and fully diluted at 23.6p (23.5p). The interim dividend is held at 4p net on capital increased by the May 1976 rights issue. Last year's total was 12.8p net paid from pre-tax profits of £15.0m.

The bank's forward to improved results for the half year ending March 31, 1977 members are told.

There has been some deterioration on total assets from 1.6 per cent in the half year ended March 31, 1976 to 1.53 per cent in the present half year and a marginal deterioration compared with the half year ended September 30, 1975, from 1.56 per cent.

The closure of the Bank due to a strike, affected operating profit and inhibited growth in domestic resources. The results for the half year reflect both the effects of the strike and the fact that in the preceding half year interest trends were exceptionally favourable.

In real terms the results were insufficient to maintain the net worth of the Bank taking into

## Melville Dundas up at midway

GLASGOW-BASED building and civil engineering contractors Melville, Dundas and Whiston made a pre-tax profit of £500,000 against £300,000 for 1976, on turnover increased by £1m. to £12m. Tax took £249,000 against £202,000, leaving profit attributable £251,000 (£241,000).

The interim dividend is lifted from 1.2p to 1.25p net per 25p share. The final is expected to be increased by the maximum permitted. Last year's total was £325p from profits of £1.15m.

Mr. H. A. Whiston, chairman, says that the group's activities and profits have continued at much the same levels as in the latter half of last year. It must be expected that the second half will show some slowing down due to the effects on construction of the country's continuing economic difficulties. It is anticipated, however, that the full year's results will be similar to those for the previous year.

To bring the issued capital of the company more into line with the assets now employed, it is proposed that it be increased to £1,300,000 by way of a one for two scrip issue.

# Bank of Scotland Finance Company Limited

The Merchant Bank Member of the Bank of Scotland Group

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Telephone: 041-221 6692

## Rexmore Limited

## INTERIM STATEMENT

	Unaudited 6 months to 30.9.76	6 months to 30.9.75	12 months to 30.9.76
Group Turnover	16,422,244	17,361,000	38,170,068
Pre Tax Profit	602,763	543,243	1,407,777
Less U.K. Tax Est. (52%)	313,436	282,486	765,070
	289,327	260,757	652,707
Less Minority Interests	43,906	51,477	127,424
Profits after Tax	245,421	209,280	525,283
Less Extraordinary Items	—	—	161,332
	245,421	209,280	373,951
Dividends (Net)	76,781	71,479	223,578
	£168,640	£137,801	£150,373
Earnings per share	2.85p	2.43p (Equiv.)	6.10p

The Directors have declared an Interim Dividend of 1.1025p per share net (same). With the associated tax credit of 5.936p per share (same) this makes a total of 1.8961p per share (same). The cost of the dividend is shown after waivers by certain Directors.

The dividend will be paid on the 11th January, 1977 to shareholders on the register at the close of business on the 28th November, 1976.

The turnover and pre-tax profit figures for six months to 30.9.76 and 12 months to 30.9.75 include the results of Unerman (Holdings) Ltd. However, the figures quoted for six months to 30.9.76 only include Unerman (Holdings) Ltd., results up to 8.9.76 which was the date that Rexmore Ltd. lost effective control.

Turnover figures for six months to 30.9.76 do not include Newage Kitchens Ltd., and subsidiaries which amounted to £1,745,194 6 months to 30.9.75: £3,720,634 12 months to 31.3.76.

The overall results show an increase in pre-tax profits of 10.95% as compared with the same period last year. If the Unerman contribution were to be excluded from the above statement, pre-tax profits would have shown an improvement of about 40%.

## MINING NEWS

# AIDC running into trouble

BY PAUL CHEESERIGHT

AN AUSTRALIAN Government review of the work of the State-owned Australian Industry Development Corporation threatens to expose a potential source of finance for the mining industry there and could undercut the AIDC's expressed readiness to take an equity share of the Windarra nickel mine in Western Australia following the collapse of Poseidon.

Reports from Australia indicate that the Treasury, a long-standing opponent of the AIDC, is undertaking the review with a view to redefining the AIDC's role and the nature of its work. The review apparently comes in response to criticism of the AIDC within the ruling coalition parties.

The main burden of the criticism has been related to the AIDC's investment policy and its overseas borrowing activities. In its investment policy, the AIDC is expected to take over Poseidon's stake in Windarra in order to ensure a cash flow and the accepted estimates that there will be no marked upturn in nickel prices at least until the end of next year.

At the same time, if the AIDC did assume an equity interest in exchange for a write-off of the \$25m. (£18.75m.) it has already advanced Poseidon—this is considered a five possibility in Australia failing a higher bid from a group like, say, Shell—then it would eliminate a book-keeping loss.

But the AIDC's attitude to Windarra is consistent with the pattern of its activities. It has taken a stake in, or lent money to, a number of foundinging Australian firms in its five years of existence, with the aim of ensuring that they stay in Australian hands.

Since 1971 the AIDC has provided \$356m. (£244.6m.) in loan funds or equity finance to encourage Australian industrial projects. The mining and minerals processing sector has been the largest single beneficiary, taking just over a quarter of the funds deployed.

In the year to the end of last June, \$61m. was disbursed and there was \$175m. outstanding on projects in the mining sector for the year were \$969,293 (£749,770).

## BH SOUTH SEES BETTER TIMES

Australia's BH South is now turning the corner. In his annual statement the chairman, Mr. J. M. Tyler, anticipates a move from losses to profits in the current year. The directors in their interim report said that the company is now in a position to break even and he reckons that dividend

## BIDS AND DEALS

# Dartmouth Inv. offers £0.3m. for H. Miller

Dartmouth Investments, which manufactures and markets products for commercial, industrial and domestic heating and ventilating industries and the automotive industry, has made an agreed bid worth around £300,000 for H. Miller & Sons. The offer of the offer is 20p cash plus two shares for each share.

Dartmouth shares—priced last night at 81p (down 1p on the day)—for each Miller share. Miller shares doubled yesterday to close at 36p.

The directors of Miller, a holding company with interests in accessories and equipment for the cycle, motor cycle, motor, toys, agricultural and allied trade, have undertaken to unanimously accept the offer. The Board and certain other shareholders—holding between them 32.7 per cent of the Miller equity—have given irrevocable undertakings to accept the offer.

The net tangible assets of Miller in the last audited balance sheet amounted to £329,683. The group made a loss in that financial year of £28,000. However, the Board stated that an improvement could be expected in the current year and that the group was trading profitably.

Dartmouth made pre-tax profits in its last financial year, ending March 31, 1976, of over £283,000, an increase of almost 19 per cent. on the previous 12 months.

## RICHARDS SAYS

WAIT. Richards of Sheffield, confessing to being "surprised" at the £1.9m. takeover offer from Imperial Knife Associated Companies of the U.K., is advising his shareholders to take no action while it is having discussions with its financial advisers Hill Samuel.

Imperial Knife is the sole agent for the sale of all Richards products in the U.K. under an agreement which Richards has given notice of terminating at the end of December. Richards says that it was prepared to consider a new agreement for a limited range of products only. It was expecting to hold discussion on this and was therefore surprised to receive an offer from the U.S. company.

The Board of Richards believes that in 1975-76 its U.K. market share in pocket knives and scissors was in excess of 75 per cent. In the same period over 50 per cent of Richards' production was exported.

Yesterday, Richards rose 7p to 20p compared with the cash bid of 21p.

## STRAITS S/S

—BEN. Agreement between Straits Steamship, a subsidiary of Ocean Transport and Trading, and Ben and Company has been reached on a merger of Ben with Warehousing and Transportation Pte. Ltd., a wholly-owned subsidiary of Straits. Detailed terms have not been settled.

The merger will be implemented by an issue of shares by Ben to Straits in consideration

## ROSSING: TALKS ON GRIEVANCES

A meeting of the management-employees' liaison committee at the Rio Tinto-Zinc group's Rossing uranium mine in South West Africa is expected to take place shortly in an effort to resolve the differences which led to a withdrawal of labour by Damara Trustees.

The meeting follows the return to work on Monday by the men who stayed away from the mine before and during last weekend. A small issues will be considered. The first deals with the one that prompted the trouble: the desire of the employees to have a say in the management of their families. The second relates to pay differentials between the various tribal groups employed at the mine.

Although a third of the 1,500 strong workforce was involved in the dispute, production at Rossing was not halted. Stockpiled ore was used to keep the processing plant working.

## INCO'S \$5.4M. TAKE-OVER BID

Subject to certain conditions, Canada's Inco has submitted a take-over proposal to the Board of Continental Capital Corporation, a small investment company based in San Francisco. Terms of the offer are \$8 cash for each Continental share, which values the latter company at approximately \$5.4m. (£3.8m.).

Inco's conditions are as follows: the \$8 per share offer is final and will not be increased and the proposal will be withdrawn if a definitive agreement is not reached by December 15 or if its proposal is rejected by the Continental Board.

Also, Inco will not make a tender offer for the company which is not supported by all of Continental's directors and that if Inco's proposals are withdrawn it would have no further interest in acquiring Continental.

## AA & J. GLOSSOP

W. and J. Glossop has purchased W. J. King and Sons—a subsidiary of Anglo American—plus 41 acres of the site at Vale Road, Tonbridge, for £435,000 of which £250,000 is attributable to the Tonbridge site and is payable in cash.

Consideration for the sale of King's 41-acre site is to be satisfied by \$55,000 cash and 242,856 Ordinary shares in Glossop.

The disposal of King's will complete Anglo American's rationalisation programme and its activities will complement Glossop's operations. As a result of this deal Anglo's stake in Glossop will increase to 26.9 per cent.

## INGERSOLL

—LAP SENG. The formal documents for Ingersoll by Lap Seng, the Hong Kong-based manufacturer and distributor, which is offering 33p a share in cash, have been sent to shareholders.

Heng, tell Ingersoll shareholders that they "are offered cash, at a time when interest rates are at an historically high level. In shareholders for a security whose capital value has fallen to offer satisfactory protection against inflation and in an industry which faces serious difficulties because of exchange rate fluctuations and because of recent innovations in technology."

## SAFETYSHIPS

Christian Salvesen (Oil Services) has purchased the minority holdings of Boston, Bedford Fisheries and Putford Enterprises of Lowestoft in the oilfield standby vessel company, Safetyships, making it a wholly-owned subsidiary of Salvesen.

A fleet of ten oilfield standby sea trawlers will be operated, crewed and managed from Aberdeen. The standby vessels, which maintain safety patrols round North Sea rigs and platforms, are equipped to support oilfield industry operations with special rescue and survivor care facilities.

## SHARE STAKES

White Child and Boney announces that GPG Holdings has acquired a further 3,000 shares in company.

London and Manchester Assurance has acquired a further 7,500 Preference shares in Manchester Ship Canal bringing total holding to 3,000,000 shares.

Golden Hope Plantations announces that Kien Hoi Realty SDN. BHD. has acquired a further 1,304,000 shares and now hold a total of 9,750,700.

# Sime Darby's opposition to 'backdoor nationalisation'

BY MARGARET REID

SHAREHOLDERS in Sime Darby Holdings are asked by Mr. James Bywater, the chairman, in a circular on the coming poll vote about Board membership whether they want minority shareholders linked with the Malaysian authorities to obtain "significant representation on, and possibly control of," the Board.

This is one of several questions posed by Mr. Bywater as key issues which he believes are raised by last week's move by Rothuira Nominees, representing the Malaysian State-controlled Pemas Securities, to block the re-election of four directors. Rothuira has also proposed the election of three prominent South East Asian personalities to the Sime Board. The poll to settle the matter is to be held on December 10 at the Regent Kuala Lumpur Hotel, Kuala Lumpur.

Pemas owns almost 10 per cent of Sime Darby's shares and is indirectly influencing the good deal more, possibly up to just under 20 per cent. At Friday's meeting, Rothuira said it had the support of 117,701 shares carrying over 26 per cent of the votes.

The circular and its enclosures make clear that the Rothuira proposals made three days before last Friday's annual meeting, follows many months in which the possibility of increased Malaysian influence in the company has been intermittently discussed.

No agreement has been reached and meanwhile the circular makes it clear that, in the absence of a settlement, the group—90 per cent of whose \$317.5m. (£171m.) assets are in Malaysia—is finding its operations to some degree hampered in that country.

It has been made clear to Sime Darby that, until the composition of the Board is changed to the satisfaction of Pemas Securities, the negotiations on the NEP (New Economic Policy) will not begin and other permissions required for the development of the group's activities will not be given.

It is stated. The NEP aims at an interest by indigenous peoples of 30 per cent in Malay companies by 1990, when the foreign interest should be reduced to 30 per cent.

Sime Darby, British-registered but resident for tax purposes in Malaysia and with its management based in Singapore, is the largest company with British connections operating in Malaysia and one whose shares are very actively dealt in in the East. Some 56 per cent of the shares are held in Malaysia, 40 per cent in Singapore, some 10 per cent in Britain and the rest in Hong Kong, Europe and elsewhere. The group controls Consolidated Plantations and Tractors Malaysia.

Sime has approached the London Take-over Panel to see whether that panel has jurisdiction over the group and, if so, whether it would intervene in the affair. It is not at present clear, however, on what grounds such intervention could in any event take place.

Shareholders are told that in March and August this year Sime submitted two proposals, respectively to Pemas and to the Malaysian Foreign Investment Commission, involving the formation of a Malaysian holding company for all the group's assets and activities in Malaysia. No substantive discussion has taken place on them.

The circular, which was unanimously approved by present shareholders, underlines that the Directors, as that of an international company, should be seen to be independent of Government authorities. "This is particularly important during the negotiations between the company and the authorities in Malaysia about the implementation of the New Economic Policy as regards the company's Malaysian assets."

In April Pemas asked to nominate three directors, but did not reply to questions about its shareholding.

It is also claimed that failure to re-elect the four directors opposed last Friday—Messrs. K. N. Eales, J. S. Borton, R. T. Constable and A. J. Sumner—would seriously damage Sime Darby's prospects, given their key role in management.

On current trading, the circular says that last year's profits are being maintained, with profits so far this year ahead both of budget and of the corresponding period last year.

Among other questions noted by Mr. Bywater as crucial is whether shareholders "wish there was a fundamental shift of strategy away from the balance of widespread international growth proposed by your Board."

In Hong Kong yesterday Dr. Keith Riech, the chief executive said: "We would be happy to Pemas to make a bid for the company and would attempt to ensure that shareholders were offered the true value of their holdings. But we do not accept this 'backdoor' nationalisation approach proposed by your Board."

From the Pemas camp, it is claimed that the election of the three Rothuira nominees—Tunku Ahmad bin Tunku Yahaya, Mr. Yee Cho Yaw and Mr. Sirin Raxas—would "dilute the ownership of the company."

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In April Pemas asked to nominate three directors, but did not reply to questions about its shareholding.

It is also claimed that failure to re-elect the four directors opposed last Friday—Messrs. K. N. Eales, J. S. Borton, R. T. Constable and A. J. Sumner—would seriously damage Sime Darby's prospects, given their key role in management.

On current trading, the circular says that last year's profits are being maintained, with profits so far this year ahead both of budget and of the corresponding period last year.

Among other questions noted by Mr. Bywater as crucial is whether shareholders "wish there was a fundamental shift of strategy away from the balance of widespread international growth proposed by your Board."

In Hong Kong yesterday Dr. Keith Riech, the chief executive said: "We would be happy to Pemas to make a bid for the company and would attempt to ensure that shareholders were offered the true value of their holdings. But we do not accept this 'backdoor' nationalisation approach proposed by your Board."

From the Pemas camp, it is claimed that the election of the three Rothuira nominees—Tunku Ahmad bin Tunku Yahaya, Mr. Yee Cho Yaw and Mr. Sirin Raxas—would "dilute the ownership of the company."

Sime has approached the London Take-over Panel to see whether that panel has jurisdiction over the group and, if so, whether it would intervene in the affair. It is not at present clear, however, on what grounds such intervention could in any event take place.

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## Fairbairn Lawson to expand

SIR JOHN LAWSON, chairman of Fairbairn Lawson, says the group is moving comfortably towards its recent forecast that profits in the current year would be not less than £900,000 compared with £411,336 last year.

Exports were said to be running at 30 per cent of the group's business.

In London yesterday, Mr. Noel de Montle, managing director, said the group was also looking for growth, both by internal organic growth and by acquisition.

But he warned: "It is difficult to make a good acquisition. Many companies you see are on the way down or on the point of going bust, but value their assets way back in time."

"We are looking for fairly sizeable acquisitions which would hope the next would cost not less than £1.5m."

Feeling his company's shares are "very cheaply priced," he would prefer the deal to be "very largely in cash."

He predicted that Clabir Corporation, the U.S. company which owns some 38 per cent of Fairbairn Lawson shares, would maintain a percentage holding of under 30 per cent in the event of an acquisition involving the issue of shares, although it had no intention of making a full takeover bid.

## Consolidated Plantations upsurge

First quarter (to September 30, 1976) turnover of Consolidated Plantations expanded from £7.58m. to £10.4m., and pre-tax profit advanced to £242,000 from £23,700. For the year to June 30, 1976, pre-tax profit was £11,850m. The ultimate holding company is Sime Darby Holdings.

## NOTICE OF REDEMPTION

# Consorzio Di Credito Per Le Opere Pubbliche

(Public Works Credit Consortium)

Public statutory body established by Decree—Law No. 1637 of September 2, 1918, converted into Law No. 488 of April 14, 1921

U.S. \$50,000,000 7½% 20-Year Guaranteed Bonds of 1970  
Special Series Due January 1, 1990 Guaranteed by the Republic of Italy

NOTICE IS HEREBY GIVEN that pursuant to Article 3 (a) of the Terms and Conditions of the above-mentioned Bonds and in conformity with the Paying Agency Agreement dated as of December 18, 1969, U.S. \$2,500,000 in principal amount of the above Bonds will be redeemed on January 1, 1977, at par (the redemption price) together with accrued interest thereon to said redemption date.

Serial Numbers of the Bonds to be redeemed are set forth below in groups from one number to another number, both inclusive:

Serial Numbers	Serial Numbers	Serial Numbers	Serial Numbers
1 through 50	9951 through 10000	28701 through 28750	40951 through 41000
901 through 950	11601 through 11650	28751 through 28800	41001 through 41050
1001 through 1050	12301 through 12350	31001 through 31050	41301 through 41350
1551 through 1600	13551 through 13600	32651 through 32700	41651 through 41700
3351 through 3400	13751 through 13800	33951 through 34000	42451 through 42500
4451 through 4500	13951 through 14000	34301 through 34350	42801 through 42850
5101 through 5150	19801 through 19850	34651 through 34700	43251 through 43300
5251 through 5300	20001 through 20050	34951 through 35000	44051 through 44100
6051 through 6100	21551 through 21550	35901 through 35950	45951 through 46000
6251 through 6300	21951 through 22000	36601 through 36650	46601 through 46650
6651 through 6700	22801 through 22850	37151 through 37200	49101 through 49150
6751 through 6800	22951 through 23000	40001 through 40050	
7751 through 7800	27351 through 27400	40751 through 40800	



## FARMING AND RAW MATERIALS

## Fertiliser prices may rise by 10%

By Peter Bullen

FERTILISER PRICES are likely to go up by about 10 per cent after Christmas if applications by manufacturers are passed by the Prices Commission.

Mr. John Kerridge, managing director of Fisons Fertiliser Division, said yesterday: "This will be the first increase of any significance in the Division's price since January, 1976; however, further price rises in 1977 cannot be ruled out."

Fisons says the proposed "significant" increases in prices are due to the substantial increase in production costs and the effect that the falling value of sterling has had on raw material costs.

ICI confirmed yesterday that they have made application to the Prices Commission to increase fertiliser prices by 10 per cent.

Although Fisons would only increase the application for fertiliser prices across a range of products, it is expected to be around the 10 per cent level. Other manufacturers are expected to raise prices by a similar percentage.

## Phosphate rock marketing group proposed

RABAT, Nov. 23.

EXPERTS FROM six phosphate producing countries, who met in Rabat this month, have proposed a permanent organisation to oversee the marketing of phosphate rock and by-products.

The countries are Morocco, Tunisia, Algeria, Togo, Jordan and Senegal. It did not decide what the organisation should be.

In an interview with French newspaper, King Hassan of Morocco said he preferred a meeting of Ministers of Finance and Economy with a view to setting up a body for phosphate similar to the organisation of petroleum exporting countries (OPEC).

The King said he preferred a meeting of directors or presidents of mining companies and entities to "depoliticise" the organisation that would coordinate the action of phosphate producers because "by depoliticising it is certain that we will be more free."

The world's largest phosphate rock exporter, is expected to market about 14 million tonnes this year.

## EEC seeks way to ease beef import ban

By Robin Reeves

AGRICULTURAL MINISTERS of the Nine were this evening attempting to agree on a new EEC beef import regime. It is expected to come into effect some time in the New Year, to replace the Community's near ban on beef imports introduced in July, 1974 at the height of the world beef crisis.

Discussions in the Council demonstrated the clear division between the beef importing countries, Britain and West Germany, which were pressing for a liberal import regime as possible, and France and Ireland which, as beef exporters, were trying to maintain as much protection as possible.

On the table was the Commission's proposal for import levies on beef ranging as high as 180 per cent of the basic levy which, in turn, is the difference between the world market price of beef at any one time and the EEC common price or target price.

The 180 per cent levy would apply when the average Community beef price was at the intervention level and be progressively reduced as market prices rose.

Mr. John Silkin, the U.K. Farm Minister, and his German coun-

terpart argued that 110 per cent was the maximum they would accept, while France and Ireland lined up behind the Commission.

Sig. Giovanni Marcora, the Italian Farm Minister, demanded the introduction of national beef import quotas as the best way of assuring liberal imports of young cattle to build up Italy's national herd while at the same time allowing a reduction in the country's heavy dependence on beef imports.

But his request was given short shrift by Mr. Pierre Lardinois, the Brussels Commissioner for Agriculture, on the grounds it would be against CAP principles.

A compromise was later proposed of 115 per cent of the basic levy, but the beef exporters attempted to hold out for 150 per cent, as a fairer settlement for their own producers.

The issue was given particular urgency by the wish of the Brussels Commission to set a date for the lifting of the import ban regulation at their weekly meeting to-morrow.

In recent months the ban has been far from complete. Besides arrangements for access for beef from developing country slaughterhouses of the Lomé Convention,

BRUSSELS, Nov. 23.

notably Botswana — shipments from other parts of the world have been linked to a "jumble" or twinning device whereby import licences are linked to the Community's beef stocks.

The Commission has about 450,000 tonnes of beef in public and private stores, but with prices very much higher the ease for opening up to imports in the near future can no longer be resisted.

Ministers did succeed in reaching quick agreement on greater harmonisation of veterinary regulations affecting intra-EEC trade in meat and livestock.

Britain secured permanent Common Market agreement to exclude live animals from the Continent which have been vaccinated against foot and mouth disease.

Northern Ireland and the Republic will be allowed to keep more stringent regimes wholly intact, but subject to another review in five years.

The position of trade in live pigs and pork is to be discussed in the coming year, but the Council did agree that Community arrangements should be improved for the U.K. Ireland and Denmark are free from swine fever.

## New fall in cocoa market

By Richard Mooney

HEAVY SPECULATIVE selling sent cocoa futures prices to the lowest levels for over three weeks on the London terminal market yesterday.

Values moved up sharply in early dealings and a 250 permissible limit rise was established during the morning.

But the downturn was quickly reversed and the market moved up to 11,355 a tonne at one stage before closing 147.5 down on the day at 11,355.5 a tonne. March cocoa has now declined 1168 from the all-time peak reached a week ago.

Dealers said there had been a significant change in the fundamental supply/demand situation and attributed this week's fall to disappointment at the market's failure to hold the 11,500 level last Friday following the initial "shake-out."

Most market sources agree that the recent upturn has now been well and truly broken, but remains "bullish" in the medium to long term prospects.

They point out that there has been no improvement in world crop expectations — if anything, these have deteriorated recently.

The U.S. Department of Agriculture yesterday estimated 1976-77 world crop at 1,450,500 tonnes against 1,320,000 in 1975-76, but dealers said this figure appeared out of date adding that 1,416,000 tonnes would be nearer the mark.

The USDA figures for Ghana (360,000 tonnes) and Nigeria (180,000) were in particular thought to be too high.

## Honduras plans to sell more beef to U.S.

TEGUCIGALPA, Nov. 23.

HONDURAS WILL try to sell 45,000 lbs of refrigerated beef next year to the U.S., left over from this year's production, Government sources said.

The sources said Honduras filled its 35,000 lbs beef quotas with the U.S. on November 3, but still had 10m. lbs to be refrigerated and sold next year.

They said they were confident President-elect Jimmy Carter's Government would have closer commercial relations with Honduras and increase its meat quotas.

Inco is reducing its nickel oxide sinter by 7 cents to \$US2.20

## ICELAND FISHING

## Public opinion may block EEC deal

By William Dullforce, Nordic Correspondent

MR. FINN GUNDELACH, the EEC Commissioner temporarily in charge of external relations, is due back in Reykjavik this evening to resume exploratory talks with the Icelandic Government on a fisheries agreement between the EEC and Iceland.

There are only slight prospects that the negotiations will be successful, but Icelandic public opinion is strongly against further foreign fishing of the depleted stock.

Opposition within the Parliament group of the two government coalition parties, the Independents and Progressives, would block any such agreement. Iceland's fishery experts have also recommended a cut to 275,000 tons a year in the allowable catch over the next two years.

The Council of Agriculture Ministers decided in Brussels last night to hold a special session on December 14 devoted to fisheries problems. They are expected to concentrate on the internal arrangements for revising the Common Fisheries Policy, including the thorny issues of quotas and the pooling of controls.

## Imports ban

Reciprocal fishing rights within the two zones would be worked out later. Mr. Gundelach recognised that under the existing U.K.-Iceland agreement Icelanders would have to stop fishing off Iceland in December.

He also left the Icelandic Ministers with the firm impression that the ban on imports of Icelandic fish under the new EEC trade agreement with the EEC, which was lifted after the signature of the U.K.-Iceland agreement in June, would not be re-imposed.

The Icelandic Government is waiting to see what Mr. Gundelach can offer the Icelandic fishermen. The two main possibilities are access to North Sea waters of which the Icelanders had some 12,000 tons this year, and to Greenland fishery waters, but they present problems.

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## Special case

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## Nickel producers' price 'allowances'

By John Edwards, Commodities Editor

INTERNATIONAL NICKEL and Falconbridge Mines confirmed yesterday they were offering "allowances" on the price of ferro-nickel produced before the end of the year for delivery during the first quarter of 1977.

Inco is reducing its nickel oxide sinter by 7 cents to \$US2.20

## PRICE CHANGES

Price per ton unless otherwise stated

Nov. 23

Nov. 22

Nov. 21

Nov. 20

Nov. 19

Nov. 18

Nov. 17

Nov. 16

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Sept. 27

## U.S. Markets

Price per ton unless otherwise stated

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Sept. 27

## COMMODITY MARKET REPORTS AND PRICES

## BASE METALS

COPPER—Lower on the London Metal Exchange with small volumes of metal on offer at the lower levels. The market traded with a fairly narrow range, with changes in the metal market being mainly due to the weather and the price of oil. In the afternoon there was no movement in the market. Turnover: 25 tonnes.

ALUMINIUM—The market traded with a fairly narrow range, with changes in the metal market being mainly due to the weather and the price of oil. In the afternoon there was no movement in the market. Turnover: 25 tonnes.

ZINC—The market traded with a fairly narrow range, with changes in the metal market being mainly due to the weather and the price of oil. In the afternoon there was no movement in the market. Turnover: 25 tonnes.

Commodity	Unit	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sept. 30	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25	Sept. 24	Sept. 23	Sept. 22	Sept. 21	Sept. 20	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12	Sept. 11	Sept. 10	Sept. 9	Sept. 8	Sept. 7	Sept. 6	Sept. 5	Sept. 4	Sept. 3	Sept. 2	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	July 31	July 30	July 29	July 28	July 27	July 26	July 25	July 24	July 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## WM. LOW & COMPANY LIMITED "Improved showing in second half-year"

Summary of results for the year ended 4th September 1976

	1976	1975
Turnover	£15,111,444	£13,541,025
Profit before tax	£569,092	£1,068,002
Profit after tax	£431,374	£836,092
Earnings per share	6.54p	7.94p
Final Dividend	5.4p	7.19p

Extracts from the Statement by Mr. A. M. Drysdale, Chairman.

### ACCOUNTS

While the turnover margin of 15.2 per cent has been a little more than expected, the rise in the cost of living over the year has been a major factor. There has also been a rise in the cost of the building and other overheads, together with an increase in the cost of the raw materials. The company's operating profit of 2.4 per cent is a significant improvement on the 1.1 per cent of the previous year. The company's operating profit of 2.4 per cent is a significant improvement on the 1.1 per cent of the previous year.

### DIVIDEND

The Directors recommend that the results for the past year should be divided into a final dividend of 5.4p per share. With the related tax credit this proposed dividend will be equivalent to 5.21p per share.

### DEVELOPMENT

During the year new stores were opened at Carnoustie and Irvine, the latter being our largest store to date, with 11,000 square feet of selling space. Plans for the current year include new openings at Hylton, between Glasgow and Paisley, and at Dalkeith.

### DISCOUNT PRICING POLICY

The policy of basic foodstuffs and other necessary household items is now the most important factor in the decision where the bulk of household shopping will be done. The influence of "special offers" is now almost negligible, while other factors, such as convenience packaging and attractiveness of the store, play a lesser role than previously.

Copies of the annual report and accounts can be obtained from the Secretary, Wm. Low & Company Limited, GPO Box 75, Baird Avenue, Dryburgh Industrial Estate, Dundee, DD1 9NF.

## Fresh cutback in jobs disclosed at Enka

BY MICHAEL VAN OS

AMSTERDAM, Nov. 23.

ENKA GLANZSTOFF, the Dutch-based textile group, has announced a further cutback in activities, resulting in the loss of jobs for several hundred people in Holland and Germany. It said that the annually-growing losses for nylon textile filament and the increasing depression in the West European hosiery industry have forced it to gradually to withdraw from the hosiery yarn sector.

The company stated in Arnheim that production of the nylon 6.6 yarns in the German plants located at Kesterbach and Obernburg would be gradually closed. As a result, the textile group's losses in the hosiery sector, particularly in the laboratory and maintenance areas, will be phased out.

## Fresh clash at Marra meeting

BY JAMES FORTH

SYDNEY, Nov. 23.

A LONG-STANDING battle between opposing factions in the ranks of pastoral group Marra Developments erupted again today at the company's annual meeting in Sydney. Marra has been the centre of discussion since 1974 when a takeover bid from Tiera, headed by Melbourne businessman Mr. Peter Yung, was followed by its merger with Marra. Tiera came out of the fray with a holding of about 30 per cent in the merged group and has since been at loggerheads with factions from the families which formerly controlled Marra.

A slump in rural industry and heavy debts incurred in finance the merger resulted in Marra running up losses of more than \$2.2m. in 1974-75. This was reduced to \$1.2m. in 1975-76 largely through the sale of properties to reduce the company's large borrowings.

Many of the old Marra shareholders are opposed to the takeover and have formed a "shareholders' action group" which has continually criticised the present Marra Board of directors.

At today's two-hour meeting representatives of the action group attacked the Marra accounts, claiming that they were an unrealistic and pessimistic view of the company's position. They called on Marra to discontinue property sales and spoke against any thought of a capital reconstruction.

Marra chairman Mr. Paul Berner replied that the directors hoped for a break-even this year, which would be a major improvement on results of the past two years but still not good enough. "It is essential that this company continues to improve its performance if it is to have a

## Tucker's Land report

BY RICHARD ROLFE

JOHANNESBURG, Nov. 23.

WITH TWO major South African township developers, Glen Airl and Corlett Drive, at present involved in compromising with their major bank creditors, the long delayed report on the future of Tucker's Land Holding, the other township major, have been awaited with keen interest as they cover the year up to June 30 and are therefore technically overdue.

On the whole the report does not show as bad a situation as had been feared though it is qualified by the auditors, Charles Schaid and Partners, who say they are "unable to form an opinion as to the value of Township Land and the inflationary factor applied to the estimates for future development expenditure."

This judgment strikes at the heart of the developers' business technique, which has been to buy up raw land and subdivide it into saleable plots at a profit. But recent years' economic recession has hit hard and local authorities have become increasingly stringent in their requirements for provision of services to the new townships. Thus volume of sales has fallen on the one hand and the cost of establishing townships has risen on the other, leaving the developers increasingly exposed.

Glen Airl and Corlett between them, with their big bank creditors having advanced well over R100m. and having been left with the choice either of putting in more money or trying to realise the land stock in a weak market, have been widely compared with the U.K. secondary banking crisis, if on a much smaller scale.

With Tucker's shares quoted at 30 cents, the company is capitalised at no more than R2.2m. but net worth, on the latest accounts, is theoretically about 300 cents. Apart from the fact that the company is not at present paying dividends, although showing apparent net attributable profits of R0.45m., the main reason for the massive discount to net worth is doubt over whether the latter figure could ever be realised, as a going concern or otherwise.

Provisions and deferred liabilities, on the source of capital side of the balance sheet, amount to R80m., a staggering figure for a company with Tucker's present capitalisation, while on the employment of capital side, Township Land is put at R34m. and accounts receivable at R45m. Clearly modest adverse movements in any of these figures could wipe out the equity shareholders' interest.

Tucker's other problem is that while it is generally reckoned to have looked after the best interests of its shareholders, there is some doubt over whether it has done so well for those members of the public who have bought shares. In another note to the accounts, the auditors point out that "there exists a possibility that deeds of sale in certain unproclaimed townships may be found to be unenforceable." This would mean that an amount of R2.9m. in the directors' estimates, would be refundable. Not a large sum in itself, but it represents a big cash call for a company with current liabilities of over R1m. and little prospects of raising any further funds.

● Ishikawajima-Harima heavy industries (IHI) said it received a ¥20.1bn. order from Union Cement Company of Arab Emirates, Ras al Khaimah, to build a plant with a daily capacity of 1,500 tonnes, at Ras al Khaimah by November 1978. Reuter adds.

This will be the third cement plant installed by IHI at Union Cement, a joint venture between Ras al Khaimah and Abu Dhabi.

AL SAUDI BANQUE, the first Saudi bank to open in Paris, will hold its inaugural ceremony here tomorrow in the presence of Prince Fahd, Prime Minister of Saudi Arabia.

Prince Fahd was due here this evening to join Dr. Chafic Akhras, the president of the bank, and other dignitaries for the inauguration. The new bank, which has a capital of Frs.50m., is 75 per cent owned by Saudi Arabian Finance Corporation, a Luxembourg holding company. The rest of the stock is held by Arab Finance Corporation, of which Dr. Akhras is also the president. Manufacturers Hanover International Finance Corporation and the Banque de l'Union Europeenne.

Al Saudi Banque will function as a merchant bank and will also accept deposits and carry out commercial banking, according to a spokesman.

The decision to open in Paris rather than London was taken partly because there is already a Saudi institution in the City, the Saudi International Bank.

The Paris Saudi bank has its office in the Avenue George V. With Dr. Akhras, a Syrian financier who has acted as economic adviser to the United Arab Republic, as president, the bank is one of the most important of the growing number of Arab institutions in Paris.

Dr. Akhras started Arab Finance Corporation in 1973 in Beirut with the aim of providing a link between the Arab world and international capital markets. Banque de l'Union Europeenne and Manufacturers Hanover Trust are both shareholders in AFC.

He is associated with the idea of developing Beirut as the centre of an "Arab dollar market," where international bond issues could be managed mainly by Arab banks and sold to Arab investors.

With the civil war in the Lebanon, AFC has been relatively inactive this year. The concern co-managed only a single bond issue in the first half of the year.

The ending of the war raises the prospect of a gradual return of Beirut as an international financial centre. And with AFC and Al Saudi Banque both under his command, Dr. Akhras launched into a new phase of activity.

## Concern over bank earnings in Japan

BY PAULINE CLARK

THE SLOW PACE of the economic recovery in Japan is causing concern about the earnings of Japanese banks, which fell especially at the start of the current recovery, the latest bulletin of the Fuji Bank research division explains.

Urging the country's city banks to make greater efforts in rationalisation and efficiency in combat pressure on earnings, the bulletin of the Fuji Bank research division explains that there has not been a sufficient rise in the volume of business to compensate for the lower yields being offered on loans and other investments. In the past, the opposite has been the case—where the decline in the yield on both loans and securities in the early stages of recovery could be offset by a large increase in the funds applied to these uses.

In the fiscal year, 1975 Fuji Bank points out that comparatively low income from loans and other investments was responsible for a decline in yield of 48.8 per cent in the first half and 59.6 per cent in the second. During the two periods, the rate of change in city banks' ordinary profits was down 2.8 per cent and 11.0 per cent, respectively.

In stark contrast, the bank's analysis makes comparisons, for instance, with the 1970-71 recovery phase when the yield from loans and investment in securities was down 2.0 per cent in the second half of 1970 and

down 5.4 per cent in the first half of 1971. While profits in the 1975 recovery were recorded at 15.2 per cent, and 7.4 per cent, respectively.

However, the changes in the earnings of the banks in the last fiscal year were not only cyclical fluctuations but also structural factors, Fuji adds. "The soundness and safety of banking operations," it says, "will require greater efforts at rationalisation and efficiency."

## Geest company to cut 150 jobs

BY OUR OWN CORRESPONDENT

THE GEEST Organisation's production company at Spalding, said yesterday that they were cutting 150 jobs.

Lines, has given the Transport and General Workers Union 30 days' notice that up to 150 workers are to lose their jobs.

All are employed on the pre-pack fruit and vegetable line which are to be closed because the department is making a loss which would reach £1m. within two years.

The company, which employs 6,000 workers throughout Britain, said yesterday that they were cutting 150 jobs.

## Bank to up capital base

BY L. DANIEL

TEL AVIV, Nov. 23.

THE ISRAELI Discount Bank Bankholding Corporation intends to increase its registered capital by a total of £100m. (about \$214m. sterling) by creating a further 1.5m. Convertible, Redeemable, "A" Preference shares of £100 each, as well as 7.5m. Ordinary shares of £20 each.

The proposal is to be approved at an extraordinary general meeting later today. The group's after-tax earnings for the six months ended June 30, 1976, are reported to have totalled £5.6m. sterling, compared with £3.5m. in the first half of the calendar year 1975. On the assumption that earnings in the second half will be at least the same, net after-tax earnings for 1976 can be expected to be up some 4 per cent, at £11.4m. sterling.

● Alliance Tire and Rubber Co. Ltd. has announced a new producer and exporter, reports total sales for the first nine months of 1976 of £224.1m. sterling. Gross profits came to £4m. but financial administration and sales expenses exceeded £2m. so that total operating earnings were £200,000. To the net added £900,000 of net audit income, bringing total net after-tax earnings to £1.25m., or roughly the same figure as the £1.2m. for the nine months ended December 31, 1975. Due to change in the balance sheet date to January-September cumulated after-tax earnings for 1976 can be expected to be up some 4 per cent, at £11.4m. sterling.

AVIACO

AVIACION Y COMERCIO, S.A.

U.S. \$12,000,000  
MEDIUM TERM LOAN

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SECURITY PACIFIC BANK

ATLANTIC INTERNATIONAL BANK LIMITED

MANUFACTURERS NATIONAL BANK OF DETROIT

F. VAN LANSCHOT BANKIERS

AGENT

THE CHASE MANHATTAN BANK, N.A.

### COMPANY MEETING

## BH SOUTH LIMITED

459 Collins Street, Melbourne, Australia 3001

The Annual General Meeting of BH South Limited was held in Melbourne on 12th November, 1976. The following are extracts from the address by the Chairman, Mr. J. M. Tyler.

### MAIN FEATURES

- The Company's phosphate development will shortly turn from losses to profitable operation.
- Dividend income from outside investments is expected to exceed \$5 million in the year to June, 1977, and under reasonable commercial conditions, to settle above that figure.
- Results for the year to June, 1977, should be close to break-even, allowing for an expected loss in sustaining the Cobar operation.
- The improved results should permit BH South Limited to recommence dividends year on year hence.

### 1976 TRADING POSITION

The group net loss in 1976 was \$4,451,000. The rate of loss at Cobar was reduced by 51.21 million per annum, at Kambambo by 30.46 million per annum, and E.R.S. improved from a net loss of \$1.5 million to a net profit of \$0.4 million. Queensland Phosphate Limited which is about to achieve a production rate close to the first stage target of one million tonnes per annum which will be profitable, mounted a higher loss on the interim production basis.

With the exception of the phosphate development, which was in a special category of trading because of the emphasis on developmental activities, each business within the group improved its trading position in 1976.

Directors have taken the view that, with the exception of Kambambo Mines, the long-term interests of the group will be best served by keeping intact the productive capacity of the group in the metallic minerals companies and by pursuing the stage one development of the phosphate project as promptly as possible.

Directors have announced their proposal that BH South should make a share issue, the details of which will be announced within two weeks when all administrative aspects are expected to have been finalised. The proceeds of the issue will be committed to the phosphate development. Following the issue the residual funding of the phosphate development stage one will comprise the five-year consortium loan funds from the proposed issue by BH South and short-term funds to be retired from early cash-flow of Queensland Phosphate Limited.

### PHOSPHATE

Production at Phosphate Hill continued on an interim basis pending completion of facilities at the mine for the one million tonnes per year production rate. The new crushing, washing and screening plant has been commissioned and is producing 1.1m. tonnes. The 1.1m. section of the plant is scheduled to be completed later this month.

By agreement with the Queensland Railways 10 locomotives and 270 rail wagons of 50-tonne carrying capacity have been delivered, with only one locomotive yet to come to complete the order. By the time all rail facilities for the one million tonnes per annum rate have been installed, \$35 million will have been deposited by Queensland Phosphate with the Queensland Railways, to be repayable with interest over 15 years.

An additional \$25 million has been committed to the mining facilities, the township and the township installation at the port site. The total capital expenditure for the one million tonnes per year facilities is expected to be \$60 million. Further funds to cover working capital, including losses to date, will be covered by short-term borrowing and early cash flow.

At Kambambo, the iron smelting facilities have been operating since April. There has been considerable delay in commencing the installation of the dryer, but Townsville City Council permission to commence work on the foundations is imminent. In view of the extended delay it has been necessary to concentrate mining in the limited quantities of relatively non-polluting rock.

Regular shipments are being made to Japanese and South Korean markets under long-term contracts. In Australia the Commonwealth Government has now advised the Company and the Christmas Island Phosphate Commission of its objective to have Queensland Phosphate admitted into the Australian market and the quantities for supply in the period to June, 1978.

In addition to the output required for existing export contracts and the Australian market, Queensland Phosphate holds letters of intent to purchase covering the balance approximately 200,000 tonnes of the production for the 1 million tonnes per annum stage. Following approval for the dryer, we are moving to convert these letters of intent to contracts.

Expansion of output has been recognised in the facilities installed to date, many of which have capacities well in excess of one million tonnes per annum. Queensland Phosphate is well placed to increase its output as increased sales are developed.

### COPPER

Cobar Mines Proprietary Limited

Production schedules have been restructured. The benefit to the Company of the development programmes undertaken from funds generated in the years to 1975 can now be seen, in that it is providing the framework within which the more productive open-copes can be mined. A production rate of 100,000 tonnes per annum has been achieved, and this rate can be maintained for several years, excepting severe cost inflation, pending return to higher copper prices.

Kambambo Mines Limited

The mine was placed on care and maintenance, effective 30th June, 1976. The plant has since been conditioned for the start of activity, while waiting return to higher copper prices at which operations can again be profitable.

The Electrolytic Refining and Smelting Company of Australia Limited

The Electrolytic Refining and Smelting Company of Australia Limited recovered from the loss incurred in the 1975 financial year, notwithstanding that in 1976 throughput was lower as a consequence of strikes which disrupted maintenance and production. Unrefined copper stocks will not be restored to normal levels until early 1977.

Copper Market

The copper price has not yet broken out of the current trough. World stocks have continued to rise.

The position is further clouded by the weakness in sterling, which is the currency



Mr. J. M. Tyler

of quotation on The London Metal Exchange. The continuing high value of the Australian dollar against sterling is an additional penalty to all Australian copper producers.

By comparison, the longer term position is more hopeful. As world economies return to normal, existing copper stocks and re-entry of latent production capacity are expected to fall short of demand, and it is being widely predicted that the price will rise and settle at the higher level needed to support new investment, that is, about U.S. \$1.00 per lb or about \$1,800 Australian per tonne.

The prospect of these prices being achieved must be recognised in determining the future prospects for our copper production.

### INVESTMENTS

The Company's three major outside investments are in Alcoa of Australia Limited, Kambambo Coal and Coke Pty. Limited and Metal Manufactures Limited. In Alcoa and Kambambo Coal & Coke, which are export orientated, recent expansions are coming to fruition and profit expectancy is higher.

Dividends received from other companies in 1976, totalled \$3.2 million. Given continuation of existing performances for the remainder of the 1977 year, higher dividends are expected from other companies and the total to exceed \$5 million. The prospects of total dividends received by BH South from other companies being maintained above that level in succeeding years is strong and financial results will improve accordingly.

### SUMMARY

The first stage of development on the phosphate deposits, which rank as a major world resource, is virtually complete and at a cost which, although higher than anticipated, could not be repeated if started today. It is about to come on-stream at its initial capacity of one million tonnes per annum and its formative losses will terminate.

In achieving these ends, the group's outside interests have not been depleted and the outlook from this segment of the business, which is for substantially higher returns, is being fulfilled.

For the 1977 results, the first half will generally continue the loss pattern of the last two years, but improvement in the second half to June, 1977, is estimated to bring the group close to a break-even position for the year.

With the prospect of the higher income from outside investments coming into the parent company, and the phosphate production stream, BH South Limited should be able to resume dividend payments effective from the September, 1977, declaration.

Copy of Chairman's Address

A copy may be obtained from The Secretary, BH South Limited, 459 Collins Street, Melbourne, Victoria 3001, Australia.

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The BH South Group of Companies comprises: Queensland Phosphate Limited - Cobar Mines Proprietary Limited - Kambambo Mines Limited - Mines Exploration Proprietary Limited - The Electrolytic Refining and Smelting Company of Australia Limited

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# INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Bayer expects to increase dividend as sales rise

BY GUY HAWTIN

FRANKFURT, Nov. 23.

BAYER, the West German chemical concern, is still leading the industry's recovery stakes. At the end of the first nine months it was still showing a higher rate of improvement—both in profits and turnover—than its rivals Hoechst and BASF.

The comparison is not entirely a fair one. Bayer has a far greater proportion of its investment abroad than either of the other two giant chemicals concerns, and although all three groups are strongly export-oriented, Bayer is the most dependent on overseas sales.

Professor Herbert Grunewald, chairman of Bayer's executive Board, today disclosed that the group was planning to increase its dividend, which for 1978 was set at DM3.50 per share. He would give no indication of the likely size of the rise, saying that much depended on performance in the final quarter.

Bayer's world turnover during the first three quarters of 1978 was 21.7 per cent. to DM15,570m. In the same period of 1977, the turnover figure of DM13,000m. was 10 per cent. lower than in the comparable nine months of 1974.

Bayer AG, the West German parent concern, showed an even higher percentage sales rise. Turnover during the nine months went up by 24.2 per cent. from DM5,890m. to DM7,290m. (DM7,290m. was 20 per cent. below the turnover recorded in the same period of 1974).

The improvement in earnings is even more impressive. Total pre-tax earnings totalled DM904m. (£227.1m.)—153.2 per cent. up on the DM357m. recorded in the comparable period of months of 1975, which lay 70.9 per cent. beneath the 1974 performance. Bayer AG's pre-tax profits were 107.9 per cent. up on DM360m., considerably better than the DM203m. which was 59.5 per cent. down on the performance in 1974.

Like BASF and Hoechst, Bayer, whose return on turnover still appears to be a little below that of its two rivals, is a world turnover breaker.

Bayer's world turnover broke down remained virtually unchanged from 1975. Domestic West German business accounted for some 30 per cent. of turnover, while the remaining 70 per cent. was generated by exports and foreign subsidiaries.

In the export field, Bayer AG had encountered severe problems with the decline in value of the lira, sterling and the French franc. Coupled with this, the D-mark had strengthened substantially. National regulations, such as import deposits and price controls, had in many instances left little room for Bayer to re-compensate on declines in currency values.

Investment during 1978 would remain at about DM1,700m., said Dr. Grunewald. However, he indicated that a far greater proportion of it than in the past was going towards rationalisation measures and the modernisation of existing plant instead of the construction of new production capacity.

Bayer, he said, remained optimistic about its prospects in 1977. The fight against unemployment both in the U.S. and Western Europe was expected to stimulate demand. However, the creation of new jobs in the long-term growth trend apparent before the 1975 recession. Turnover for the full year was expected to be around the DM21bn. mark, but earnings would still be hit by the burden of the heavy price increases that had come in since 1974.

Figures for the third quarter, said Dr. Grunewald, had been adversely affected by the traditional summer downturn. The



Dr. Herbert Grunewald

## Passenger rise checks SAS profit downturn

By John Walker

STOCKHOLM, Nov. 23.

SCANDINAVIAN AIRLINES (SAS) has reported a preliminary pre-tax profit for the year ending September, 1978, of Kr.42m. (£6m.) compared with Kr.70m. (£10m.) during the previous year. Mr. Knut Lennmark, the airline's managing director, said this was still gratifying under the present circumstances. A year ago Mr. Lennmark warned that the airline's earnings would not reach a satisfactory profit level before the world economy improved, and that SAS faced a difficult two years.

A major factor contributing to the year's profit was the 9 per cent. increase in revenue passenger-kilometres, which was achieved with basically the same number of employees as last year.

Of the year's profit, Kr.35.3m. was earned from the current activities of the airline compared with Kr.33.7m. at the same time last year. The sales of flight tickets, the airline's main source of revenue, accounted for Kr.6.7m., compared with Kr.36.6m. last year.

The total operating revenue for 1977-78 amounted to Kr.1,689m. compared with Kr.1,625m. in the previous year. Total operating costs rose to Kr.4.5bn. (£643m.) from Kr.3.8bn. (£543m.) in the previous year. Depreciation charges amounted to Kr.244m., marginally up on the previous year's figure of Kr.234m.

Capacity during the year increased 6 per cent. in terms of ton-kilometres, while system-wide traffic in revenue ton-kilometres rose by 8 per cent. The load factor improved from 75.4 to 85.4 per cent. Revenue passenger-kilometres rose by 9 per cent., with the number of passengers increasing by 7 per cent. to 7.1m.

## EUROMARKETS

## The easier trend in spreads

BY TONY HAWKINS

THIS WEEK'S announcement that the EEC is to borrow \$500m. in the Eurocurrency market on the issue of a five-year credit on a spread of less than 1 per cent. represents a major breakthrough in the form of a lower cost of medium term borrowing. The fact that the story broke only hours after a leading U.S. banker had expressed the view that a spread of 1 1/2 per cent. above Libor (London interbank offered rate) was a realistic minimum, emphasises the importance of this development.

For at least some bankers the sight of spreads of less than 1 per cent. represents a return to the bad days of 1974, when margins were pared to disastrously low levels as banks competed for new business.

Clearly, there is no enthusiasm for a return to this kind of competitive rate depreciation. At the same time, the fundamentals of the situation are such that a downward shift in spreads was inevitable. Domestic loan demand in the U.S. remains far below levels and banks are over-liquid. Accordingly, they are prepared to look at spreads which, in times of more buoyant domestic U.S. demand, they simply would not contemplate.

In the market it is believed that the terms for the EEC credit will be a spread of 1 per cent. or 1 1/2 per cent. Bankers are simply reluctant to believe that the rate can go as low as 1 per cent. At the same time, bankers emphasise that spreads are not merely a reflection of market conditions as a whole — and

that after their recent fall, spreads will now stabilise. No one wants a return to the 1974-75 situation, he said.

Reflecting the easier trend in spreads, the seven-year \$250m. credit for Egypt is now being priced on a spread of 1 1/2 per cent. against the 1 1/2 per cent. previously announced. A Swedish deal, now under negotiation, may come at a spread of 1 per cent. while the size of the Denmark issue, having been raised from \$300m. to \$350m., may be increased again to \$400m.

But the spread on a new Russian deal for the International Bank for Economic Co-operation of Moscow does not reflect this trend. The spread for this \$200m. five-year deal is 1 1/2 per cent., with Bank of America and Toronto Dominion Bank as lead managers.

## Banco Urquijo raises \$25m.

BY TONY HAWKINS

BANCO URQUIJO International NV is to raise \$25m. in the Eurobond market with a five-year floating rate note issue for 11 1/2 per cent. The company, which is a subsidiary of the management group of Banco Urquijo, is a subsidiary of Banco Urquijo, which is a subsidiary of Banco Urquijo.

S. G. Warburg and Co. is lead manager for a \$20m. seven-year guaranteed bond issue for 11 1/2 per cent. The company, which is a subsidiary of the management group of Banco Urquijo, is a subsidiary of Banco Urquijo, which is a subsidiary of Banco Urquijo.

Exchange and is coming to the Eurobond market for the fourth time in 10 years. Pricing is on December 2.

## Earnings hit at Simmonds

The effect on production of the transfer of manufacturing operations at Cedar Knolls, New Jersey, has brought a downgrading of the forecast for 1978 from Simmonds Precision, the U.S. instrument, engine and control systems maker, reports Terry Byland.

Mr. Geoffrey Simmonds, the chairman and chief executive, said in London yesterday that the group now expects earnings to remain "flat" at around last year's \$12m. pre-tax or 77 cents a share. In March, earnings of around 87 cents appeared likely.

The bright spot this year has been the recovery in European operations, notably in Holland, where Simmonds Precision NV turned in a loss of \$243,000 in 1975.

Simmonds is now actively seeking an acquisition in West Germany, where it has at present only a sales company.

The problems created by the Cedar Knolls move fell chiefly upon production of the flight control systems for the Harrier anti-aircraft missile. But Mr. Simmonds was confident yesterday that these difficulties are now under control, adding that the group aims to produce 100 of the systems by the end of December.

## SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS					
STRAIGHTS	Yld	Offer	STRAIGHTS	Yld	Offer
Alcan 5 1/2% 1988	104 1/2	105 1/2	Eastman Kodak 4 1/2% 1988	103 1/2	104 1/2
Alcan 5 1/2% 1991	104 1/2	105 1/2	Eastman Kodak 4 1/2% 1991	103 1/2	104 1/2
Booster 5 1/2% 1986	102 1/2	103 1/2	Eastman Kodak 4 1/2% 1994	103 1/2	104 1/2
Booster 5 1/2% 1989	102 1/2	103 1/2	Eastman Kodak 4 1/2% 1997	103 1/2	104 1/2
Booster 5 1/2% 1992	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2000	103 1/2	104 1/2
Booster 5 1/2% 1995	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2003	103 1/2	104 1/2
Booster 5 1/2% 1998	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2006	103 1/2	104 1/2
Booster 5 1/2% 2001	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2009	103 1/2	104 1/2
Booster 5 1/2% 2004	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2012	103 1/2	104 1/2
Booster 5 1/2% 2007	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2015	103 1/2	104 1/2
Booster 5 1/2% 2010	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2018	103 1/2	104 1/2
Booster 5 1/2% 2013	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2021	103 1/2	104 1/2
Booster 5 1/2% 2016	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2024	103 1/2	104 1/2
Booster 5 1/2% 2019	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2027	103 1/2	104 1/2
Booster 5 1/2% 2022	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2030	103 1/2	104 1/2
Booster 5 1/2% 2025	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2033	103 1/2	104 1/2
Booster 5 1/2% 2028	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2036	103 1/2	104 1/2
Booster 5 1/2% 2031	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2039	103 1/2	104 1/2
Booster 5 1/2% 2034	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2042	103 1/2	104 1/2
Booster 5 1/2% 2037	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2045	103 1/2	104 1/2
Booster 5 1/2% 2040	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2048	103 1/2	104 1/2
Booster 5 1/2% 2043	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2051	103 1/2	104 1/2
Booster 5 1/2% 2046	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2054	103 1/2	104 1/2
Booster 5 1/2% 2049	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2057	103 1/2	104 1/2
Booster 5 1/2% 2052	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2060	103 1/2	104 1/2
Booster 5 1/2% 2055	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2063	103 1/2	104 1/2
Booster 5 1/2% 2058	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2066	103 1/2	104 1/2
Booster 5 1/2% 2061	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2069	103 1/2	104 1/2
Booster 5 1/2% 2064	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2072	103 1/2	104 1/2
Booster 5 1/2% 2067	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2075	103 1/2	104 1/2
Booster 5 1/2% 2070	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2078	103 1/2	104 1/2
Booster 5 1/2% 2073	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2081	103 1/2	104 1/2
Booster 5 1/2% 2076	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2084	103 1/2	104 1/2
Booster 5 1/2% 2079	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2087	103 1/2	104 1/2
Booster 5 1/2% 2082	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2090	103 1/2	104 1/2
Booster 5 1/2% 2085	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2093	103 1/2	104 1/2
Booster 5 1/2% 2088	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2096	103 1/2	104 1/2
Booster 5 1/2% 2091	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2099	103 1/2	104 1/2
Booster 5 1/2% 2094	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2102	103 1/2	104 1/2
Booster 5 1/2% 2097	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2105	103 1/2	104 1/2
Booster 5 1/2% 2100	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2108	103 1/2	104 1/2
Booster 5 1/2% 2103	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2111	103 1/2	104 1/2
Booster 5 1/2% 2106	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2114	103 1/2	104 1/2
Booster 5 1/2% 2109	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2117	103 1/2	104 1/2
Booster 5 1/2% 2112	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2120	103 1/2	104 1/2
Booster 5 1/2% 2115	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2123	103 1/2	104 1/2
Booster 5 1/2% 2118	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2126	103 1/2	104 1/2
Booster 5 1/2% 2121	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2129	103 1/2	104 1/2
Booster 5 1/2% 2124	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2132	103 1/2	104 1/2
Booster 5 1/2% 2127	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2135	103 1/2	104 1/2
Booster 5 1/2% 2130	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2138	103 1/2	104 1/2
Booster 5 1/2% 2133	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2141	103 1/2	104 1/2
Booster 5 1/2% 2136	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2144	103 1/2	104 1/2
Booster 5 1/2% 2139	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2147	103 1/2	104 1/2
Booster 5 1/2% 2142	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2150	103 1/2	104 1/2
Booster 5 1/2% 2145	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2153	103 1/2	104 1/2
Booster 5 1/2% 2148	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2156	103 1/2	104 1/2
Booster 5 1/2% 2151	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2159	103 1/2	104 1/2
Booster 5 1/2% 2154	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2162	103 1/2	104 1/2
Booster 5 1/2% 2157	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2165	103 1/2	104 1/2
Booster 5 1/2% 2160	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2168	103 1/2	104 1/2
Booster 5 1/2% 2163	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2171	103 1/2	104 1/2
Booster 5 1/2% 2166	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2174	103 1/2	104 1/2
Booster 5 1/2% 2169	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2177	103 1/2	104 1/2
Booster 5 1/2% 2172	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2180	103 1/2	104 1/2
Booster 5 1/2% 2175	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2183	103 1/2	104 1/2
Booster 5 1/2% 2178	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2186	103 1/2	104 1/2
Booster 5 1/2% 2181	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2189	103 1/2	104 1/2
Booster 5 1/2% 2184	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2192	103 1/2	104 1/2
Booster 5 1/2% 2187	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2195	103 1/2	104 1/2
Booster 5 1/2% 2190	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2198	103 1/2	104 1/2
Booster 5 1/2% 2193	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2201	103 1/2	104 1/2
Booster 5 1/2% 2196	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2204	103 1/2	104 1/2
Booster 5 1/2% 2199	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2207	103 1/2	104 1/2
Booster 5 1/2% 2202	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2210	103 1/2	104 1/2
Booster 5 1/2% 2205	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2213	103 1/2	104 1/2
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Booster 5 1/2% 2214	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2222	103 1/2	104 1/2
Booster 5 1/2% 2217	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2225	103 1/2	104 1/2
Booster 5 1/2% 2220	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2228	103 1/2	104 1/2
Booster 5 1/2% 2223	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2231	103 1/2	104 1/2
Booster 5 1/2% 2226	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2234	103 1/2	104 1/2
Booster 5 1/2% 2229	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2237	103 1/2	104 1/2
Booster 5 1/2% 2232	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2240	103 1/2	104 1/2
Booster 5 1/2% 2235	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2243	103 1/2	104 1/2
Booster 5 1/2% 2238	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2246	103 1/2	104 1/2
Booster 5 1/2% 2241	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2249	103 1/2	104 1/2
Booster 5 1/2% 2244	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2252	103 1/2	104 1/2
Booster 5 1/2% 2247	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2255	103 1/2	104 1/2
Booster 5 1/2% 2250	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2258	103 1/2	104 1/2
Booster 5 1/2% 2253	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2261	103 1/2	104 1/2
Booster 5 1/2% 2256	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2264	103 1/2	104 1/2
Booster 5 1/2% 2259	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2267	103 1/2	104 1/2
Booster 5 1/2% 2262	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2270	103 1/2	104 1/2
Booster 5 1/2% 2265	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2273	103 1/2	104 1/2
Booster 5 1/2% 2268	102 1/2	103 1/2	Eastman Kodak 4 1/2% 2276	103 1/2	104 1/2



# WALL STREET + OVERSEAS MARKETS

## Easier trend on early profit-taking

### FOREIGN EXCHANGES

## Pound nervous

BY OUR WALL STREET CORRESPONDENT

NEW YORK, Nov. 23.

AN EASIER trend prevailed on Wall Street today, following some profit-taking and also some uncertainty owing to the five day postponement of the OPEC Oil Price Fixing Conference.

At 1 p.m. the Dow Jones Industrial Average was off 2.41 at 953.46, after 931.38, and the NYSE All Common Index shed 15.55 to 841.82, while declines held modest lead over advanced trading volume further decreased 920,000 shares to 106,221, compared with 1 p.m. yesterday.

Closing prices and market reports were not available for this edition.

Bethlehem Steel lost \$1 to \$30; fourth quarter sales and earnings could trail those of the third quarter and it expects lower fourth quarter steel deliveries. But National Steel Service added \$1 to \$30.

Overseas Shipping added \$1 to \$20; Emergency Air Freight \$1 to \$20; General Dynamics \$1 to \$34.

MONDAY'S ACTIVE STOCKS

Stocks Closing on Nov. 23

Change in price

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Merck shed \$1 to \$66; Georgia-Pacific gave way \$1 to \$33; it is now receding its 61 per cent. Convertible Subordinated Debentures, due 2000.

Intel slipped \$1 to \$29; it will grant an allowance on firm orders for the first quarter of 1977 for nickel oxide sinter 75 and inconvertible nickel.

Link Camp rose \$1 to \$64; Hanna Mining \$1 to \$48; and Foxboro \$1 to \$49.

Competition Engineering put on \$1 to \$4; it received an order from the Turkish Government to supply a thermo-mechanical pumping system for a new airport.

Eastern Airlines edged up \$1 to \$8; following a reduced loss for October and "flat" earnings for the first 10 months.

THE AMERICAN SE Market Value Index slipped 0.14 to 100.10 and declines held a small lead over advances. Volume increased 50,000 shares to 1,300, compared with 1 p.m. yesterday.

OTHER MARKETS

Canada down

Canadian Stock Markets gave ground in light trading yesterday morning, with only G.D. up 0.31 at 201.37 on index, moving against the general trend.

The Industrial Share Index shed 1.63 at 166.81, Base Metals

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1.17 at 77.21, Western Oils 0.28 at 301.81, Western Oils 0.68 at 136.53, Banks 1.80 at 229.18 and Papers 0.20 at 104.38.

Algonia Steel dropped \$1 to \$191; Steel of Canada \$1 to \$23, and Dofasco \$1 to \$23.

Falconbridge Nickel at \$32 and Asbestos at \$23; were each off \$1. INCO declined \$1 to \$28.

Canada Steel shed \$1 to \$29, and Cominco eased \$1 to \$34.

PARIS—Slightly higher in quiet trading, mostly attributed to technical adjustments on the first day of the new Account.

Engineering and Hotels, however, lost ground. Good advances were seen in Banks, Foodstuffs, Constructions, Electrics, Metals and Chemicals.

Foreign shares were generally firmer, except for Coppers which were mixed.

BRUSSELS—Mixed after slow trading.

Steels eased, Non-Ferrous Metals were irregular, Electricals and Utilities little changed. Oil improved, while Holdings were higher.

U.S. shares advanced. South African Gold Mining, however, modestly. Dutch and German issues firm. French stocks steady.

AMSTERDAM—Markets turned firm after a generally lower opening.

Also further improved FI.1 to 27.9 on its expectation of Enka returning to profit next year if further streamlining is achieved.

OSLO—Industrials were mixed, Insurance quiet, while Shipings

particularly Labour intensive stocks following Government warnings that the wage decision of the Arbitration Commission would be a factor in the quarterly wages bill.

BERG, the largest private employer, fell 15 cents to \$46.24, a new low for the year.

Other shares lost ground and uranium were again off of favour.

Pancontinental dipped 30 cents to \$45, Central Norwegian 15 cents to \$17.50, and Queensland Mines 5 cents to \$17.00.

NOTES: Overseas stock shares are after after withholding tax.

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Banks declined. Insurance rose moderately while Transportation moderately mixed, Holland America Line Holdings moved up \$1.50, KNSM Group FI.020 and RLM FI.140, but Shipping Union shed \$1.50.

Dutch Industrials rose slightly over a broad front.

GERMANY—Prices rose on continued investment funds buying. Banks and Chemicals were again sought.

Siemens moved up DM4.2 to 256.5 on good demand. Some Steels gained up to DM30, while others were just steady. VW moved DM 0.70 to 138.20.

Neckermann were suspended from trading until the terms of the merger with Karstadt are clarified. Brokers said offers were in the DM100 range for Neckermann because of a feared capital reduction, while Karstadt were lifted DM35 to 348.

Adlerwerke jumped DM18 to 223 on talk that Lito Industries of the U.S., which owns 33 per cent. through its Triumph subsidiary, would buy out the remaining shares.

Public issues gained up to DM10.30 and the Regulatory Authorities said DM200 nominal shares of Foreign Mark Loans were weaker.

MILAN—Lower over a broad front in moderately active trading. Montedison, however, firmed up to 220.

Bonds were steady in quiet trading.

OSLO—Industrials were mixed, Insurance quiet, while Shipings

particularly Labour intensive stocks following Government warnings that the wage decision of the Arbitration Commission would be a factor in the quarterly wages bill.

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and Bankings were barely steady.

VIENNA—Generally firm on selective demand.

COPENHAGEN—All sectors lower.

SWITZERLAND—Narrowly mixed in quiet trading.

Major Banks were little changed, as were Industrials.

Dollar stocks rose in a rather active morning. Dutch Industrials were very steady, while Germans firmed, led by Chemicals which gained on considerable forward buying.

Notes were just steady. VW firmed DM 0.70 to 138.20.

China Engineers, which is rarely traded, rose 30 cents to \$10.90 on some speculation over the question of a board control at its parent Sino-Barby, unchanged at \$18.65.

HONG KONG Bank lost 10 cents to \$17.90 and Wheelock Marten 21 cents to \$12.25.

TOKYO—Closed yesterday.

JOHANNESBURG—Gold shares closed quietly steady at higher levels, with some isolated moves.

Financial Minings were off the back, with some isolated moves.

Collieries were off the top, while Industrials were virtually unchanged.

U.S. Stocks—Markets moved down after another 1976 low result of selling inspired by the 2.2 per cent. wage increase for all workers.

Major groups declined, particularly Labour intensive stocks following Government warnings that the wage decision of the Arbitration Commission would be a factor in the quarterly wages bill.

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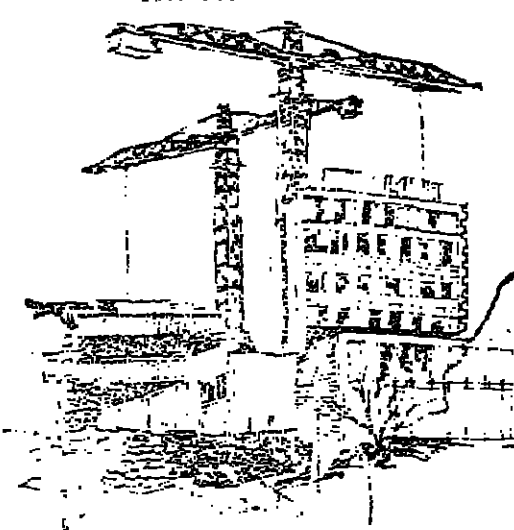






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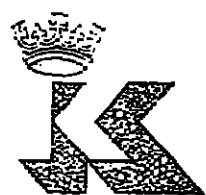
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turns  
to  
green

"THREE YEARS AGO, those hills were just black and brown. You couldn't get a blade of grass to grow on them. Now look how green they are," said the man from the Halifax Building Society, pointing through the window of the headquarters of the largest building society in the world.

We were looking out over the Halifax skyline from the diamond-shaped building opened by the Queen two years ago. The green hills, a result of a clean-air policy which has rigorously controlled both domestic smoke and industrial pollution, themselves looked down over the industrial valley of Halifax, on the factory chimneys and the long terraces of stone houses.

But there have been other changes in the environment besides the grass which now grows above Halifax. The buildings themselves have been cleaned up, presenting themselves in a state never seen before. For even when they were first built by the time the last touches were put on the earlier parts were covered in familiar grime. To-day, the whole of the centre of Halifax is a conservation area, and its pride and joy is the newly restored Halifax Piece Hall, Calderdale's own Venetian Palace of a building, where manufacturers once sold cloth, and where you can now buy antiques and local crafts, or listen to an open-air concert.

## Derelict

The skyline of Halifax reflects the variety to be found elsewhere in Calderdale where moorland contrasts with derelict mills, new industrial buildings, with pleasant river valleys. Whole towns and villages in the metropolitan borough have been designated conservation areas, there is a new awareness of the tourist potential of places like Hebden Bridge and Heptonstall, and of the attraction of places like Ripponden and Sowerby Bridge as places to live. The eight towns and one rural district which combined in 1974

to make Calderdale, add up to a mixture of industrial heritage, and wild open countryside, which is immediately striking to the visitor.

The newly recognised attractions of the area are now being used by Calderdale Borough Council to attract industry again to what has been seen as a declining area. The setting up, 12 months ago, of the Calderdale Economic Regeneration Advisory Committee was a sign of Calderdale's intention to pull itself up by its own bootstraps at a time when it feels its problems have been overlooked at both regional and national level.

Calderdale combines the problems of a dying textile industry (with the inherent problems of dereliction) with an ageing population. Its present unemployment level of 4 per cent, well below the national average, masks the fact that whereas the numbers unemployed nationally have only doubled since 1969, in the Halifax area, the numbers have multiplied five times. The apparently low unemployment rate, the borough feels, has misled regional and national authorities to believe Calderdale has no problem.

While Calderdale has continued to have a high migration rate in the last 10 years, it has not been particularly helped at government level to encourage new industry to its doorstep to replenish the hundreds of jobs being lost in textiles. Similarly, it has seen commercial development drawn continually to the more prosperous and better-known cities of Leeds, Bradford and Wakefield, where it has some prime town centre sites to offer commercial development, as well as the company of the world's biggest building society.

What Calderdale has got to offer industrialists and potential developers is determination to make it as easy and as profitable for them to come to Calderdale as possible. This determination—and it is much more than a gesture—is backed up by a reputation in the area for labour which is hard-working, non-striking, and remarkably flexible in adapting to new job involved in manufacturing in the large hidden pool of female labour, much of it released by the declining textile industry, which could be used.

"The Committee for the Regeneration of Calderdale was established in order to get public participation in the council's drive for regeneration. To try and turn the corner in Calderdale," says Mr. Arthur Luke, Chief Executive for Calderdale. "We feared we were not getting sufficient priority given to our problems in Calderdale, and that industrial and commercial development was being encouraged to go to places where it would naturally take place anyway."

"We believe the rate of migration in Calderdale is finally slowing down, and we have had some recent successes to help us. What we very much want is to be able to give land to industrialists when they want it, and I am hoping soon that the council will say that any industrialist within or outside Calderdale who wants a site, or any developer who wants a commercial site, will be offered one at reasonable terms."

This Report was  
written by  
Eileen Totten

The Committee for the Regeneration of Calderdale has representatives from the local authority, local trades councils, the Halifax Chamber of Commerce, and the four local MPs on it. It is seeking to refurbish and utilise industrial sites and buildings which are at present run down and derelict, as well as supplying a service to industrialists second to none in providing new sites with services, giving advice, helping planning decisions to be made quickly and generally providing good will. The notorious shortage of flat land in the borough, which means Calderdale cannot offer huge sites to firms, is being got over by a policy of encouraging existing firms to expand in Calderdale, and small firms to move in or start up here. There are 600 small firms involved in manufacturing in the area. "We don't follow the policy that big is beautiful," says Peter Burton, Industrial Development Officer.

Councillor J. Bradley, leader of the ruling Conservative Group, says he believes people in Calderdale are beginning to believe change is in the air. "In the past we haven't had a good reputation. People have regarded Halifax as one of the old industrial towns that hasn't changed much."

"But there are two sides to the coin. In one sense, the town not having changed too much is a useful advertisement—we have some beautiful old buildings here. On the other hand, we are now trying to create a situation where industry can come in and use, most readily, modern facilities."

The team effort which Calderdale is trying to put in at present has resulted in recent successes like Crosrol Limited, the firm who make textile machinery, expanding on to a further 100,000 square feet in Halifax last year, and Todmorden recently achieving its first new textile factory, that of Heatherdale Fabrics. In the last 60 years.

"What we are really trying to get now is more commercial development in Halifax in particular," says Mr. Luke. "I don't really think it's realistic to try for big commercial developments in other parts of the borough (except Brighouse which could take some on a smaller scale). But I believe we can't encourage commercial development here just by stopping success elsewhere. We have to win people over to come here voluntarily by offering them the facilities and reasonable terms."

Halifax has sites in its town centre, some of them two and three acres in size, which have already been allocated for new offices, extra shopping provision, and a hotel, when the development can be found. The Regeneration Committee and Peter Burton in particular are now working hard to try to get that capital into Calderdale. "We've got the sites, the spare capacity in the road system, and the labour," Peter Burton points out. "But at present we haven't got the capital to get it going."

On Calderdale's side, apart from the determination and initiative of its councillors, local trade councils and Chamber of

Commerce, and MPs, is the newly enhanced environment. Anyone who thinks of Halifax as just another dirty industrial town should take a look at its pride and joy, the Piece Hall, recently restored at a cost of £250,000.

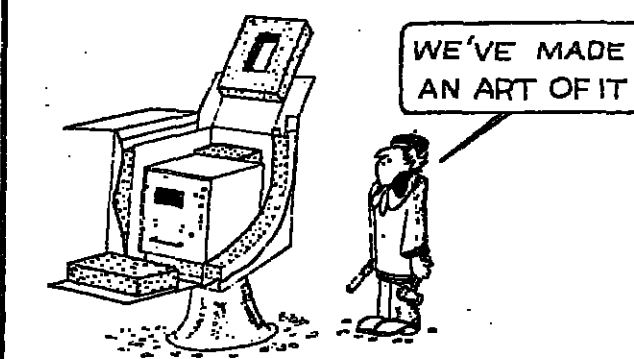
## Venue

The Piece Hall, the only remaining one of its kind in the country, was once used only as a place for the buying and selling of cloth—and then only at carefully designated times. Later, it became a venue for the great Sunday School Sing, when Anglicans and Methodists joined together in that other great tradition of these hillsides—making music. To-day, the splendid colonnades of the Piece Hall house an outdoor market two days a week, a permanent museum, art and craft shops, exhibitions, and public concerts and events, like a recent Tattoo.

The streets around the Piece Hall are lined with buildings, now listed for their architectural or historic merit. The streets themselves are becoming pedestrianised, and there is no fear that a great industrial heritage will be swept away as in other less fortunate towns and cities in the West Riding. Perhaps the fact that Halifax was overshadowed during the commercial boom of the late 1960s and early 1970s has meant it can capitalise on an attractive town centre—whereas some of its rivals are saturated by office blocks.

Whatever the prospects for Calderdale's future, the leading figures in the borough and the organisations they represent, whether concerned with the local authority, with industry, trade or commerce, are determined people who will hear about the prospects here and set the chance to make up their own minds about it.

The unique contrasts of the borough, with its mixture of industry and beauty, a good-sized town with smaller more rural communities, are in themselves an attraction to industrialists, possibly by now jaded by the concrete environments offered by new towns and some of the larger cities.

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CALDERDALE

CONTACT: PETER BURTON, INDUSTRIAL DEVELOPMENT OFFICER

CALDERDALE IS a combination of what were originally eight towns and one rural district, which until local government reorganisation in 1974 had distinct characters of their own. The character remains to-day, despite the common purpose being pursued by the new borough council, and the communities in the area offer distinctively different environments to the home-seeker.

The variety of private housing available is very wide. There are stone terraced houses, starting at about £5,000, larger Victorian detached and semi-detached houses from around £15,000, country cottages and farmhouses ready for conversion at reasonable prices, and an increasing number of modern semi-detached and detached houses, being built on the edges of towns in the area. Some of these are priced as low as £7,000 to £8,000.

Of the older houses, most are built in stone, and the local authority is extremely helpful in providing improvement grants for such properties. These older houses, often in atmospheric settings, clinging to the hillside, out on the moors, or looking over open country, are attractively priced too. This part of the West Riding has among the lowest house prices in the country—and a low cost of living too.

There are a surprising amount of larger houses available to

suit executives, particularly in country areas. Farms, cottages and barns have already been converted to desirable residences, though some still remain on the market in an unconverted condition, and go fairly cheaply. There are some very large country properties, nearly all with excellent views across open countryside and moorland, and these are much cheaper than in many parts of the country.

The Conservative-controlled council does not put a great emphasis on municipal housing, but instead has encouraged housing associations to build as much as possible, retaining the right to nominate at least 50 per cent of the tenants, and often much more. Many of the older houses in Halifax have also been rehabilitated by the local authority, through stone-cleaning and renovation of the interiors.

The fact that Calderdale is one of the smallest metropolitan boroughs, and that most of its communities are themselves small, means that people can live in attractive rural surroundings, yet be less than a quarter of an hour's drive or bus ride from work. Each community, too, has its own identity and character, and the home seeker can choose the environment he prefers.

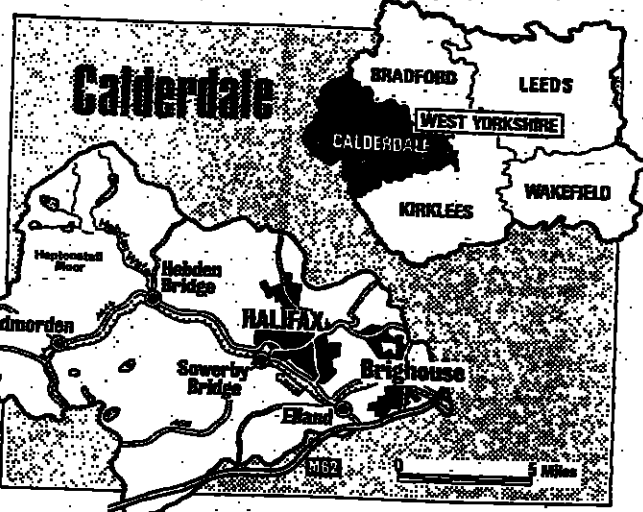
## Scenery

Halifax is the largest town, with just under half the population of the whole borough, and provides some beautiful Victorian town houses, nearness to shopping, work, and many of the major events which take place in the borough. Hebden Bridge, to the west of Halifax, is also mainly industrial in nature but is surrounded by superb scenery and is the centre for the South Pennine Park. It has an outstanding industrial character of its own, houses which cling in tiers to the hillside, and above them rise wooded glens, making it a town of tempting contrasts.



## CALDERDALE II

# Efforts to attract new industry



£1,500,000 at Dean Clough Mills for Crossley to introduce printed carpets. There have been some redundancies in the carpet industry but about 8,000 are still employed in Halifax and district in carpet manufacture.

One of the employment problems of Calderdale is that though there is a pool of willing and adaptable labour, including a pool of hidden female labour released by the closure of many small textile firms, there is a continuing shortage of skilled labour to fill jobs in the machine tools industry. Despite the loss to Tyneside of Churchill-Redman in 1973, specialist firms like Staveley Industries, Butlers Machine Tool Company and Warner Swasey remain and do well.

### Retention

A continuing problem to Calderdale, though, is the provision of skills in its labour force—and the retention of that labour once it has been trained. The Percival Whitley College of Further Education, has recently been given support by the local authority to help provide the right courses for industry and commerce in the area, and the number of its full-time students has increased this year. Retention is a longer-term problem—but an environment, which is being made more attractive, and the coming of new industry and offices to the town are two vital factors in keeping labour here. Incidentally, the borough

CALDERDALE is made up of areas which once looked to wool and some, like Todmorden (to name a few), to their living, but to the textiles industry has been rationalised to a point beyond which it would be hard to go further. From being the main industry of the area, textile manufacture in Calderdale has sunk to providing jobs for about 5 per cent. of the population—though there are still success stories to be told in firms who had the foresight to develop new products and put in new machinery to cope with the trends of the future.

But while textile manufacture has fallen from prominence, related industries like the manufacture of textile machinery and textile testing equipment have remained strong and even expanded. And carpet-making industry has been coping extremely well with a present economic vagaries, using new plant and pushing production.

With the decline of the textile industry has come the presence of a variety of other industries into Calderdale. The machine tool industry, despite setbacks, is strongly represented. Confectionery, with household names like Rowntree Mackintosh and United Biscuits also rides high at present, though confectionery experienced difficulties 12 months ago. The industry of the area also includes the manufacture of beer, the eyes, washing machines, boilers, and so on, so it can be seen that the decline of the textile industry has led to a healthy diversification encouraged by the various local authorities in power at the time.

To-day the need in Calderdale seems to be greatest, for a growth in the service industries and in the related commercial fields. At present commercial opportunities are mainly limited to the Halifax Building Society's small accountancy and solicitors' offices, and there is a need for growth in management services and technological organisations to complement the hard-working traditional industries of the area.

### Avoided

To return to the fate of the most re-established industry, textiles has lost about 14,000 jobs in the area since 1961. In 1975 1,200 jobs were lost, but now it is hoped that much of the rationalisation can be avoided. "What is left now is a pretty sound" says Mr. Harry Repper, President of the Halifax and District Incorporated Chamber of Commerce, and

quotes local firms like Bondina and George Ingham and Co., local authority enabled Ladyship International to take over ideas, and willingness to make investment in new plant. The firm of which Mr. Repper himself is managing director, James H. Heal and Co. Ltd. makes testing equipment for the textile industry, and has adapted to the recent economic situation by exporting more and more goods because of the present situation in the home market. "We have raised our exports from 32 per cent. to 68 per cent. in the course of the last year, and next year may be exporting 80 to 90 per cent. of our output," he comments.

The same story of successful export applies to Crossley Ltd., makers of textile machinery, who export over 85 per cent. of output. This firm has recently expanded into a new 110,000 square foot site with the help of the local authority in Calderdale, and hopes to expand further on its 10-acre site in the near future. Here, Calderdale's team efforts to encourage existing industry to stay and expand were highly successful, as there was a possibility this development might have been carried out abroad.

Another achievement which has been encouraging is to Calderdale's regeneration schemes was the move of Simplex Time Recorder Co. (U.K.) Ltd. onto a 50,000 square foot site, adjoining Crossley's new development on the Holmfild Industrial Estate in Halifax. Again, there were earlier suggestions of a move abroad.

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### Recreation

The borough is not plentiful either in its provision for sport in general, particularly within the communities, but the splendid scenery all around provides plenty of scope for recreation, for walking and climbing especially. There is also sailing on several of the large reservoirs on the edge of

the area, swimming is well catered for, and fishing is another popular hobby all along the river valleys. The 'clean air policy' started a few years ago, has borne fruit in that the place looks cleaner, grass is growing again, and the worst aspects of the industrial revolution are being swept away. The best of the industrial heritage, in the shape of buildings which are worth keeping, has been recognised and stone-cleaning has revealed some hidden beauty in the towns. Dereliction still remains in some areas—caused particularly by the decline of the textile industry—but old mills are gradually being reclaimed for new industrial use, or disposed of. Dereliction is still a major problem of the borough, though, and one into which the authorities need to put a continuing effort.

Two elements help to maintain an atmosphere in Calderdale which is one of hard work and conscientious effort. There is a great tradition of non-conformity in the area—and also a tradition of children getting a good education. Schools in the area are generally of a high standard. The borough has moved only slowly towards comprehensive education and several traditional grammar schools still remain, though their futures are under consideration.

There are a large number of Further Education Colleges in the area too, which help to provide young people with the skills local industry and offices want. There is, however, a great dearth of nursery school education in the borough, and a shortage of any provision for the under-fives; and this is a situation that needs remedying.

To those who are depressed by big city life and pressures, though, Calderdale provides a refreshing change, with its variety of smaller communities and the sort of wild scenery to blow work-day cares away.



## A famous Halifax street is now worth over £20 million

Although you won't find Quality Street on any street map, this famous Rowntree Mackintosh brand is undoubtedly the most popular chocolate and toffee assortment in the world.

Quality Street was introduced in 1936 and has been manufactured in Halifax ever since. But confectionery production began here even earlier—it was in 1890 that John Mackintosh first sold his 'Mackintosh's Celebrated Toffee'.

In 1975, a staggering 2,300 million Quality Street sweets were manufactured at Halifax worth £20 million, of which 40% was exported to over 100 countries.

Quality Street is, of course, just part of the Rowntree Mackintosh success story in Halifax. Last year, confectionery worth £44 million in total was produced here, of which £10 million went abroad, representing 46% of the Group's total exports in 1975.

Just as Calderdale faces the future with confidence, so Rowntree Mackintosh will continue their historic presence in Halifax to the benefit of all and, through exports, of the country as a whole.

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## Identity

CONTINUED FROM PREVIOUS PAGE

er, and to help to attract industry and offices to Calderdale. Communications between one of the villages and towns is not good, and this is something the borough council is trying to improve. The service from Manchester to Leeds, does, however, suffer from some of the main towns including Todmorden, Sowerby and Halifax.

Calderdale is not an area that is sophisticated entertainment. Halifax does have a Civic Centre, which seats nearly 3,000, and is used as a touring theatre and concert hall, for orchestras like the Liverpool Philharmonic and the City of Birmingham Symphony Orchestra, as well as for some groups. But there is a tradition of amateur music-making in this area—though the results are often professional. Almost every community has its choral

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Squire Fund	12.2	24.9		A'Prer' Td Pd.	115.8	122.0					
Equity A/c	12.2	24.9		Hambro Equity	111.0	118.0					
Property A/c	12.2	127.0	99.3	Foreign Inv	12.8	13.6					
Property Acc	12.2	128.9	62.5	FUNDING DATA							

Unit Trust  
Notebook No.8

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**Overseas Funds.**

America, Europe, Japan and Australia, while a further twenty are "General Overseas" or "International" funds which invest in the

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the 1990s, the number of people in the world who are under 15 years of age is expected to increase from 1.1 billion to 1.5 billion. The number of people aged 65 and over is expected to increase from 200 million to 400 million. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion. The number of people aged 15 and over is expected to increase from 3.5 billion to 4.5 billion.

## OFFSHORE AND OVERSEAS FUNDS

## NOTES

[illegible]



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State	Price	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974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**MINES—Continued**

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**עצמאות**

# International Financier

# MINES - Continued

## FAR WEST RAND

1975 High Low	Stock	Price	Div	Yld
710	Boycott 20	295	Q75c	1.413
710	Boycott 30	295	Q75c	1.413
710	Boycott 40	295	Q75c	1.413
710	Boycott 50	295	Q75c	1.413
710	Boycott 60	295	Q75c	1.413
710	Boycott 70	295	Q75c	1.413
710	Boycott 80	295	Q75c	1.413
710	Boycott 90	295	Q75c	1.413
710	Boycott 100	295	Q75c	1.413
710	Boycott 110	295	Q75c	1.413
710	Boycott 120	295	Q75c	1.413
710	Boycott 130	295	Q75c	1.413
710	Boycott 140	295	Q75c	1.413
710	Boycott 150	295	Q75c	1.413
710	Boycott 160	295	Q75c	1.413
710	Boycott 170	295	Q75c	1.413
710	Boycott 180	295	Q75c	1.413
710	Boycott 190	295	Q75c	1.413
710	Boycott 200	295	Q75c	1.413
710	Boycott 210	295	Q75c	1.413
710	Boycott 220	295	Q75c	1.413
710	Boycott 230	295	Q75c	1.413
710	Boycott 240	295	Q75c	1.413
710	Boycott 250	295	Q75c	1.413
710	Boycott 260	295	Q75c	1.413
710	Boycott 270	295	Q75c	1.413
710	Boycott 280	295	Q75c	1.413
710	Boycott 290	295	Q75c	1.413
710	Boycott 300	295	Q75c	1.413
710	Boycott 310	295	Q75c	1.413
710	Boycott 320	295	Q75c	1.413
710	Boycott 330	295	Q75c	1.413
710	Boycott 340	295	Q75c	1.413
710	Boycott 350	295	Q75c	1.413
710	Boycott 360	295	Q75c	1.413
710	Boycott 370	295	Q75c	1.413
710	Boycott 380	295	Q75c	1.413
710	Boycott 390	295	Q75c	1.413
710	Boycott 400	295	Q75c	1.413
710	Boycott 410	295	Q75c	1.413
710	Boycott 420	295	Q75c	1.413
710	Boycott 430	295	Q75c	1.413
710	Boycott 440	295	Q75c	1.413
710	Boycott 450	295	Q75c	1.413
710	Boycott 460	295	Q75c	1.413
710	Boycott 470	295	Q75c	1.413
710	Boycott 480	295	Q75c	1.413
710	Boycott 490	295	Q75c	1.413
710	Boycott 500	295	Q75c	1.413
710	Boycott 510	295	Q75c	1.413
710	Boycott 520	295	Q75c	1.413
710	Boycott 530	295	Q75c	1.413
710	Boycott 540	295	Q75c	1.413
710	Boycott 550	295	Q75c	1.413
710	Boycott 560	295	Q75c	1.413
710	Boycott 570	295	Q75c	1.413
710	Boycott 580	295	Q75c	1.413
710	Boycott 590	295	Q75c	1.413
710	Boycott 600	295	Q75c	1.413
710	Boycott 610	295	Q75c	1.413
710	Boycott 620	295	Q75c	1.413
710	Boycott 630	295	Q75c	1.413
710	Boycott 640	295	Q75c	1.413
710	Boycott 650	295	Q75c	1.413
710	Boycott 660	295	Q75c	1.413
710	Boycott 670	295	Q75c	1.413
710	Boycott 680	295	Q75c	1.413
710	Boycott 690	295	Q75c	1.413
710	Boycott 700	295	Q75c	1.413
710	Boycott 710	295	Q75c	1.413
710	Boycott 720	295	Q75c	1.413
710	Boycott 730	295	Q75c	1.413
710	Boycott 740	295	Q75c	1.413
710	Boycott 750	295	Q75c	1.413
710	Boycott 760	295	Q75c	1.413
710	Boycott 770	295	Q75c	1.413
710	Boycott 780	295	Q75c	1.413
710	Boycott 790	295	Q75c	1.413
710	Boycott 800	295	Q75c	1.413
710	Boycott 810	295	Q75c	1.413
710	Boycott 820	295	Q75c	1.413
710	Boycott 830	295	Q75c	1.413
710	Boycott 840	295	Q75c	1.413
710	Boycott 850	295	Q75c	1.413
710	Boycott 860	295	Q75c	1.413
710	Boycott 870	295	Q75c	1.413
710	Boycott 880	295	Q75c	1.413
710	Boycott 890	295	Q75c	1.413
710	Boycott 900	295	Q75c	1.413
710	Boycott 910	295	Q75c	1.413
710	Boycott 920	295	Q75c	1.413
710	Boycott 930	295	Q75c	1.413
710	Boycott 940	295	Q75c	1.413
710	Boycott 950	295	Q75c	1.413
710	Boycott 960	295	Q75c	1.413
710	Boycott 970	295	Q75c	1.413
710	Boycott 980	295	Q75c	1.413
710	Boycott 990	295	Q75c	1.413
710	Boycott 1000	295	Q75c	1.413

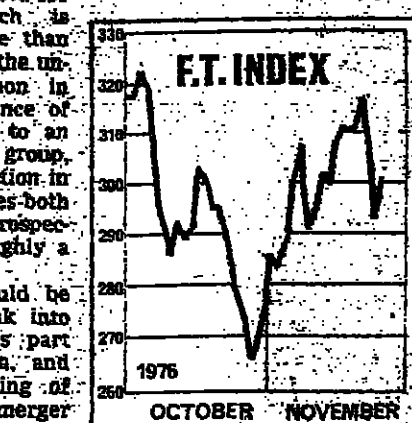
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170	60	Free State 50c	125	+5	Q9c	0.6	5
170	60	Free State 50c	125	+5			



# Behind the Davy takeover

Index rose 7.1 to 300.3



E.T. INDEX

OCTOBER NOVEMBER

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## NEB puts £650,000 in Sinclair Radionics

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

THE NATIONAL Enterprise Board has injected £650,000 into Sinclair Radionics, the only British-owned and U.K.-based maker of electronic calculators. In exchange, it will hold 43 per cent of the enlarged ordinary capital.

Yesterday's joint announcement emphasised that the funds would enable Sinclair to expand its business, including the launching in 1977 of a miniature TV set with a two-in screen capable of receiving transmissions in all parts of the world.

It is understood that Sinclair was introduced in July to the NEB, and to GEC—the electrical and electronics group by Rothschild, whom it had approached for advice because of a cash crisis. GEC investigated

the situation, but decided not to step in.

Mr. Clive Sinclair, who founded the company in 1962 and is chairman and chief executive, said yesterday that the crisis had been largely caused by technical difficulties with one of the key components for the company's first digital watch, which was launched last year.

The labour force at the company's headquarters at St. Ives, Cambridgeshire, has been reduced by about 100 to 250 in recent months, though calculations have been brought mainly in-house after several years of subcontracting.

After last year's record loss of £355,000, Mr. Sinclair said it was by no means certain that

the current year (to April 30) would again produce a deficit.

Until the National Enterprise Board deal, Mr. Sinclair held 91 per cent of the 100,000 ordinary shares, with the rest split between his wife and two outside individual shareholders. The NEB has subscribed for 75,000 new ordinary £1 shares and 200,000 £1 5 per cent preference shares, which carry warrants to subscribe for a further 50,000 ordinary. This gives it the option of taking majority control.

The NEB will appoint two directors to the Board, but without executive functions. No changes to the existing senior management are envisaged.

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## Firmer U.K. commitment on Zimbabwe deadline

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

GENEVA, Nov. 23.

THE AFRICAN Nationalist Patriotic Front delegations to night were studying new British proposals to meet their demands and fix a firm date for Rhodesia's independence as the State of Zimbabwe.

The proposals, brought back to Geneva by Mr. Ivor Richard, the conference chairman, after talks in London yesterday with Mr. Anthony Crosland, the Foreign Secretary, are understood to include a much firmer commitment to March 3, 1978, as ultimate independence date.

In particular, they are believed to commit Britain to ensuring that the processes leading to independence, including a general election, are completed by that date.

### Guarantees hope

Initial reaction from the Patriotic Front was that the proposals, given to the two delegations by Mr. Richard at a 40-minute meeting this afternoon, might constitute an

important shift in the British position.

Two factors could still prevent the proposals forming the basis of a breakthrough in the four-week stalemate conference.

Although Mr. Richard is understood to have declared that a firm date, which could be several months earlier than the ultimate date, would be set before the conference concludes its business, the new proposals contained no reference to the Front's preferred date of December 1 next year.

Britain has apparently not said how she would guarantee completion of the necessary processes leading to independence. The African Nationalists here feel that a British presence, at least in the form of a Governor-General and staff, would be necessary to make the commitment credible.

The Front delegation, led by Mr. Joshua Nkomo and Mr. Robert Mugabe, are to meet tomorrow to formulate their reply.

Although the Front has so far remained united on the inde-

pendence date issue, the present formulation, much the nearest so far to their demands, could still raise difficulties, particularly among the more hard-line members of Mr. Mugabe's delegation.

It is felt the new formula may be acceptable to the African "front-line" States, whose observers in Geneva in force, include Sir Joaquim Chissano, Mozambique's Foreign Minister.

Lagos hint

Observers note that the new formula is closely in line with the position taken in Lagos at the weekend by President Julius Nyerere of Tanzania and Gen. Obasanjo, Nigerian Head of State.

A decision is expected in 48 hours. If it is negative, the feeling is that Britain will propose a short adjournment of the conference in the hope that a period of reflection may bring agreement to move on to the main agenda item, formation of an interim Government.

## IMF may demand U.K. performance targets are met

BY DAVID BELL

WASHINGTON, Nov. 23.

THE INTERNATIONAL Monetary Fund is now considering a scheme under which Britain would have to meet increasingly strict performance targets as it borrows successive tranches of the \$3.9bn. loan now being negotiated.

These targets would apply to such key indicators as the rate of domestic credit expansion and the public sector borrowing requirement. IMF officials will not decide finally what these targets should be until the negotiating team, which is now in London, has presented its report.

It is not expected here that this process will have been completed by December 9 when the money is lent and that and much else remain to be decided.

The IMF recognises that there is much hard negotiating still to be done and that much will depend on the way in which the performance clauses are drawn up in the next few weeks.

Mr. WILLIAM SIMON, the U.S. Secretary of Treasury, will confer with Mr. Denis Healey, the Chancellor, on Saturday. The U.S. Government announced to leave London on Sunday for visits to the Soviet Union and Mexico.

It is understood that the Fund is proposing to release tranches of the loan—probably 25 per cent at a time—and has not yet finally decided how its performance clauses should work. But it is understood that the terms now being closely studied here would involve the setting of a relatively "easy" target to begin with and then very much tighter targets before each subsequent 25 per cent of the loan is released.

IMF staff are well aware that

the targets must be seen to be tight to satisfy the foreign exchange markets and a number of governments, particularly the Ford Administration. But they also recognise that there is little point in setting targets which are so strict that the British Government is unable, for political or other reasons, to meet them.

This has led to the interest in an escalating set of conditions which would be designed to bind the U.K. Government firmly over the life of the loan but might allow it to introduce its new measures in a way which would cause fewer political ripples.

Much depends, of course, on the length of time over which the money is lent and that and much else remain to be decided.

## Cabinet begins discussing terms of \$3.9bn. loan

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE CABINET yesterday started discussing the terms of the \$3.9bn. IMF loan sought by Britain and the broad shape of the economic measures to be implemented in the middle of next month.

Mr. Denis Healey, Chancellor of the Exchequer, was able to report to his colleagues about the Treasury's talks with the IMF team now in London, which are expected to be completed within a few days.

No decisions were taken at yesterday's Cabinet meeting, and discussions will continue tomorrow. The political position is extremely fluid, with ministerial opinion shifting to and fro over the size of the possible package, and no clear lead has yet emerged.

There appears to be a general reluctance both among politicians and officials to increase the central bank's credit limit further when it is already high.

But there is a view, especially among those directly concerned with the economy, that a sizeable cut in the public borrowing requirement will be necessary to satisfy international and market opinion, as much as to meet any specific IMF terms.

But ahead of the Cabinet decisions, the scale of the official's preparatory exercise in Whitehall seems to have increased in the last few weeks, with policy changes amounting to a range of more than £2bn. now being examined.

Any suggestion of a conflict with the IMF was being played down in Whitehall yesterday. In London, there is thought to be no doubt that Britain will receive the loan, possibly after further negotiations.

A crucial question still, however, is the phasing of payments of the loan, since Britain is due to repay \$1.6bn. (plus whatever is drawn this month) of the central bank's standby credit on December 9.

## UK yards shortlisted

BY JOHN WYLES, SHIPPING CORRESPONDENT

A JOINT tender by two leading British shipbuilding companies has been shortlisted for a £200m. order from Nigeria for 19 general cargo ships.

The two companies, Sunderland Shipbuilders and Swan Hunter, the country's biggest private shipbuilder, are competing for the order against three Japanese companies and the South Korean firm, Hyundai.

The success of their joint venture, which is an enormous difference to the two British companies' prospects, which are deteriorating steadily because of the world-wide shortage of orders.

The ships will be ordered by the Nigerian National Shipping Line, which is expected to make a decision before Christmas. Sunderland Shipbuilders and Swan Hunter decided to make a joint tender partly because of the delivery dates sought by the

Nigerians were impossible to meet from a single company.

After paring their margins, the two companies believe that prices being offered by their rivals may not be significantly lower.

However, the British cannot compete on the delivery schedules being offered by Hyundai, which is undertaking to produce a ship every 15 days.

But it is now understood that the Nigerians are doubtful that they can train sufficient crews to match this pace of delivery so that this apparent Korean advantage is no longer thought so significant.

The order is for a combination of 12,000 and 16,000 deadweight ton cargo vessels. Their construction would help guarantee jobs throughout next year for the 17,000 workers employed by the two companies on the Tyne and Wear.

Feature Page 18

Davy International stands to increase its net tangible assets by 45 per cent to around £37m. as a result of its agreed bid for Head Wrightson, which is roughly four times more than the figure at the time of the unwelcome bid from Simon in 1975. Given the importance of a strong balance sheet to an international contracting group, that is one obvious attraction in a deal which also increases both the equity base and the prospective profits total by roughly a fifth.

In addition, HW should be better equipped to break into international markets as part of a larger organisation, and both groups cite a string of activities where a merger makes sense. For instance, Davy will virtually be able to undertake a complete steel works.

Of course these mutual interests have been obvious for years—as the two groups recognise when they rationalised their iron and steel contracting activities in 1973—so it might seem slightly odd that Davy has now decided to increase its exposure to the risks of heavy manufacturing in the U.K. HW's fabrication plant at Teesdale is currently short of work and its hopes of profits growth this year have consequently had to be deferred. However the two main agreements have already worked together on large contracts.

Davy has a good acquisitions record, and its profits are still moving sharply ahead. The interim figures show a rise from £3.3m. to £7.3m. pre-tax, which supports hopes of something like £15m. for the year—compared with £10.4m. in 1975-76.

Finally, Davy has been given permission to increase its dividend by nearly three-fifths, the bid goes through, which is how it has been able to overcome the fact that its dividend yield before the news was only about half HW's. This follows a statement by the Government on Monday to the effect that dividend controls would not be administered in a way that might threaten "the accepted objectives of the industrial strategy". This interpretation would obviously not apply in a contested take-over, but it could provide a number of major companies with food for thought.

Each side seems to have cause for complaint about the other's recent behaviour. Nevertheless, it is to be hoped that pressure will be brought on them from wherever possible to reach some acceptable compromise before the poll is conducted on December 19.

Consumer durables

The rub to bear the Chancellor's measures is having a dramatic impact on the earnings of the consumer durable retailers, Dixons and Currys, both report sharp increases in demand contrasting with the flatness of last autumn. The latter estimates sales value in November to be some 80 per cent higher. But the reversal of last year's poor trading is probably most marked among

Sime Darby

The proxy fight over the composition of Sime Darby's Board is developing into one of

the discount stores, a recent poll of the Television group, is a

putting market value growth better managing and is out of it red, while Comet, which posted day produced its 1975-76 results, is making some striking gains for the first half of 1976.

Sime Darby's share price has been running about 30 per cent higher and for six months to February it group expects profits to rise from £2.3m. to more than £2.5m.—which is what it may for the whole of 1974-75. At previous peak year, And glw the prospect of VAT increases at any moment Comet's projections underline the strength demand in the four month trading up to Christmas.

The sales background is being helped by a couple of acquisitions, and there has been a 15 per cent rise in selling price since the early part of 1976. At last year's price, cutti not repeated margins are at improving, this year has been free of pre-Christmas "sales".

At the same time Comet has been stocking up earlier than usual. With a year end figure for stocks more than double at £14m. The shares' 12.7 per cent yield is covered 1 1/2 times

U.K. credit

Eurobond issues by senior official U.K. bodies tend to be used as a handy yardstick Britain's international credit rating, so considerable interest has centred on the South Scotland Electricity Board latest foray into the Eurobond market.

At £75m. the issue is the largest this year by an official U.K. borrower and with a 4 per cent coupon, it was considered a real test of the U.K. standing in the market. Hop that the issue would be priced at 98 (and priced at 98) would place the secondary market should reasonably firm. Nevertheless the terms compare poorly with recent issues. Earlier this month the New Zealand Government borrowed \$100m. on a 5 per cent coupon and the issue, priced at par plus 1/4, is at November to be some 80 per cent higher. But the reversal of last year's poor trading is probably most marked among

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## Fight inflation call by OECD

BY ROBERT MAUTHNER

PARIS, Nov. 23.

THE WEAKER industrialised countries, such as Britain, Italy and France were advised here today to continue to concentrate on reducing inflation and balance their payments, and refrain from inflationary action for the moment, in spite of the slowing of world economic recovery.

This was the consensus at a two-day meeting of the OECD Economic Policy Committee, made up of high Treasury officials from the member countries, in which a clear distinction was made between policies to be adopted by the stronger and the weaker members of the organisation.

It was generally agreed that the strong countries, such as the U.S., West Germany and Japan, which had already made considerable progress in their fight against inflation, should

stick to their present growth paths, more or less in line with medium-term targets set by the OECD Secretariat in July.

Whether this will entail new inflationary measures is still a matter of some dispute, since some of the Governments' and OECD Secretariat projections differ. The Bonn Government forecasts a 5 per cent growth rate next year, while the Secretariat thinks—no more than 3.5 per cent.

Sir Douglas Allen, the British chairman of the Economic Policy Committee, made it clear that the Germans and others had indicated that they would not hesitate to reflate if the OECD turned out right, in its less optimistic projections.

The position of the U.S., whose economy is expected to grow by about 5 per cent next year compared with 6 per cent in 1976,

was not entirely clear because of the uncertainty surrounding the policies which Mr. Jimmy Carter, the new President, is going to adopt.

Though Mr. Alan Greenspan, chairman of President Ford's Council of Economic Advisors, apparently gave an assurance that the policy of the new American Government would be in line with current U.S. policy and OECD projections, some other delegates felt Mr. Carter would aim for higher growth and take early reflationary action.

If he does this would certainly please the weaker countries, some of which were unhappy at the fact that the OECD is not advocating much more expansionary policies in the U.S. and West Germany, in spite of the fact that a recession appears in the offing.

Continued from Page 1

### Miners reject offer

made a reasonable offer. We said from the start we were sympathetic to this claim.

The NUM claim he said would mean a big loss of the labour force (the Board says a third of its 240,000 miners would go by June 1980) and a "sudden massive on-cost" (the Board estimates it at £250m. a year by 1980) which would force the industry to contract at a time when it planned to expand.

The claim, if met, would also cost 10m. tons of lost output in the first year, or £200m. of income. The Board is already short of its production target of 120m. tons a year.

In reply, the Board has put up a scheme that would cost about £5.5m. in the first year rising

to £15.5m. by 1979-80. This is the cost of making up the wages of miners retired early to a level comparable with the redundancy scheme, which works out at 90 per cent of net take-home pay for the three years it runs. Even this sum the Coal Board wants Government help with.

The real sticking point in the short negotiations yesterday appeared to be the NCB's insistence on the 25-year qualifying period for retirement. Mr. Gormley said 10 years was the period for the redundancy scheme and for the ordinary pension. Other countries offered much better terms. But Sir Derek said early retirement was quite different, and pointed to comparable figures for Belgium and West Germany.

Continued from Page 1

### West Germany

casts an average of 850,000 in 1977.

Second, the five wise men are reported to have proposed a two-and-a-half-fold increase in the rate of depreciation allowed to business and also measures to make it easier to start companies in West Germany.

All these steps together would

cost an estimated DM3.5bn., a sum which the panel's report assumes can be met if the controversial increase in value added tax from 11 to 13 per cent goes ahead in July. Even if VAT is raised—a political nettle which has not been grasped in Bonn—the five wise men expect an increase of only 4.4-5 per cent in retail prices next year.

### Weather

U.K. TO-DAY

MOSTLY dry but cloudy. Some rain in the North.

London, E. Anglia, E. S.E. and Cent. England, E. Midlands

Cloudy, mostly dry. Some bright spells. Wind W. light or moderate. Max. 9C (45F).

W. Midlands, N.W. and S.W. England, Channel Is., I. of Man, Wales, N. Ireland

Mostly dry, rather cloudy. Wind W. moderate or fresh. Max. 9C (45F).

Lakers, N.E. England, Borders, S.W. Scotland, Glasgow, Argyll

Rather cloudy, rain in places. Wind W. moderate or fresh. Max. 9C (45F).